

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday December 13 1984

Bhopal disaster tests  
loyalty of West  
Virginians, Page 3

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## NEWS SUMMARY

### GENERAL

#### Status of Fed under review

Mr Donald Regan, U.S. Treasury Secretary, said the Reagan Administration was considering a "low level" plan to bring the Federal Reserve, the independent central bank, under some form of government control. No immediate decision was likely, he said.

#### Falklands deal

Some kind of compromise between Britain and Argentina over the Falklands is inevitable and desirable, a House of Commons committee report said in London. Page 19

#### Mauritania coup

Mauritania's former Prime Minister, Lt Col Ould Sid Ahmed Ould Taya, seized power in a bloodless coup, deposing Lt Mohamed Khouna Ould Haïdalla, the President, who was out of the country.

#### McMahon doubts

Christopher "Kit" McMahon's future as Deputy Governor of the Bank of England is in the balance because of opposition within the UK Government to his reappointment. Page 29

#### Afghans accused

Pakistan accused Afghanistan of again bombing the territory, saying two jets had dropped four bombs and fired rockets close to the border.

#### Iran oil plan

Iran plans to establish a makeshift oil terminal near the entrance to the Gulf in an effort to maintain exports and neutralise Iraq's threats to tankers using Kharg Island, shipping sources said.

#### Treason charges

Three South African anti-apartheid activists ended a three-month occupation of the British consulate in Durban and two were promptly arrested on treason charges. Page 29

#### Call to disarm

UN Secretary General Javier Perez de Cuellar challenged the right of the two big nuclear powers to decide the fate of humanity and called on the people to urge their governments to disarm.

#### Oil traders rapped

Norway is to reprimand three oil companies for selling Norwegian crude to Pretoria, in a tough new government policy on trade with South Africa.

#### Italian stoppage

Italian transport workers briefly halted buses, trains and ferries in support of a tax Bill which has caused divisions within the five-party governing coalition. Page 2

#### Ethiopia rain threat

Unseasonal rain is threatening to destroy the few crops that have survived Ethiopia's drought, the Ministry of Agriculture said in Addis Ababa.

#### Sino-Soviet link

Soviet Deputy Premier Ivan Arkhipov will visit China next week, the highest-ranking Moscow official to go there for 15 years. Page 2

#### 'Third World' poll

Four in five Americans have heard the expression "Third World" but some still think it is outer space or the world after nuclear war, according to a survey.

### BUSINESS

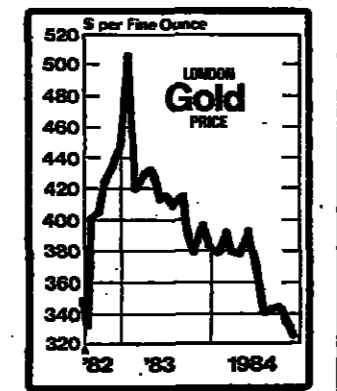
#### Dome seeks to cancel issue

DOMESTIC PETROLEUM, the big Canadian energy group, asked its 54 Canadian and international bank lenders to let the company drop a plan to raise C\$500m (\$267m) in new equity. Page 21

WALL STREET: The Dow Jones industrial average closed down 3.20 at 1,175.13. Section III

DOLLAR eased in London to DM 3.0860 (DM 3.0870) and FF 9.4825 (FF 9.4850) but firmed to SwFr 2.5530 (SwFr 2.5510) and Y247.25 (Y246.90). Its exchange index on Bank of England figures rose to 142.8 (142.5). In New York it was DM 3.0895, SwFr 2.5585, FF 9.4725, Y247.25. Page 43

STERLING firmed 15 points in London to \$1.20. It rose to FF 11.3550 (FF 11.3225), SwFr 3.06 (SwFr 3.0575) and Y296.50 (Y296.00) but was unchanged at DM 3.70. Its exchange rate index fell to 74.5. In New York it was \$1.1965. Page 43



GOLD fell \$2 in London to \$324.75, the lowest since July 1982. It closed in Zurich at \$324.60 (\$326.55). In New York the Comex December settlement was \$325.90. Page 42

TOKYO stocks staged a strong rally, taking the Nikkei-Dow market average 131.51 higher to 11,392.23. Section III

LONDON gilts and equities were unsettled by money supply worries. The FT Ordinary index shed 7.8 to 922.3. Section III

AUSTRIAN Government is to give up to Sch 2.8bn (\$138m) to keep afloat and cover the losses of Maschinenfabrik Andritz, the industrial plant construction company. Page 22

CHARTER CONSOLIDATED, UK mining and industrial group, lost £105m (\$128m) through the setbacks and declining share values of Cape Industries and Johnson Matthey in the half to September 30 cutting its net assets to £360m. Lex, Page 20; Details, Page 28

SAINT-GOBAIN, French glass and steel pipes manufacturer, expects to increase net profits this year by 50 per cent to about FF 600m (\$83m). Page 23

ROBERT MAXWELL, head of British Printing and Communications Corporation (BPCC), conceded defeat in his £44.2m (\$33m) takeover bid for John Waddington, the UK games and packaging group.

NEWS INTERNATIONAL, the UK subsidiary of Rupert Murdoch's News Corporation publishing and television group, is raising \$350m in the Euromarkets. Page 44

PILKINGTON, the British glass manufacturer, announced a £104.8m (\$125.8m) rights issue which soured the London stock market's reception of a 72 per cent increase in half-year profits. Page 24; Lex, Page 29

TATE & LYLE is paying \$43.2m for the agri-products division of Beatrice, the U.S. food group. Lex, Page 29; Details, Page 24

ITT, one of the biggest U.S. conglomerates, is selling the bulk of its oil business for \$240m in a move to streamline its operations. Page 21

## Bhopal plant to reopen after 125,000 are evacuated

BY JOHN ELLIOTT IN NEW YORK

THE MADHYA Pradesh state government yesterday tried to stem a rising tide of panic in Bhopal, where more than 2,000 people died last week as the result of a gas leak, by announcing that Union Carbide would re-open its pesticides plant on Sunday to use up the 15 tons of lethal gas still stored underground. Arrangements are being made for 125,000 people to be evacuated from around the plant where the lethal methyl isocyanate (MIC) gas escaped.

The Government, meanwhile, has sent vetting teams to check safety arrangements at pesticide factories all over India. In Gujarat, a chemical industry centre, the state government has closed one plant and suspended production in 13 others while tests are carried out. Official regulations for chemical plants are being tightened.

Police investigating the gas leak in Bhopal raided the head office of Union Carbide's Indian company in Bombay to examine documents on the plant's design and operation. The police move came after a senior executive of the U.S. parent group had said in West Virginia on Tuesday that the parent company had had no direct involvement in the detailed design or construction of the Bhopal plant.

Union Carbide has been urging the Madhya Pradesh government to let it restart production, in order to clear the gas. It considered this safer than the alternative of neutralising it with caustic soda and releasing it into the air.

A trial production run was made on Tuesday, but Mr Arjun Singh, the chief minister, whose political career hangs in the balance, resisted the re-opening of the plant because he had announced that it had been shut permanently last week.

The gas leaked when production was closed down, so engineers argue that there will be no risk in

restarting the process. Helicopters will spray the plant with water. Yesterday, Mr Singh announced that corporeal pesticide would be produced; it would probably take four to five days to use up the gas and a harmless smell would build up in the area.

This week the exodus built up again when rumours spread that the plant was about to be reopened secretly. As fear gripped the 1m population, protest demonstrations threatened to become rowdy.

Relief camps are being set up in schools which have been shut down. Additional buses and trains are to take people out of the city.

The railways are short of labour because a large number of staff were either killed or fled from the city on the first night. Their absence makes it difficult to produce a final tally of the numbers of dead. Estimates vary from the state government's total of 1,200 to doctors' figures of about 2,500.

The main Hamedia hospital in the town has been hit by a strike of relief junior doctors protesting against the alleged misbehaviour of a municipal councillor with a doctor.

Saint-Gobain expects 50 per cent profits rise, Page 23

Creusot liquidation wipes out claims of FF 5.7bn

By David Housego in Paris

CREUSOT-LOIRE, France's largest heavy engineering group, was put into liquidation yesterday by the Paris commercial court, making it by far the largest business failure in the country's history.

The decision paves the way for Usinor, the state-owned steel group, to take over Creusot-Loire's armaments and metallurgical divisions and for Framatome, the nuclear power group, to take over its energy division.

The two companies have agreed to maintain the Creusot-Loire trademark and to co-ordinate the management of the industrial operations at Le Creusot in central France — once the centre of the Creusot-Loire empire.

The judgment also means the virtual wiping out of FF 5.7bn (\$803m) of creditors' claims. Of this total, FF 1.2bn was owed to Framatome, formerly a subsidiary of Creusot-Loire, about FF 3bn to state-owned banks, FF 800m to suppliers and FF 200m to the Schneider group, once majority shareholders.

The state holds most of the remaining debts and will also bear the cost of the 2,600 reduction in the workforce envisaged under the takeover plan.

The banks have already made provisions for the loans. Banque de l'Union Européenne is the worst affected in proportion to its size. It was formerly part of the Schneider group and is now linked to Credit Industriel et Commercial, Creusot-Loire suppliers, mostly medium-sized firms located near Le Creusot, are being protected from the impact of the collapse by low-cost government-backed loans.

Though Usinor and Framatome put forward their takeover proposals some weeks ago, the court delayed its decision in a bid to give creditors more protection and to persuade the Government to back a more far-reaching rescue package that would have maintained the coherence of the group.

M Louis Gallois, the senior official at the Ministry of Industry, who has handled the Creusot-Loire affair, yesterday rejected this as amounting to a costly nationalisation.

The court reflected its irritation with the Government in a judgment yesterday which stipulated that the double takeover should not have further negative consequences for the creditors.

According to M Gallois Framatome will pay only about FF 20m of Gas disaster tests West Virginia's loyalty, Page 3

## Brazil-IMF accord clears way for debt talks

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL HAS reached agreement with the International Monetary Fund on a new economic adjustment programme for 1985, clearing the way for the resumption of debt renegotiations with its bank creditors in New York next Monday.

The Finance Ministry confirmed yesterday that agreement with the IMF on a new letter of intent — Brazil's seventh since February 1983 — had been concluded in Washington on Tuesday. Talks had been resumed there after a temporary breakdown of earlier discussions in Brazil.

The highlight of the new agreement with the IMF, according to Sr Alfonso Celso Pastore, the Brazilian central bank governor, is the target for next year of an operational surplus of plus 3 per cent of gross domestic product. This compares with the 1984 goal of 0.3 per cent of GDP for the surplus.

The new, tougher target means that the incoming civilian Government which takes over in March, likely to be headed by Sr Tancredino Neves, will find its room for manoeuvre on the domestic economy severely limited.

On Tuesday, Sr Neves emphasised that under his administration Brazil would take "a realistic position" in its dealings with its external creditors. He also reassured foreign investors that their contribution to Brazil's economic development would be welcome.

The outgoing Figueiredo Government has sought to reach a multi-

## EEC opens the door to Ecu home loans

By Quentin Peel in Strasbourg

THE EUROPEAN Commission yesterday took the first big step towards the creation of a common mortgage market in the EEC, which would allow European house buyers to arrange loans from the institution of their choice.

The draft proposal approved by the commissioners at their weekly meeting in Strasbourg would also encourage mortgages to be denominated in European currency units (Ecu), in a bid to bring the Community's fledgling currency into day-to-day use.

Mr Christopher Tugendhat, the retiring British Commissioner responsible for the budget and financial institutions in Brussels, described the move as "a very important initiative for a citizen's Europe," which would enable mortgage institutions to operate throughout the Community.

The draft directive, to be submitted to the Council of Ministers, would abolish all laws in individual member-states which prevent home loans from being advanced for property in another EEC country. It makes no attempt to harmonise the types of mortgages available in the 10 member-states, however.

The move would also allow "mutual recognition" of different home financing techniques in the Community, meaning that each institution should be allowed to offer its domestic techniques in host countries.

For Mr Tugendhat, the initiative represents his last big policy proposal before he returns to the UK. He said the first to benefit from the plan would be EEC workers moving away from their home country but

## Brussels stands firm over milk levy deadline

BY NO DAWNEY IN BRUSSELS

THE EEC Commission yesterday ignored pleas from the Ten's farm ministers by insisting that "super levy" payments for excess milk production be made by the weekend.

The Commission's decision to oppose a request for a fourth postponement of the payment deadline now looks certain to expose the fragile March agreement on restraining dairy output to its most formidable obstacle yet.

If member-states fail to make their payments, the Commission has warned that all advance funds, paid monthly to support milk farmers, will be stopped from next month.

Applied to all countries, that might amount to the withdrawal of more than Ecu 600m (\$434m), with serious consequences for national treasuries.

The Ten have two days to decide whether to abide by the Commission's order or to risk the financial consequences. The likelihood is that several member-states — the UK, the Netherlands, Denmark and possibly West Germany — will make the payments.

Others may have more difficulty, however. France and Belgium both said this week that administrative problems made it impossible for them to comply with the timetable. It was as a consequence of this that their partners agreed a delay in order to prevent their farmers paying the levy, while others won temporary exemptions.

If the united front splits, which now seems likely, those who pay will put intense pressure on the Commission to ensure that non-payers are penalised. Alternatively, they may decide to ignore the deadline in the hope that the new Commission, taking office in January,

will reinstate the advances due next month and agree to a postponement until May.

Another storm faces the Commission over its decision last week to anticipate super levy payments by deducting them from this month's advances. These included an Ecu 38m deduction for France and an Ecu 4.3m deduction for Ireland. Both countries vigorously contest these estimates.

France says it owes no payments for the first half of the year as it has cut its milk output to below the ceiling set. Market managers in Brussels, however, say that the French argument is based on taking national, as opposed to dairy, output, which is illegal under the regulations.

Ireland also challenges its deduction for failing to take into account an upwards adjustment it is seeking in its total quota. That, Dublin argues in the face of vehement opposition, means an extra 50,000 tonnes should be added to its quota.

Advocates of the Common Agricultural Policy (CAP) reform will be relieved that the Commission has at last dug in its heels on the payment date. There is scepticism, however, as to whether the strong stance will be maintained. The intervention of the Christmas holiday period is certain to take some urgency from the confrontation, and there are fears that the new Commission will want to defuse the row in its first few weeks in office.

Furthermore, levy payments are meant to be paid by individual dairies or producers. The Commission will have no clear indication for some time as to whether they have been properly collected instead of simply paid by national governments.

## Computer groups seek common standards to counter IBM

BY PAUL BETTS IN PARIS

EUROPEAN computer manufacturers and big U.S. computer groups apart from IBM are holding a four-day private meeting in Paris this week to discuss the adoption of common standards to make their products mutually compatible.

The confidential meeting, described as a "seminar," is regarded by French computer industry specialists as significant. It is the first time that such a large gathering of U.S. and European computer groups has been assembled to discuss the implementation of so-called open system interconnection (OSI) standards.

The U.S. computer groups at the Paris meeting, due to end today, include Sperry, Burroughs, NCR, Digital Equipment and Hewlett-Packard. They discussed the application of new common standards to compete against the dominance of IBM with the 12 leading European information technology companies which agreed to adopt OSI standards earlier this year. The European companies are Bull, CGE, Thomson, AEG, GEC, ICL, Nixdorf,

Olivetti, Philips, Plessey, Siemens and Stet.

Bull, the French state-owned computer group, and its chairman M Jacques Stern have taken a leading role in promoting the implementation of OSI standards by computer manufacturers on both sides of the Atlantic. Bull sees this as a significant way to develop the computer market and to try to challenge IBM's dominance of the sector.

Bull, however, also yesterday unveiled its Mical 30 IBM-compatible personal business computer. This represents an important evolution for the French electronics industry which for the past two decades has sought to develop a fully independent computer industry not reliant on IBM standards.

M Francis Lorentz, Bull's managing director, acknowledged yesterday that for Bull "to impose our standards is ridiculous." The introduction of the new model was further evidence that "Bull is no longer

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# EUROPEAN NEWS

## Europe urged to use one system for satellite TV

BY JASON CRISP IN LONDON

THE EUROPEAN countries should combine to launch direct broadcast by satellite (DBS) television services rather than running a number of different systems, Mr Andrea Caruso, secretary general of Eutelsat, said yesterday.

Mr Caruso told the Financial Times World Telecommunications conference in London that the establishment of a common European system would make a second generation of DBS financially viable.

He said the European countries should give serious consideration to getting together as they did for Eutelsat, which operates the European telecommunications satellite services, in 1977. That would allow them to consolidate their require-

"If we as telecommunications users and information providers succeed in shaping our nation's policies in these directions we will have enriched the world in which we live... by having brought to all peoples the fruits of the information revolution," he said.

The time has come for "user-dominant" both in Britain and overseas, said Sir Douglas Lowe, chairman of Mercury Communications, the UK network competitor to British Telecom. "The marketplace will be the driving force. Competition is there to provide telecommunications managers with the incentives and the means to offer major improvements in the handling of information within their organiza-

## How EEC will keep the cash flowing

By Quentin Peel in Strasbourg

REJECTION of the Ecu 26bn (£15.6bn) budget for the European Commission in 1985 by the European Parliament this afternoon is practically a foregone conclusion. The only doubt is over the size of the majority.

But the question remains whether the exercise will be an empty gesture by the 434 MEPs or a substantial reminder of the real power the Parliament possesses. Will it affect the lives of EEC citizens or will it be merely a theoretical paper exercise?

Mr Jim O'Keefe, current president of the budget council of ministers whose draft is about to be turned up, is in no doubt that it will cause real problems.

"It is my belief that farmers themselves will suffer," he declared in Strasbourg, after appealing to MEPs not to reject the budget.

The programmes of the social fund, food aid to the third world, and new projects intended to get off the ground in 1985 would all be hit, said Mr O'Keefe, who is also the Junior Irish Foreign Minister.

M. Jean-Pierre Cot, chairman of the Parliament's budget committee, disagrees. "The European Parliament expects existing policies to be honoured, which is perfectly possible," he said yesterday.

Mr Cot said that when the Parliament last rejected a budget, for 1980, the Commission was able to get by until a new budget had been approved.

It was, however, sharply criticised by the European Council of Auditors, and the Parliament for being so pessimistic in its spending.

If the budget is rejected, the European Commission will be forced to function on the system of "arbitrary twelfths" which means that finance will be limited each month to one-twelfth of the 1984 budget, or one-twelfth of the 1985 draft budget, whichever is the lower. The system applies to the total, rather than to the overall total.

As a result, the total spending on farm price support under the Common Agricultural Policy—the largest part of the budget—is likely to come down from the Ecu 19.3bn this year to Ecu 16.07bn, or Ecu 1.34bn a month, against an estimated need of Ecu 1.68bn a month.

However, as Mr Cot is quick to point out, the Commission can ask the Council of Ministers to let it spend more money ahead of time, and only requires a qualified majority of the 10 member states to do so.

Asked by Mr James Callaghan, the Commission gets permission from the Council to keep spending agricultural funds as it sees fit, then they should last until October, Mr Cot says. It is simply a matter of the political will of the Council, to honour policies solemnly decided.

As for non-agricultural spending, the Commission can also ask to spend more than the monthly twelfths, but in that case it is up to both the Council and the Parliament to approve.

The problem is that the system will be clumsy, and will prevent transfers being made from one spending line to another to meet emergencies.

The other question is whether any member states, such as Britain and West Germany, will see the absence of a budget as an ideal opportunity to impose long-sought budget discipline, and simply refuse to approve any payments beyond the limit of provisional twelfths.

Behind Parliament's rejection of the budget lies an attempt to step up pressure on West Germany to lift its current veto on increasing member states' contributions in the course of 1985.

## Tom Burns looks at the strength of Spain's Socialists on the eve of their party congress

# Gonzalez' popularity survives the U-turns

WHEN Prime Minister Felipe Gonzalez faces the party faithful today at the opening of the Party Congress of the Partido Socialista Obrero Espanol (PSOE), he could be forgiven a certain sense of self-satisfaction. He was first elected leader of the Spanish Socialist Party just 10 years ago, when he was 32, at a semi-clandestine meeting held on the outskirts of Paris. General Franco's censors ensured that the meeting went unreported in the national Press.

The party congress is the first to be held since Sr Gonzalez vaulted to power in October, 1982, as the PSOE gained 202 seats in the 550-member Congress chamber. A special book has been published for the occasion, entitled "Felipe Gonzalez: From Suresnes (the Paris suburb where the 1974 congress was held) to the palatial official residence of the Spanish Prime Minister." On paper, the congress looks like being the beatification of the party leader.

Mr Gonzalez has steered the PSOE through a remarkable transition. The Suresnes group of young radicals has expanded far beyond becoming the majority party in Spain, something it had never been, even when the political pendulum swung to the Left during the



Sr Gonzalez... could be forgiven a certain self-satisfaction

Spanish Republic of the 1930s. The PSOE, with Sr Gonzalez at its head, has become the governing class.

The Prime Minister does not talk in terms of carrying out policies through a parliamentary legislature and then hoping they will be endorsed to allow him to serve a second term. Sr Gonzalez and his alter-ego, Sr Alfonso Guerra, the deputy Prime Minister, who has been his closest friend since their student days in Seville, talk about a 25 year governing project.

The project has little to do with building socialism but everything to do with consolidating democracy and making Spain a tolerant, modernized society that has buried its historical ghosts and complexes. One of Sr Gonzalez's proudest claims is that he has never carried out what he calls "a judgment of Francoism."

Such is the ascendancy of Sr Gonzalez over the party that there is little doubt that, by the time the congress winds up on Sunday, the PSOE will have carried out two singular political U-turns: The party will decide that staying inside Nato is best and it will recognise that an orthodox monetarist approach to the economy is a sound way of promoting growth.

The Nato issue and the amendments to the party's economic programme will polarise the debates, but they will not shake the leadership. Sr Gonzalez pulled off something harder two congresses back when he bulldozed the party into dropping its Marxist label by threatening to abandon politics if it did not.

The so-called critical line within the party that describes itself "socialist Left" represents less than a quarter of the

788 delegates attending the congress. The vast majority are termed "officialists," meaning blue chip supporters of the leadership and in fact at least 30 per cent of the delegates hold top administration jobs.

Sr Gonzalez's mesmeric grip over the rank and file is the result of his far greater hold over the socialist voter at large. The proportion of socialist militants to PSOE voters is nearly one in 10. The party won 46 per cent of the votes in 1982 thanks to Sr Gonzalez's ability to project himself as a national leader.

In the electoral campaign, the Prime Minister came across as a leader who blended decisiveness with compassion and who touched a generational nerve chord with his call for the modernisation of Spanish society. Suitably, the slogan for the party congress has nothing with those of previous ones which were variations on the theme of "Socialism is liberty."

The present convention motto is a catchall "Spain: A compromise for solidarity" which has a "one nation in power" that Sr Gonzalez and Sr Guerra discuss in no idle boast. At the mid-term stage of their four-year term in power, Sr Gonzalez and his party continue to outscore

the conservative opposition by a two to one margin. By Guerra's own reckoning, if general elections were held tomorrow, the PSOE would be returned with 200 seats. There was general disbelief when Sr Guerra predicted that in the run up to the 1982 polls and when he repeats the claim now he is almost certainly correct.

One of the stranger features of current Spanish politics is that Sr Gonzalez in government has suffered virtually no erosion in his popularity, despite climbing unemployment, a fall in real incomes and the reneging on former positions such as the original blanket opposition to Nato. A revealing statistic of the Government's dominance is that the second most popular politician is not the opposition leader but, Sr Guerra.

There is a negative interpretation of this oddity which is that the alternative in government to Sr Gonzalez is Sr Manuel Fraga Iribarne, the leader of Coalition Popular. Sr Fraga, 20 years Sr Gonzalez's senior and saddled with associations to Francoism, is simply not a viable alternative. A more positive explanation is that Sr Gonzalez is exactly what his friends claim him to be: a statesman of outstanding ability.

## EEC agrees car dealer network rules

BY QUENTIN PEEL IN STRASBOURG

CAR MANUFACTURERS in the EEC were told yesterday that they must not try to stop car buyers from shopping around in the Community for the cheapest price available. But they have been given some loopholes to escape strict enforcement of the rules.

The European Commission finalised the conditions under which major motor manufacturers can maintain their exclusive distribution networks which would otherwise be in contravention of EEC competition rules.

The conditions include allowing car buyers to obtain servicing and repairs under manufacturers' warranty anywhere in the Community, allowing spare parts supplied by third parties to be stocked by their exclusive dealers, if they are of equal quality; and allowing con-

sumers to order new cars outside their country of residence—for example, British purchasers buying right-hand drive cars in Belgium.

The new rules mean that the Commission may take away a manufacturer's right to an exclusive network of dealers if he contravenes the conditions.

The Commission has, however, stopped short of spelling out rigid regulations on price differentials between member states, currently up to 30 per cent and more for the same

models between Belgium and Britain.

But it warns that "if supplements are charged which are not objectively justified, and which take the price above that established in competition, a Commission proceeding for abuse of the exemption may follow."

In an accompanying set of guidelines for implementation of the regulations, an upper limit of a 12 per cent price differential is proposed, although it also provides for

periodic fluctuations up to 18 per cent.

It also suggests extenuating circumstances which can be used by manufacturers as a defence against action by the Commission, including "extremely high taxes" in a particular member state and national price control measures.

A combination of such circumstances could exclude Belgium, Luxembourg, Denmark and Greece from strict enforcement of the new conditions.

Mr Tony Venables, Director of the European Bureau of Consumer Unions in Brussels yesterday urged consumers to exploit the regulation to the full by seeking to buy at the cheapest EEC price possible by making complaints to the Commission if they are prevented from doing so. The regulation comes into effect on July 1, 1985.

## Bonn drops attempt to raise more revenue

BY RUPERT CORNWELL IN BONN

FACED by insuperable splits in its own ranks, the ruling centre-right coalition yesterday gave up efforts to raise new revenue to make good the DM 2bn (£540m) lost through the recent withdrawal of a 1983 income tax surcharge for higher earners.

The three parties, the CDU, the Bavarian CSU and the liberal Free Democrats (FDP) have been squabbling over the issue ever since the surcharge, known as the "forest loan," was ruled unconstitutional by

the Supreme Court here more than a month ago.

Both the smaller parties, the FRP and the CSU insisted that given the sharply reduced federal deficit and the modest level of expansion so replacement was required.

The Christian Democrats, led by Herr Gerhard Stoltenberg, the Finance Minister, fought to the last for offsetting measures, affecting individuals with incomes of more than DM 50,000 per year who would have been hit by the previous surcharge.

The differing stances reflected political factors too. Both the FDP and CSU were anxious not to hurt their predominantly wealthier electorates, while the CDU was keen to show itself a champion of the lower paid.

But despite CDU's compromise suggestion that higher earners should not benefit from the imminent DM 20.3bn of tax cuts until 1988, the hostility of the two smaller partners proved too strong.

However, the FDP and CSU have now dropped demands that the entire package—proclaimed by Chancellor Helmut Kohl as the largest ever in the country's postwar history—should be introduced at once, instead of being phased in in two stages between 1986 and 1988.

Armed with this agreement at least, Herr Kohl confirmed last night that the draft Bill for the tax measures, aimed at increasing allowances, especially for larger families, will go before the Cabinet for approval next week.

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## Italy's small businessmen to strike over tax Bill

BY JAMES BUXTON IN ROME

SHOPS AND artisans' workshops throughout Italy will go on strike today as their owners demonstrate to a divided Government their determined opposition to a Bill designed to make them pay more tax.

The protest strike, the second in less than two months, comes as the political battle over the Bill reaches a climax—one which poses grave dangers for the Government of Sig Bettino Craxi.

The Bill, drafted by Sig Bruno Visentini, the Minister of Finance, is aimed at ending long-standing tax evasion by small businessmen and self-employed professionals. Its most controversial part allows tax inspectors the right to make assumptions about profits of a business on the basis of its turnover.

the fears of the Christian Democrats and two other parties in the ruling five-party coalition that the tax Bill, if approved as it stands, could cost them millions of votes in next spring's important regional elections.

Only with great difficulty did the Government succeed late last month in getting the Bill approved by the Senate.

It was necessary to attach a vote of confidence on the Government as a whole to each clause in the Bill to ensure that Government senators voted for it.

Now the Bill has come to a virtual standstill in the Chamber of Deputies, the Lower House, because Sig Visentini, who is also chairman of the Republic Party, has resolutely refused to accept more than minimal amendments

## Sindona refuses to take part in trial proceedings

BY ALAN FRIEDMAN IN MILAN

SIG MICHELE SINDONA, the Sicilian financier and former Vatican adviser, who went on trial ten days ago on charges of fraudulent bankruptcy, yesterday informed the court in Milan that he would not take part in the proceedings.

Sig Sindona, who was convicted in New York in 1980 on charges connected with the 1974 collapse of the Franklin National Bank, informed the judge in Milan yesterday that he was unwilling to appear in court because he felt it wrong to be tried by the same judges and prosecutors who last June sentenced 22 of his Italian banking colleagues.

Sig Sindona, who was extradited from a federal penitentiary in New York on September 25, said in a letter to the court that he would remain instead

at the women's prison of Voghera, just south of Milan, where he is being held under maximum security.

The Sindona trial went ahead anyway yesterday. Italian law allows defendants to be tried in absentia. But Sig Sindona will be forced to appear in court, possibly as early as next week, to be questioned about the collapse of his Banca Privata empire in Italy in 1974.

The bulk of yesterday's session was taken up by the reading of a deposition given by Sig Sindona to Italian magistrates while he was still in the U.S. In the deposition, the former mentor of Banco Ambrosiano's late Sig Enrico Calvi denied knowledge of an alleged list of 500 famous Italians who had violated currency laws.

## Moscow worried by scale of petrol theft

By Patrick Cockburn in Moscow

SOVIET AUTHORITIES are showing concern at the rate of theft of very large quantities of fuel for the use of the private cars.

Over the last seven years the number of privately owned vehicles in the Soviet Union has risen by 180 per cent but official petrol sales have increased by only 10 per cent, according to Mr Vitalii Federchuk, the Internal Affairs Minister.

He says the difference between the two figures is explained by theft from the state.

Pravda this week revealed that in the northern region of Kirov 100,000 state cars were found to have been tampered with by their drivers. They would then claim to have driven long distances and syphon off unused petrol.

"In Moscow province 40 per cent of all trucks have kilometres that do not work or are defective," says Mr Federchuk.

He said the failure to set up petrol stations in rural areas forced people to break the law.

Workers on collective and state farms made out petrol for their own personal use as they have to drive long distances and syphon off unused petrol.

Illustrating the extent of the practice of siphoning fuel, Mr Federchuk said that near a single boat dock in Kiev 120 truck drivers who had sold petrol were detained in a 15-day period.

It is also common practice for motorists to fix petrol stations to fix the gauge so that between one and five litres of petrol less than is shown on the pump actually enters the tank.

The claims by Mr Federchuk are confirmed by a survey of almost 2,000 people, which showed that 35 per cent of all petrol used by private car owners was bought on the black market at low prices.

## Polish army newspaper attacks IMF

By Christopher Bohinski in Warsaw

POLAND'S army newspaper Zolnierz Wolny yesterday described the International Monetary Fund as an instrument of "polityczna ingerencja" in the interests of monopoly capital.

The blast against the IMF comes on the eve of General Wojciech Jaruzelski's visit to Rome, where the Polish leader can expect to hear an "orthodox" view of his pragmatic policies towards the Polish church, private agriculture and the economy.

### FINANCIAL TIMES CONFERENCE

### World Telecommunications

ments and to share the financing of a common space segment able to provide extensive coverage over Europe.

"One system instead of five, six or more; two or three satellites in orbit instead of 10, 12 or more; two or three launches in total... one satellite and communication control centre and one single management entity," he said.

"This alternative is worth considering if our wish is to make DBS reasonably viable. From discussions I have been having at very high level in certain countries, it would seem there is some room for optimism."

Mr Edmund B. Fitzgerald, president and chief executive of Northern Telecom, warned that attempts to preserve jobs by restricting access to the latest high-technology products through regulation will create unemployment and inhibit economic growth.

Mr Fitzgerald said a national telecommunications network must incorporate the latest technology available or else its users would be forced to find other sources. "They will have no choice, because their international competitiveness will be at risk if they accept the inflated costs and reduced efficiencies inherent in using outmoded technologies."

He said the new capabilities of integrating voice and data networks internationally suggested that the traditional practice of identifying economic activity with national boundaries might be obsolete. "Ultimately, the information component of all goods and services will flow so freely through the global telecommunications network that effective regulation may be impossible."

## Cypriot leaders expected to hold talks in January

BY OUR UNITED NATIONS CORRESPONDENT

PRESIDENT Spyros Kyprianou of Cyprus and Mr Rauf Denkash, the Turkish-Cypriot leader, held further separate talks with Sr Javier Perez de Cuellar, the UN secretary-general yesterday amid cautious optimism that the main elements of a settlement of the Cyprus problem would soon be in place.

After his meeting with the secretary-general on Tuesday evening, Mr Denkash said he was 99.9 per cent certain that Mr Kyprianou would accept the UN invitation to both leaders to hold a summit meeting in January.

It would be their first face-to-face talks for five years. UN officials said New York was the likely venue, although Nicosia and Geneva were also mentioned.

It had been expected that Tuesday's talks between Sr Perez de Cuellar and the Cypriot visitors would be followed by a joint announcement about the summit.

It was understood that the reasons for a delay in making a formal statement may have been more technical than substantive.

Mr Denkash, who all along has been more optimistic in public than the other side, told correspondents: "There is no problem." But other sources said Mr Kyprianou still had some reservations.

The talks began in September in what was widely regarded as a last-ditch effort by the secretary-general to end the crisis after repeated diplomatic failures.

### FINANCIAL TIMES EUROPEAN GAS CONFERENCE

down, then Norway would consider development of the Troll field, the world's second largest offshore gasfield.

BY DOMINIC LAWSON IN VIENNA

Academy of Sciences, warned against over-estimating the importance of gas exports to the Soviet Union. He argued that, despite the Soviet gas export drive in 1975-80, the Soviet Union's net gas exports are insignificant, compared with its total gas output which, in fact, declined in percentage terms between 1980 and 1982.

Dr Balkay pointed out that the main task for the Soviet gas industry was to supply western regions of the Soviet Union with supplies from Siberia. Dr Balkay said that any future Western embargo of Soviet gas would, if anything, boost the Soviet gas industry's own capabilities. On the other hand, future pipeline links to the West would provide Western countries with "huge sales opportunities."

Dr Arthur Whitteman, professor of petroleum exploration at

Gasselle, the Netherlands state gas company is studying the possibility of setting a price freeze for at least the first quarter of 1985, AP-DJ reports from Amsterdam.

Natural gas prices for industrial consumers have risen by about 21 per cent this year.

Aberdeen University, said that published assessments of West European gas reserves were likely to prove severe under-estimates.

Mr George Miller, director of Morgan Grenfell, the merchant bank, said there was no such thing as "the gas market." Instead, there was a Japanese market, a European market, a UK market, a U.S. market, and so on. The generality of the future is of no interest, said Mr Miller. What matters is the specific pattern of the characteristics of each individual gas transaction.

As an example, Mr Miller pointed to the proposed Sleipner gas deal, which featured negotiations between a willing buyer, British Gas, and a willing seller, Statoil. However, there were other vested interests inimical to the project in both countries working hard to widen the divisions between the Norwegian and British Gov-

ernments.

Concluding the conference, Mr Peter Vrancken, senior natural gas representative of Shell Oil, said that the surplus gas delivery capacity in the U.S. had created a climate of intense competition in which the U.S. was competing at a premium. This "gas bubble" will be around two trillion (million million) cubic feet at the end of the year. Whether it is absorbed will depend on whether the pipeline companies can reabsorb some of the markets they have lost and on what volume of Canadian gas imports penetrate the U.S.

Mr Vrancken said that, if the decline in drilling activity caused by this bubble and price regulation are not reversed, "there will be damaging consequences for the nation's reserves and also for the oil service industry."

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OVERSEAS NEWS

**Soviet Deputy Prime Minister to visit Peking this month**

BY MARK BAKER IN PEKING

A LONG-TERM trade agreement between China and the Soviet Union is expected to be concluded this month on the visit to Peking by the most senior Soviet official to have formal talks in China since the two countries split in the early 1960s.

Mr Ivan Arkhipov, the Deputy Prime Minister, will arrive in Peking on December 21, the Chinese Foreign Ministry confirmed yesterday.

While the visit is expected to concentrate on trade and other economic co-operation issues, especially agreements for the Soviet Union to refurbish several factories constructed with Soviet assistance during the 1960s, both Moscow and Peking are hoping it will help to ease the considerable political tensions between them.

A scheduled visit to China in May by Mr Arkhipov was cancelled without explanation by the Soviets the day before he was to arrive in Peking. This came after President Reagan's China tour, an event which sorely displeased the Soviets, and after a flare-up in military clashes along the Sino-Vietnamese border.

China still insists that Soviet military support for Vietnam, especially in Kampuchea, remains a barrier to normalisation of relations. It is opposed also to the continuing Soviet military build-up in the Far East and the occupation of Afghanistan.

However, China sees the Arkhipov visit as a good opportunity to rebuild contacts with Moscow without relinquishing

its stand on the "three obstacles" which have bogged down a series of consultations at vice-foreign minister level over the past two years.

Mr Arkhipov, whose formal title is first Vice Chairman of the Soviet Council of Ministers, is remembered with some affection in China for the role he played in supervising agricultural assistance in the 1950s.

A Chinese Foreign Ministry official referred to him recently as "an old friend of China." Mr Arkhipov will arrive the day after Mrs Margaret Thatcher, the UK Prime Minister, ends her brief visit to Peking to initial the agreement under which Hong Kong will revert to China in 1997.

The Foreign Ministry has given no indication of how long he will stay in China or what places he will visit apart from Peking.

Reuters reports from Tokyo: Japan and the Soviet Union yesterday opened three days of economic co-operation talks here, the first since 1979, and chief delegates called for improved economic ties.

Mr Vladimir Suslov, Vice-Foreign Minister, heading the 70-member Soviet delegation, told the opening session of the ninth meeting of the Japan-Soviet economic co-operation committee that both sides should try to improve relations.

The annual committee meetings were suspended in 1979 after Moscow's military intervention in Afghanistan but last October the two sides agreed to resume the talks.

**Lebanon mountain fighting continues**

THE WORST mountain fighting in Lebanon since last year continued yesterday between Christian militias and the Lebanese army on one side and Druze militias of the Progressive Socialist Party on the other. Nour Boustany reports from Beirut.

A Cabinet meeting held in the absence of Druze chief Mr Walid Jumblatt failed to put an end to the violence.

The fighting gathered momentum late last week when the Druze announced their rejection of a Government security plan aimed at deploying army soldiers in Iqlim al-Kharoub, the southern Chouf region.

A serious escalation of rocket and artillery duels on Tuesday was attributed to attempts by the Christian Lebanese forces to lift a siege of the southern port of Tyre, the only access Christians have to the Iqlim.

The pressure of Druze gunners kept the vital Beirut-Iqlim sea link shut and officials of the Progressive Socialist Party vowed it would never reopen.

Shells slammed into Christian and Druze residential areas south and east of Beirut.

**Jakarta Government assures expatriates**

EXPATRIATES IN Indonesia have been assured by the Government that it does not oppose employment of foreign workers, writes Kieran Cooke in Jakarta.

Mr Sudomo, the Labour Minister, told a recent seminar on labour problems for foreigners that "we welcome you and need you here, but we also ask you to train us and leave us with your vital expertise."

About 200 foreign workers, including some executives, have recently been expelled from Indonesia for not having correct documents, Mr Sudomo admitted that many bureaucratic bottlenecks in various ministries and often work permits and residence documents took more than two months to process.

**Mitterrand warns on Chad operations**

French president Francois Mitterrand said yesterday if there were any French military operations in northern Chad in future, the Chadian forces of President Hissene Habre "would have to go in first."

Asked at a news conference following a two-day French-African summit meeting to elaborate on this remark, Mr Mitterrand replied: "Habre is his own master. He is free to act in his country as he wishes. Wait and see."

**Packer sues for defamation**

Mr Kerry Packer, the Australian media tycoon, who has vigorously denied an official inquiry's allegations linking him to organised crime, is suing for defamation a top barrister involved in the probe, Reuters reports.

Packer's legal adviser, Malcolm Turnbull, said yesterday that a writ for damages against Mr Douglas Meagher claims that he leaked excerpts of the inquiry's confidential report to a leading weekly newspaper.

**Australia records payments surplus**

Australia's balance of payments as measured by net official monetary movements swung around to a \$223m (£160m) surplus in November from a \$29m deficit in October, the Statistics Bureau said, Reuters reports. This compares with a \$496m surplus in November 1983.

**Paul Taylor visits the anxious neighbours of Union Carbide's Institute plant Gas disaster tests West Virginians' loyalty**

THE POSTER at the plant entrance reads "people are our most important asset... their safety and health our greatest responsibility."

The accident log on the same poster at the entrance of the Union Carbide's Institute, West Virginia, plant bears out the chemical company's reputation as one of the safest industrial employers in the U.S.

But a few yards away an American flag flutters, almost pathetically, at half mast in honour of at least 2,000 dead and another 20,000 injured in the world's worst ever industrial disaster in Bhopal, India.

The two symbols graphically illustrate the dilemma faced by the third largest chemical producer in the U.S.—and by Institute's small, but increasingly concerned, population.

Union Carbide's 1,435-acre Institute plant has been producing the lethal chemical, methyl isocyanate (MIC) for 17 years in volumes 10 times as large as the Bhopal plant. It is, by some accounts, Bhopal's "sister plant" on a big scale.

The plant, and half a dozen like it in the valley, provide thousands of jobs for West Virginians and millions of dollars in tax revenues. Balanced against that is the air which is acrid and nauseating on a cloudy day, the occasional chemical releases, the evacuation notices, health risks and the constant threat of something much worse.

Over the past few years, concern among residents of the valley has been intensified by a state-imposed fine on Union Carbide for illegally burning toxic wastes at another local plant and by state studies which have suggested that substantial amounts of potentially cancer-causing chemicals are being released into the air by local companies. The Bhopal disaster has served to heighten this deep-seated fear.

Union Carbide's agricultural products division Institute plant,

The following is the partial text of a letter sent by Union Carbide's West Virginia plant to the citizens of Institute on October 1 1982.

To: Neighbours of Institute plant.

"As part of our efforts to maintain good communications and relations with our neighbours, a plan was developed in 1975 to notify our neighbours should a major disaster or even a serious emergency occur at the Union Carbide Corporation's Institute Plant which might affect them. This plan is still operational and the emergency communications equipment for notifying our neighbours is routinely checked.

I should like to again emphasise that nothing at the Institute Plant has changed.

As we have done in the past, our operating, engineering and maintenance people are all professionals in their jobs so the chances of ever having to use this alert system are remote. However, should it be needed, we all want to be ready.

Signed H. J. Karawan, Plant Manager.

**EMERGENCY PROCEDURES**

Plant steam whistle:

1 Two blasts then stop—fire or emergency in Plant.

2 Three blasts then stop—gas release in Plant.

3 Continuous blasts every three seconds for a period of two minutes. Then blasts every 30 seconds.

4 Fire or gas release of such magnitude it could affect people outside the Plant.

What to do if you hear

continuing blasts of Plant steam whistle:

1 Check wind direction.

2 If wind is blowing from your location to the Plant do nothing, but continue to be alert for wind direction changes.

3 If wind is blowing from Plant toward you, immediately evacuate by going crosswind. In the case of a gas release you should be easily able to walk far enough crosswind to get away from the fumes. In some cases you can see the fumes as a white cloud. However, this is not always the case so don't depend on your eyes.

4 Do not call the Plant as this would tie up the telephone lines and could affect emergency communications.

current reevaluation of safety procedures should not be confined to MIC. "This plant makes lots of chemicals I am even more concerned about," he says. "It is really tragic that it takes something like this to make people aware."

But the depth of the split in local feeling was graphically illustrated in the editorial of the local Charleston Gazette on Monday.

The editorial, headed "Legal Jackals Prowling," vigorously attacked the \$150n suit against Union Carbide filed in Charleston, describing it as "encapsulating all that's rotten in this nation's legal profession."

The editorial continued: "We won't discuss the tactical stupidity of bringing a case against Carbide in a city and a state where the corporate image isn't bad by any yardstick and where the corporate clout is such that it and its employees pay perhaps one tenth of the state's total tax bill."

Union Carbide may well need such loyalty. The company took a big gamble in opening the Institute plant to visitors—and, in doing so, admitted that "small" leaks, often involving faulty valves, were commonplace.

However, the answers it gave to crucial questions on comparisons between the Bhopal and Institute plants, on which it generally pleaded ignorance, often prompted even more questions. This may reflect the aspect of the company's current legal and moral dilemma.

Specifically, Union Carbide needs to assure residents in West Virginia and elsewhere that its safety procedures are adequate.

In any event, people like Mr Bryant hope that the one positive aspect of Bhopal will be to force Union Carbide and other U.S. chemical groups to drastically upgrade what he regards as woefully inadequate emergency procedures.

plant manager. But what concerns some local residents is the nature of those plans.

For many, including Mr Bryant, the sum total of the plan is to sound, in Union Carbide's words, "a very loud steam whistle" and hope that people who have read a 1982 "letter to residents" can figure out the wind direction, and manage to walk "crosswind."

"We need a proper evacuation procedure," says Mr Bryant. It seems that state, congressional and local officials may be edging towards the same conclusion.

A few hours after the Press were allowed into the Institute plant, past the low yellow-brick administrative offices and on to a 4 ft earth mound which were told hid the MIC storage tanks, a group of local residents, local, state and federal officials, and a handful of senators were given a VIP tour of the facility.

Week the state governor had ordered his own inspection staff into the plant to monitor operations.

Mr Hank Karawan, Institute's

**South African payments deficit down sharply**

BY JIM JONES IN JOHANNESBURG

RESTRICTIVE economic measures introduced in July and August are starting to have the desired effect on the South African economy, the country's Reserve Bank says.

In its December quarterly review, the Reserve Bank says that the balance of payments on current account improved significantly in the third quarter even though imports rose sharply. On a seasonally adjusted basis, the current account deficit dropped to R290m (£372.7m) from a second-quarter figure of R1.35bn and a first quarter figure of R2.76bn.

Significantly, the review adds that the current account moved into surplus in October while, in November, the Reserve Bank's net foreign reserves increased.

Private consumption expenditure, which was the main target of the corrective economic

measures, dropped sharply in the third quarter to R13.89bn from R14.31bn in the second quarter. The decline was particularly marked in the consumer goods sector. Equally as important was that government spending slipped to R4.54bn from the second-quarter level of R4.55bn, even though government spending did not react immediately to the economic measures.

The bank concedes that its aims cannot be achieved immediately. Imports rose sharply in the third quarter to R27.17bn from the previous quarter's R19.83bn. The bank says that import volumes did not react immediately to reduced consumer spending. As a result, inventories increased, giving rise to a greater demand for bank credit, which masked a drop in demand for hire purchase finance.

**Sasol may rehire workers**

SASOL, the South African synthetic fuels producer which is 50 per cent owned by the Government, said yesterday it will consider rehiring some of the 6,000 black workers fired last month from its two chemical plants in the Transvaal town of Sasolburg. AP reports from Johannesburg.

The company was responding to a statement on Tuesday by the Council of Unions of South Africa (Cusa), the nation's biggest trade union federation, threatening general strikes if Sasol refused to reinstate the former employees.

The Sasol workers were fired in November after they supported a two-day job boycott involving hundreds of thousands of black workers in and around Johannesburg in protest against the apartheid policies of the

Government. Sasol, which claims to represent about 160,000 workers, most of whom are black, on Tuesday called on Sasol to begin negotiations with the Chemical Workers Industrial Union, which represents most of the dismissed employees.

Sasol said yesterday that it had received job applications from some of the fired workers and these "will be sympathetically considered together with other applications, provided such employees can satisfy Sasol that they were not guilty of intimidation or incitement to participate in the stay-away and that they were victims of such intimidation or incitement."

Sasol said it would not discriminate against union members.

**POOL HEATING COSTS CAN DIP 50%.**

You may not have heard about it yet. But many local authorities have found a way of splashing out far less on their heating. This is due to two recent developments.

One. In late 1983 supplies of gas became more available. So councils using other fuels could at last turn to gas.

Two. The latest gas heating equipment is getting more fuel-efficient.

The City of Birmingham changed to gas to provide space and water heating for their Great Barr public swimming baths. Now their fuel bill is at least 30% lower.

West Lancashire District Council were already using gas to heat the Park Pool at Ormskirk and the Nye Bevan Pool in Skelmersdale.

By fitting a gas engine-driven generator at each pool, consumption of bought-in electricity was reduced by 70%. These installations together with new heat recovery equipment, cut gas consumption by 50%.

And there are similar savings being made by local authorities up and down the country.

Whether they're heating sports centres, conference centres, schools, town halls or hospitals.

If you'd like to know what the use of gas could do for your council undertakings, both existing and prospective, contact Commercial Sales at your British Gas region.

We'll help you by answering both your current and future fuel requirements. We'll also advise you on what equipment best suits those needs.

You'll be pleasantly surprised how quickly the resultant savings will pay for the cost of the new installation.

Unless of course you enjoy the sinking feeling that comes with a heavy heating bill.

**Gas**  
GAS IS WONDERFUEL

13 DECEMBER, 1984

**INTER-AMERICAN DEVELOPMENT BANK**

ISSUE ON A YIELD BASIS  
of  
**£100,000,000**  
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The Issue Yield (as defined by, and calculated in accordance with the terms of, the Newspaper Advertisement dated 10 December, 1984 and published on 11 December, 1984) in respect of the above issue is 11.424 per cent. Accordingly, the above £100,000,000 Loan Stock 2015 on issue will bear interest at the rate of 9½ per cent per annum and the issue price is £85.810 per cent.

The first payment of interest due on 15 November, 1985 will amount to £5.680 per £100 nominal amount of Stock.

The application list will open at 10.00 a.m. today, Thursday, 13 December, 1984 and will close later the same day.

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AMERICAN NEWS

# Tancredo attempts to calm investors over return to civilian rule

BY ANDREW WHITLEY IN RIO DE JANEIRO

SR TANCREDO NEVES, the opposition presidential candidate, almost certain to be elected next month to succeed General Joao Figueiredo, has sent a clear signal of confidence to Brazil's foreign creditors and foreign business, in an attempt to calm fears over the consequences of the country's return to civilian rule.

In his first major speech on economic policy, Sr Tancredo Neves said the renegotiation of Brazil's \$100bn (£53.3bn) foreign debt required "a realistic position which could not ignore the basic rules governing international financial operations."

The 74-year-old veteran politician, known throughout the country as Tancredo, added, however: "The creditors will certainly recognise that a country with 120m people, with pressing social problems, cannot stop growing."

Addressing his newly installed economic transition team at its first working meeting on Tuesday, Sr Tancredo Neves said foreign capital investments would be treated without "any xenophobia." But it would be complementary to Brazilian private capital, rather than a substitute.

Multinationals are strongly established in many of Brazil's industrial and service sectors, and some of their executives are known to have been concerned that a Tancredo Neves government would be dominated by nationalist thinking. A

# Democrats re-elect Byrd as leader of Senate

By Reginald Dale, U.S. Editor, in Washington

DEMOCRATS in the U.S. Senate yesterday brushed aside calls for a new style of command and re-elected veteran Senator Robert Byrd of West Virginia as their leader for the next two years.

Mr Byrd, 67, easily overcame an unprecedented late challenge by Senator Lawton Chiles of Florida by 52 to 19 votes in a secret ballot for the post of minority leader. Five of the 47 Democratic senators were absent and did not vote.

Chiles, 54, a moderate conservative, had offered himself as a new face against Mr Byrd's old guard image and promised to be more forceful and articulate in identifying the party with centrist middle America.

His supporters argued that, following President Ronald Reagan's landslide victory in last month's elections, it was time for the Democrats to look for new, more dynamic leaders.

Mr Byrd's re-election, however, means that the Democratic leadership in both House and Senate will be virtually unchanged in the new Congress that convenes in January. The veteran Mr Tip O'Neill of Massachusetts, 72, was re-elected House Speaker earlier this month.

In winning yesterday's vote, Mr Byrd called in all the political debts he has accumulated in his eight years as party leader in the Senate. Once strongly conservative, Mr Byrd has increasingly become an architect of consensus and has earned liberal support on labour and civil rights.

Mr Byrd, regarded by his colleagues as arrogant, touchy and sometimes petty, although always fair, is best known as a skilled legislative technician.

Many rank-and-file Democrats fear that Mr Byrd is not best qualified to take command of the party's drive to recapture control of the Senate in the mid-term 1986 Congressional elections. Senator Alan Cranston, an unsuccessful candidate for the party's presidential nomination in this year's primaries, was re-elected assistant minority leader.

# Seaga remains convinced of IMF wisdom

Canute James reports from Kingston on the struggle to keep the battered Jamaican economy on an even keel, despite a severe fall in bauxite earnings and the need to service \$3bn in foreign debt.

"IMF . . . AGAIN runs the graffiti on a wall in the New Kingston business district. It is a graphic reminder of the problems the administration of Edward Seaga, the Prime Minister, and that of Mr Michael Manley before, have had in their relations with the Fund.

For the past decade, the IMF has been an integral component of all calculations of the Jamaican economy. Successive governments have had continuing difficulty balancing the need for financial support with the "social costs" to the island's 2.2m people of implementing the Fund's economic recommendations.

Mr Seaga is now locked in a battle to keep on an even keel a holed and battered economy—a balancing act which is not aided by a severe fall in foreign earnings from bauxite, the main pillar of the economy, and the need to service a \$3.1bn (£2.5bn) foreign debt.

Mr Seaga has been working on a programme of adjustment of the island's economy with quite straightforward aims—a balance of payments surplus, a balanced budget, less unemployment and self-sustained economic growth, to replace the stagnation of an average 1 per cent growth in gross domestic products over the past three years.

His detractors worry that the short-termism might not be worth the better life which the Prime Minister is convinced lies ahead.

In meeting conditions agreed

dollar earlier this month has resulted in erratic changes in parity, starting with a 17.7 per cent revaluation. The island's business community has been less than happy at what is in fact not a clean float, the central bank continuing to intervene occasionally.

In the first half of this year inflation has been estimated at 30 per cent at an annual rate up from 18 per cent last year. Electricity rates has risen by 114 per cent since January, and telephone charges by 100 per cent. Prices of staples such as rice and chicken have been increased.

Despite repeated calls from political parties and from the business community that he chart a new economic course, Mr Seaga remains determined to see the changes through.

"We are not going to change our policies . . . not one blade of grass, not one inch will we yield," he said. "I am convinced that these programmes and policies will bear fruit."

The business sector, traditionally among Mr Seaga's staunchest supporters, remains unconvinced, mainly because of a difficulty in obtaining adequate hard currency.

"Why are we going in the wrong direction?" asked Mr Claude Clarke, president of the Jamaica Exporters' Association. "The answer lies in our preoccupation with prepackaged economic models."

"For too long this country has been subjected to experiments with varying foreign-conceived economic prescrip-

tions, vaunted as the panacea to heal our economic woes."

Yet the Government battle to bring some level of control to a tattered and wayward economy has not been without some success.

The Administration is close to completing a programme to refinance \$362m in debt payments due to commercial banks, Paris Club members and other countries. This will ease the burden of a 29 per cent debt service ratio.

It will also aid the Government's efforts to raise the net international reserves—\$25m by March, against a negative \$306m in March of this year, allowing all payments arrears to be cleared.

The efforts to improve reserves resulted in an improvement of \$125.4m during the six-month period to September, against a deterioration of \$113.4m during the corresponding period of last year.

Imports during the six-month period—the first half of the fiscal year—were 4 per cent up on the corresponding period of last year, while exports jumped by 17.8 per cent.

But the success of the Government's monetary policies can be assured only by improved performance of key sectors of the economy. The weak demand which has depressed bauxite output over the past four years is not expected to improve appreciably, although output this year will be marginally up on last year's 7.7m tonnes. Falling production and weak

prices have hit sugar, while banana exports, which four years ago were 85,000 tonnes, are not expected to exceed 12,000 tonnes this year.

The bright spot is tourism, which has improved by 30 per cent in volume over the four years. Mr Hugh Tart, the Tourism Minister, has predicted 1m tourists arrivals next year. If this is realised, it would double the performance of the sector in 1980 and move gross earnings well above the estimated \$400m of this year.

In his public statements, Mr Seaga remains convinced of the ultimate wisdom of the pains being suffered by the Jamaican economy.

"The policies are hurting Jamaicans," he admits, but without them what would be ahead was " . . . so devastating and disastrous. But the hurt we feel today will be nothing more than a pimple on the face of the country."

According to public opinion polls, however, Jamaicans are growing increasingly sceptical. The latest show public support to be 59 per cent to 41 per cent in favour of Mr Manley's People's National Party.

Saying there will be no general election for the next four years, Mr Seaga maintains he is not worried by this fall in political fortunes.

He does not care much for "popularity contests," the Prime Minister said, promising that he will be rewarded when the economic strictures bear fruit.

# Optimism on rescheduling of Ecuador debt package

REPRESENTATIVES from Ecuador and its bank advisory committee hope to finalise a debt restructuring programme for the country by the end of this week, banking sources said.

The committee has been meeting in New York all week and Sr Francisco Sueti, Ecuadorian Finance Minister, is expected to join the talks today.

Ecuador, with a total foreign debt of about \$7bn (£5.8bn), is seeking to reschedule principal maturities due between 1985 and 1989 at terms similar to those agreed for Mexico and Venezuela.

Ecuador has made progress in its talks with commercial banks and the International Monetary Fund since the government of President Leon Febres-Cordero came into power in August, the sources said.

# Problems of 'black economy' dominate Belize elections

BY DAVID GARDNER, RECENTLY IN BELIZE

BELIZE, a tiny former British colony in central America, holds its first post-independence elections tomorrow thus bringing the curtain down on an era.

Mr George Price, the ascetic 65-year-old prime minister and head of the centre-left Peoples United Party, lead his country to independence in 1981. He is running for his seventh straight term as leader.

He faces the centre-right United Democratic Party of Mr Manuel Esquivel.

Until now all previous elections have been dominated by the twin issues of independence and Guatemala's claim to Belize. It is generally accepted that independence can only be maintained if it is underpinned by Britain's commitment to defend the country against

Guatemala's 130-year-old claim on its territory.

Both parties appear to agree that the 1,800-strong British troop contingent should stay rather than be replaced by U.S. troops. This, it is held, would take Belize uncomfortably close to Central America's wars.

As the British show no signs of leaving for the moment, the real election issue will be the economy, or more specifically the black economy.

Belize, situated on the Central American mainland facing the Caribbean, is poor and sparsely populated. Its main town, Belize City (pop 40,000), famed for its wooden-framed British West Indian and Victorian houses, unpaved roads and open sewers, reflects the parsimony with which Mr Price has admini-

stered the country's meagre resources.

Over the last four years Belize has been badly hit by low prices for sugar, its main export, and the loss of over two-thirds of its re-export trade with Mexico since the latter's financial collapse.

There has been an alarming growth in marijuana trade to fill the gap and the resulting threat to law and order has tended to destabilise the country.

On the cautious estimates of the U.S. Drug Enforcement Agency, 700 tons were grown last year, though 592 tons of it was destroyed by paraquat spraying laid on by Mexico. This still left a potential income of \$55m (£45.8m) at U.S. street prices, against earnings of \$36m

and total gross domestic product of \$154m, although not all this marijuana revenue would go back into the economy.

The PUP and the UDP are divided on the drug issue largely, one suspects, because of electoral opportunism. The UDP is ostensibly more hard-line than the government. Otherwise there is little to choose between the parties. An observer estimates there will be a 14 to 14 seat split tomorrow.

But he says: "I wouldn't bet against George Price."

An increase in the number of seats from 18 to 28 had added a strong element of unpredictability, as has a handful of three or four cornered fights.

But Mr Price is accustomed to hairbreadth victories, having won by a whisker in 1979 and 1974.



George Price, ascetic Prime Minister of Belize, is running for his seventh term.



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WORLD TRADE NEWS

UK calls for export financing discipline

By Frank Gray
MR PAUL CHANNON, Britain's Trade Minister, yesterday gave qualified backing to the continuation of short-term support for the controversial practice of using mixed-credit finance to win overseas contracts.

At the same time, he emphasised the Governments' objectives in pressing internationally for greater openness and discipline in the use of such concessionary export financing.

The Minister, speaking at a business lunch said that bids by UK exporters which met the overseas clients' requirements would not necessarily be guaranteed success unless the financing terms met those offered by competing foreign interests.

Such practices stored up trouble for the future. Mr Channon said a "cocktail" of blended techniques were increasingly being deployed which often fell outside existing control arrangements.

A jungle is developing, and it is badly in need of regulation. We intend to do everything possible to secure an international means of controlling the various devices now being deployed.

Reports from Peking, where a major civil aviation exhibition is currently under way, suggest that BAe is the front-runner in a fierce competition for regional jet airliner orders with the Boeing 737 and McDonnell Douglas MD-80 twin-engine short-range jet airliner also involved.

The CAAC wants new airliners to replace existing ageing Soviet-built Antonov An-24 aircraft on many regional air routes within China.

The BAe 146 was extensively demonstrated in China early this year and created a good impression, especially with its short take-off and landing performance in mountainous regions.

The CAAC is also studying the possibility of buying more long-range Boeing 747 Jumbo jets for international services, while it is also interested in Airbus A-310s for medium-range routes and A-320 aircraft for routes requiring a smaller (150 passenger) aircraft.

The current Peking aviation exhibition is the first of its kind in China, with a large number of Western aerospace manufacturers and equipment suppliers demonstrating their wares.

The exhibition covers every aspect of civil aviation, from airport construction and management through to aircraft supply, repair and overhaul, and provision of infrastructure equipment, including air traffic control.

It reflects the Chinese desire to improve its entire internal and external civil aviation situation.

Recognising its own inability to meet its needs, the CAAC laid out the exhibition as the best and quickest method of discovering what the rest of the world had to offer across the entire spectrum of civil aviation activities.

The aircraft would be complementary to the Fokker F-100 twin-engine 100-seater jet airliner, now under development, and the F-50 50-seater turbo-propeller.

Most major aerospace manufacturers are studying 100-seater types for the future, mostly in the turbo-propeller field, because of the lower operating costs involved.

U.S. sees chance of truce in mixed-credits row

BY CHRISTIAN TYLER IN PARIS

U.S. OFFICIALS yesterday signalled a truce in America's war of words with the EEC over "predatory" export financing by rich nations to win prestige project business in the developing world — the so-called mixed credit row.

No agreement was reached at a high-level meeting in Paris of members of the Organisation of Economic Co-operation and Development. But the OECD nations art to try again on March 11 to settle their differences over the use of concessional aid money tied to conventional finance for overseas projects.

The EEC's suggestion on Tuesday of a much tighter system of scrutiny over the use of mixed credits was regarded by the U.S. delegation as an inadequate answer to the problem. But the U.S. chief negotiator carefully refrained from repeating previous U.S. threats of heavy retaliation.

Mr John Lange, director of the Office of Trade Finance at the U.S. Treasury Department and head of the U.S. team, described the EEC's proposals as "an important technical advance." He was encouraged by what he called a new "positive atmosphere."

Before OECD negotiations resume, however, the U.S. Congress may seek to set up a "war chest" to support U.S. exporters when it reconvenes on January 20.

A Presidential committee has reportedly proposed funds of between \$500m (£416m) and \$1bn for use if the OECD fails to curb proliferation of mixed credit.

Mr Lange warned of a "high level of frustration" in the U.S., but made it clear his delegation had not issued any ultimatum nor set any deadline.

The U.S. has called on the OECD to ban the use of aid money to sweeten commercial exports for projects unless the aid component is at least half the total package.

Its aim is to draw a sharp line between commercial trade financing already regulated by an OECD agreement — and genuine development programmes.

However, Mr Lange said the 50 per cent cut-off was negotiable. He complained that the EEC and others had failed to respond with their version of what an acceptable cut-off figure would be.

The Community, overruling France's refusal to accept any

change in the present guidelines, tabled a three-part package of reforms designed to increase the "transparency" of mixed-credit competition.

The negotiators argued that this, in itself, was a form of discipline. But the U.S. says that such a discipline must be seen as a serious effort to roll back the cut-price competition.

The EEC volunteered a new definition of tied-aid credits that would bring all types of soft loans into the OECD net.

It has also suggested a mechanism whereby countries would be obliged to consult competitors more frequently and thoroughly before offering mixed credits on behalf of their own exporters.

But it has not, so far, suggested any increase in the portion of aid that must be included for mixed credits to qualify as development loans.

According to OECD estimates, the value of mixed-credit financing dropped last year from \$3.5bn to \$1.9bn — probably reflecting the dearth of big project business.

Between 1981 and 1983, France accounted for 46 per cent of business, the UK 22 per cent, and Italy and Japan about 9 per cent each.

Sumitomo optical fibre link with W Germany

By John Davies in Frankfurt

WACKER CHEMITRONIC of West Germany plans to set up a major operation to produce optical fibre for communications cable under licence from Sumitomo Electric of Japan.

The deal is the latest in a series of moves in West Germany by business interests jostling to take advantage of the expected growth in the use of optical fibre cable for voice, data and video transmission.

Last week Siemens announced it was joining Corning Glass Works of the U.S. in setting up an optical fibre plant at Neustadt in Bavaria, with initial investment of DM 70m (£19m).

Sumitomo expects to start production in about two years at a plant at its headquarters in Burghausen in Bavaria.

Although details are not yet settled, it is believed the initial capacity will be about 100,000 km of fibre a year, with possible expansion to about 250,000 km a year.

The investment is understood to be about DM 70m (£18m)-DM 80m. Dr Hans Herrmann, a Wacker Chemitronic director, said the company would import optical fibre from Japan until it could begin local production.

Wacker Chemitronic is a wholly-owned subsidiary of Wacker Chemie, in turn half-owned by Hoechst, the chemical group, and half by the Wacker family.

Sumitomo would not have a capital stake in the optical fibre plant.

Peru to receive DAF trucks

By Kenneth Gooding, Motor Industry Correspondent

PERU IS to get a fleet of 40 DAF trucks from the Directorate-general of Development Aid of the Dutch Foreign Office.

The contract is a useful one for DAF, which has been attempting to break into the market for a year. As part of the \$4.8m contract, which includes provision for spares and a two-year management involvement, DAF Trucks will aid the setting up of a major depot and workshop facilities in both Lima and Cuzamarca from where the vehicles will haul Dutch-built Heiwo and Nooteboom refrigerated van trailers for meat and fish transport.

Two Brazilian metal producers pledged to 10-year export pact

BY ANDREW WHITLEY IN RIO DE JANEIRO

TWO MAJOR Brazilian producers of processed metals, Alcoa Aluminio and Parapanema, have signed agreements with the Brazilian Government committing themselves to exports totalling \$3.85bn (£3.2bn) over the next 10-15 years.

The agreements form part of Brazil's Befex export promotion programme whereby exporters are permitted to import without duty a fixed value of inputs for the finished products to be exported and are also exempted from certain fiscal liabilities.

With the latest batch of agreements, signed this week, the Befex programme has generated \$850m in firm export commitments since its inception in 1972. Of this total, nearly 20 per cent has so far been realised.

Alcoa's contract with the Government calls for the export of \$2.7bn worth of aluminium ingots and products over the next 15 years. Much will come from its new Alumiar smelter at Sao Luis on Brazil's northern coast.

Parapanema, the country's leading tin producer, a privately-owned company whose growth has rocketed over the past two years, has, in turn, committed itself to exporting products worth \$1.15bn over 10 years.

The bulk of the agreements signed under the Befex programme have been with local subsidiaries of multinationals, usually companies manufacturing in Brazil with a significant level of imported contents.

Many admit that their exports from Brazil would not be viable without its advantages.

The Parapanema contract with the government was, in fact, hailed as the largest to date signed by a 100-per-cent Brazilian company.

To date a total of 294 programmes have been signed with individual companies.

Petrobras, the Brazilian national oil company, said it will sign 35 risk contracts with three foreign companies for oil exploration in the Amazon region, agencies report from Rio de Janeiro. The contracts will be signed next week with British Petroleum, Royal Dutch Shell's Pecten Company and Idemitsu Kosan of Japan.

Since the company started signing the risk contracts 10 years ago, almost 200 have been signed with foreign companies, which have invested \$1.5bn in oil exploration in Brazil. But only one company, Pecten, has found oil in commercial quantities, and most of the risk contracts have lapsed without being renewed.

Japanese to explore new investment in Pakistan

BY MOHAMED AFTAB IN PAKISTAN

SEVERAL Japanese business heavyweights have agreed to explore expansion investment in a number of industries in Pakistan, the comparative lack of which has been a sore point in bilateral relations so far.

The industries set for joint venture investment include electrical components, electric generating sets, irrigation pumps, agro-based industries, deep-sea fishing, and sea-food processing.

These decisions were announced at the end of a recent Pakistan-Japan businessmen's meeting in Karachi, the Pakistan port city considered to be a potential production base to sell into the Middle East market.

More than 80 Japanese, and 200 Pakistani investors attended the meeting, which follows Japanese Prime Minister Yasuhiro Nakasone's visit to Pakistan last May.

President Zia ul-Haq of Pakistan had strongly urged Mr Nakasone "to persuade his big businesses to invest in Pakistan, as the opportunities are considerable," a top Pakistani official said.

The 45 representatives of Japanese multinationals were led by Mr Goro Koyama, vice-president of the Tokyo

Chambers of Commerce and Industry.

Other prospective investors were: Mr Masayoshi Naito, chairman of Toyo Engineering; and executives of Kobe Steel, Seiko, Marubeni, Mitsubishi, Toshiba, NEC, the Bank of Tokyo, and the Mitsui Bank.

Pakistanis hope "a strong persuasion at the political level" may move the Japanese investors to come to Pakistan with a reasonable amount of investment.

Mr Koyama said 41 Japanese enterprises have, so far, invested \$8.3m in Pakistan over the years, but this was described as "negligible" by a Pakistani business leader in light of the huge outflow of the Japanese investment capital each year worldwide.

One reason for the poor performance, has been that the Japanese do not consider Pakistan to be falling within their immediate sphere of business influence.

The problem is aggravated by regional problems such as the Iran-Iraq war, the Soviet occupation of Afghanistan, and continuing problems surrounding Japan's troubled investment in Iran's petro-chemical complex near the straits of Hormuz.

Russia to buy \$109m-worth of Indian cloth

By R. C. Murphy in Bombay

THE SOVIET UNION has reached agreement with India's Cotton Textile Export Promotion Council (Texprocil) to purchase some 175m metres of cloth valued at nearly Rupees 1,600 (£109m) in 1985.

After hard bargaining between the Russian delegation led by Mr I. A. Mukhin, deputy director of Exportjon, and Texprocil, the Soviet Union has conceded a price increase of an average 12 per cent.

The price rise ranges from 7.5 per cent to 15 per cent for five different types of cloth which the USSR buys from India. Bleached printed sheeting and printed chintz account for the bulk of the Soviet order.

The Soviet Union initially wanted to open talks with individual mills supplying textiles and play one against the other to beat down prices. But it relented after the Indian Government intervened, threatening to take up the matter at ministerial level.

India exported Rs 1.2bn (£81m) worth of textiles to the Soviet Union between January and October 1984. The Soviet market accounts for some 35 per cent of India's total cotton textile exports.

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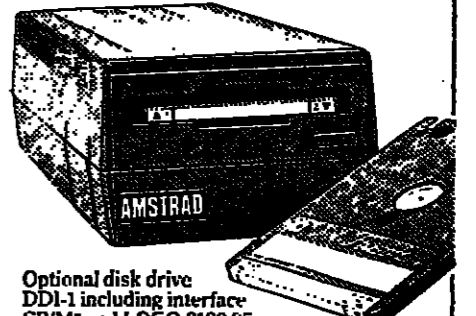
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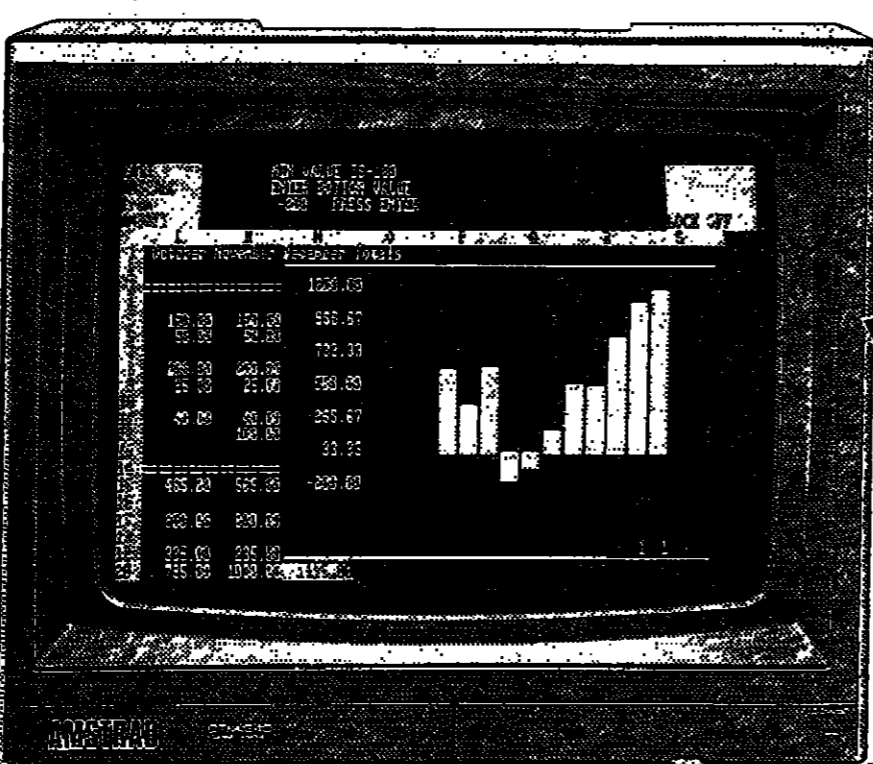


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## JOBS COLUMN

## How to ditch morale along with middle-agers

BY MICHAEL DIXON

THOSE of us nearing or past mid-life should reflect before condemning the Hitachi television factory's scheme to pay off employees over 34 to make room for younger folk. There is hard evidence to support the Japanese management of the South Wales factory in their claim that beyond the said age people's output tends to drop.

Take Mozart for example. At the age of 35 he wasn't just more prone to illness, slower, dimmer sighted and hardened against change, as Hitachi says older people are liable to be. He was dead.

Nor is he alone in that. Research by the eminent authority on management Professor Elliott Jaques has shown that the 35-39 stage is marked by an unhealthy rise in death rates, especially among creative people.

It is true that the factory's scheme departs somewhat from the widespread custom among big Japanese groups of granting their home-country workforce lifelong employment. Possibly, however, Hitachi like most companies feels challenged by the technological revolution and its septuagenarian chairman Hirokichi Yoshiyama wishes to experiment with the scheme on the precedent of what seems to have been a successful western response to a previous revolution in business affairs.

Older readers will recall that one took place around 2500 BC with the transition from Stone Age to Bronze Age greatly expanding international trade. Beforehand, judged by the value of goods deposited in graves, societies most esteemed their members who lived the longest. But perhaps they needed younger leaders to cope with the new business conditions. For afterwards the posthumous prizes went increasingly to the presumably robust, nimble, sharper eyed and adventurous citizens who kicked the bronze bucket in their greater years.

In any case Mr Yoshiyama could cull support for the scheme from the latest research into ageing and careers. An instance is the study by organisational psychiatrist Manfred Kets De Vries and five colleagues which was reported in the April-June edition of the Journal of Forecasting.

They found that between the ages of 36 and 45 it is common even for previously high-flying managers to start losing their satisfaction with both their particular job and the organisation employing them. When there is a simultaneous decline in working performance the employers may understandably decide to get rid, especially since neither the job nor the organisation may be objec-

tively altogether responsible for the disillusionment.

The middle-agers may be using company and career as a scapegoat by unwittingly loading on to them depressions which tend to arise during the same age bracket from other departments of life—physical and other signs that one isn't going to be immortal after all, disenchantment with spouse and increasingly revolting children, and so on.

To any management computer-like enough to act instantly on statistical evidence about at least partly self-determining human beings, that research finding may justify paying off over-34s. But the study also found other trends which more reflective companies might see as reasons for not just keeping but trying to make more sensible use of older staff.

Although their satisfaction with company and job tended to decline during the 36-45 period and drop still faster over the next five years, it then bounced back again. What's more, their intervening dissatisfaction even at its worst was considerably less deep than the resentment the researchers found among ambitious staff aged 26-30, to the extent that numerous of them quit to work elsewhere. And the possibility that the middle-aged and the younger umbrages are linked

is suggested by two of the reasons which Dr Kets De Vries tentatively advances for these findings.

One is that people early in their careers need but often fail to find in the company an older mentor to give them a sense of direction and temper their youthful impatience with the inevitable frustrations of company life. The other is that the oldies often bounce back because, having become reconciled to being less useful in their former capacity, they discover a different way of serving the same cause. It is by playing the role of mentor to the next generation of employees.

Companies might therefore gain a double benefit by organising themselves so that all staff know that good work in their so-getting younger years will earn opportunity later to show their continuing value as givers of mature guidance to headstrong youth. Not only would there be less risk of ill effects from middle-aged resentment. The companies could also get a more productive, earlier contribution from more of their junior staff.

But not many companies seem aware of it. Most are apparently following the fashion of leaving under 30s on their own resources to surmount or succumb to the frustration-prone first stage, only to scrap the initial sur-

vivors in increasing numbers but a few years later.

Such organisations are probably suffering less from the dim sightedness etc of ageing subordinate staff than from the dim wittedness of their senior management.

Making the career prospects of the majority nasty, brutish and short will surely do quite the opposite of encouraging employees to give of their creative best, whatever their age. Top executives who do that are liable to throw out the company babies' morale with what it seems they arrogantly look on as the middle-aged bathwater.

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qualified accountant, probably aged 25-35, with at least five years' operational experience. Some experience of working overseas, preferably in Latin America, is necessary. The ability to communicate in Spanish is desirable.

A basic UK salary of around £20,000 per annum will be paid according to experience and qualifications plus overseas allowances and benefits including accommodation. Annual leave is provided.

To apply, please telephone 01-353 7329 (24 hour answering service) or write to The Recruitment Executive,

REUTERS,  
85 Fleet Street,  
London EC4P 3AJ.  
We are an equal opportunities employer

ECONOMIST  
International Banking

Standard Chartered is Britain's largest independent international bank with gross assets of approximately £23 billion and more than 2000 offices in over 60 countries.

Due to increased workloads a vacancy has arisen in the Bank's City based Economic Department, for an economist with at least two years' experience in banking, financial or other relevant employment since graduation.

The work of the Department encompasses a wide range of subjects including country risk assessment, currency and interest rate forecasts, commodity markets, the many developing countries in which the Group operates and activities in the

United States and elsewhere in OECD. Opportunities for specialisation will be given.

The appointment will interest a young economist possessing a good degree in economics or an associated discipline who is keen to join a lively, well established team. A working knowledge of a major European language would be useful.

The post carries an attractive progressive salary, together with a substantial benefits package.

Please write, giving relevant personal data and career history to: Peter Barnes, Recruitment Officer, UK Personnel Services, Standard Chartered Bank PLC, 10 Clements Lane, London EC4N 7AB.

**Standard Chartered**



**LANCASHIRE ENTERPRISES LIMITED**  
**INVESTMENT MANAGER**

Lancashire Enterprises Limited, the profitable economic development company, funded by Lancashire County Council, requires a qualified and experienced Corporate Investment Manager.

This is a senior financial post, to manage our growing portfolio. The successful candidate will have an appropriate accounting qualification and experience of business planning and reporting. A practical approach is essential to the successful execution of this role as is the ability to work as part of a small, dedicated and highly motivated team.

- The key tasks are:
- (1) To monitor the Group's corporate and other investments and report to Management and the Board on their progress and performance.
  - (2) To provide general business advice and sympathetic guidance to the boards of investee companies.
  - (3) To work closely with other members of LEL's staff, its professional advisers, banks and other financial institutions.

An attractive salary, plus company car, will be offered to the successful applicant.

Write in confidence, enclosing a comprehensive C.V. and recent photograph, to:

Mr. A. M. Niven, Managing Director  
LANCASHIRE ENTERPRISES LIMITED  
Lancashire House, Watery Lane  
Preston PR2 2XE, Lancashire  
Lancashire Enterprises Limited  
is an equal opportunities employer

**FOREIGN EXCHANGE DEALER**

An opportunity exists for a Forex dealer who has had at least three years' experience in running an exchange book in a major trading bank to join an expanding international bank in Luxembourg.

The successful candidate will be aged in the range 25-30 and preference will be given to single candidates with knowledge of another European language.

The salary is highly competitive as are the related fringe benefits, and the position will offer the successful candidates an ideal opportunity to develop his or her skills and reputation in a demanding and exhilarating environment.

In the first instance please send full CV to:

Mrs V. Schuster  
International Bankers Incorporated SA,  
41 Boulevard Du Prince Henri,  
Luxembourg.

**AKROYD & SMITHERS P.L.C.**

We have vacancies for dealers in the equity and traded options markets at all levels of experience.

Applicants should preferably be under the age of 45.

For further information please telephone or write to:-

John Chivers  
Akroyd & Smithers PLC  
Austin Friars House  
2/6 Austin Friars  
London EC2N 2EE  
01-588 4535

**Graduate Economics or Accountancy**

GEC Head Office Contracts Department has an opportunity for a young graduate with a good degree in economics or accountancy to join a small team concerned with the assessment of the commercial and financial aspects of tenders for major contracts. Preference will be given to candidates with experience in banking or accountancy. Primarily the work will be concerned with price and risk analysis, but the job will include some involvement in ECGD credit insurance, export finance and foreign currency. Previous experience in these particular fields although desirable is not essential.

The post will give the successful applicant an excellent opportunity to acquire a wide knowledge of all aspects of contracts work for large scale capital projects both in the UK and overseas.

Applications should be sent to J.N. Scott, Director of Contracts, The General Electric Company p.l.c., 1 Stanhope Gate, London W1A 1EH.



**James Capel & Co.**

**Bulldogs, Debentures and Loan Stocks**

**Institutional Sales**

James Capel & Co. have built a substantial reputation and market share in Bulldogs, Debentures and Unsecured Loan Stocks.

They seek at least one highly motivated institutional salesman or woman aged 25 plus with proven effective sales experience to the institutions who specialise in this sector.

The department and the firm are in a period of rapid business expansion in London and through its international offices and the potential career prospects for the appointee are very considerable, as will be reflected in the remuneration. Our Client would consider appointing more than one person.

Please reply in full confidence initially to Digby M. Dodd, quoting Ref. 592, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.



**International Merchant Bank**

**Export Finance**

Our client is one of the largest European merchant banks and has considerable involvement in International Finance. The Bank has particularly strong links with the major UK and European exporters.

Our client is in the process of strengthening its Export Finance team and seeks an executive with an in-depth knowledge of ECGD procedures and documentation and with experience of "buyer" and "supplier" credits. Obviously the ability to play a part in marketing operations is important, as is the understanding of Eurocredits.

We see this as a particularly exciting opportunity for the right person and long-term prospects are considerable. Candidates are currently likely to be with a major Accepting House or the International arm of a Clearing Bank. Several years' experience of banking is called for, of which at least two must have involved ECGD exposure. The right person, aged 26/35 will probably have a Degree and/or AIB or other professional qualification. Knowledge of French or another language would be a considerable advantage.

An attractive remuneration in line with experience will be negotiated. Please write to Colin Barry, quoting ref. 603, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.



**Stockbrokers—Private Clients**

**Examine Your Pedigree**

You may be uncertain of the future and consequently unsettled. If so you will sensibly be considering how best to continue servicing your long standing and substantial private client list. You might also favour working from home but still under the shelter of company administrative facilities.

This long established, medium sized, firm of city stockbrokers with branch offices has a very strong private client base. It displays the highest standards of integrity and competence and intends to remain independent.

The company is about to appoint people able to introduce a strong private client base in London and

the provinces. In special cases it prepared to establish new facilities to accommodate exceptional individuals. Good support arrangements, including penetrative research, are provided. However in all cases candidates must have a proven and significant private client base generating commission of about six figures per annum on an ongoing basis.

If you meet these requirements please telephone or write in complete confidence to Derek Cox of Cripps, Sears and Associates, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701.

**Cripps, Sears**

**Financial Sector Human Resources**

**PROJECT and EXPORT FINANCE — to £20,000**

Our client is a major organisation based in Sutton, Surrey. Expansion of their Project and Export Finance activities has created vacancies within a small team for two executives seeking challenging opportunities and career development. Fluency in French will be an advantage in both posts.

**Marketing and Project Control — to £20,000**

This position, which involves overseas travel to developing countries, requires a person aged over 30, of graduate/professional status who has overseas experience in ECGD-related work, preferably with a financial organisation with exposure to marketing of capital goods and engineering project management.

**Export Finance — Administration — to £11,000**

This position requires a person aged up to 25, of graduate calibre with experience of ECGD procedures and good communications skills. There is the prospect of growth into an international marketing/project control role in the medium term.

Please reply in confidence, enclosing a CV and details of your current remuneration to:

Derek A. Bura, MCP Management Consultants  
Haiton House, 20 Holborn, London EC1N 2JD



Management Computer and Personnel Consultants  
Member of the Management Consultants Association

**BANKING PORTFOLIO INVESTMENT MANAGER**

You should be aged 27-35 with 3-5 years' experience of managing Fixed Income Portfolios (especially in Euro Markets or Gilts) to join this prestigious Merchant Bank. You will manage the investment of multi-currency fixed income portfolios for central banks, Government agency and institutional clients, on a total discretionary basis. You will also be involved with the formulation of investment policy and the marketing of portfolio management services. A degree in Economics an advantage but not essential. This is a senior post and will carry a commensurate salary and package.

For further details of these and our other investment opportunities please call Robt Milne 439 4381

CRAWFORD RECRUITMENT SERVICES

**Fielding, Newson-Smith & Co.**  
**Gilt-Edged Economist**

We wish to appoint a highly qualified economist to spearhead the department's macro-economic and market-related research. The successful candidate will be expected to make a major contribution to the research effort on our two major areas of business specialisation; building societies and index-linked gilts.

We regard this as a senior appointment and a generous remuneration package is being offered.

Please apply in confidence to David Shaw at Fielding, Newson-Smith & Co., 31 Gresham Street, London EC2V 7DX or telephone 01-600 0336.

**THE BANK OF NOVA SCOTIA**

LONDON

As a direct result of expansion and planned developments within our London trading operation, we have vacancies for the following:

**FX DEALER**

Preferably with direct experience of either Spot or Forward trading in one or more of the major currencies.

**MONEY MARKET DEALER**

With deposit dealing experience in a medium to large institution and accustomed to working without supervision on a daily basis.

**CAPITAL MARKET DEALER**

With at least 2 years' experience of FRN, Eurobond and/or secondary CD market.

All three positions call for accomplished traders. The scope and opportunity present will be matched by salaries and benefits recognised as highly competitive.

Please forward a full C.V. or telephone for a confidential discussion:

Mr. J. Hardisty, Manager, Personnel  
The Bank of Nova Scotia  
Scotia House, 33 Finsbury Square,  
London EC2A 1BB. Tel: 01-638 5644



**Assistant Treasurer**  
**Courtaulds Treasury Department**  
**Hanover Square, London W1**

This key appointment is to understudy and assist the Group Treasurer. Candidates should be able to take responsibility, work on their own initiative and communicate effectively with all levels of management both within and outside the Group; they are likely to be aged over 30 and have at least 5 years' experience within a major corporation's treasury function or in a financial institution.

The responsibilities and operations of the treasury department include:

- \* Foreign exchange exposure management
- \* Investment of surplus funds and money market borrowing
- \* Negotiation and management of loan facilities
- \* Advice on treasury matters within the Group
- \* Relationships with banks and other financial institutions

An attractive salary will be offered, plus a comprehensive range of large group benefits.

Please write with full personal and career details to: A. G. Beaumont, Group Management Development Department, Courtaulds PLC, PO Box 16, 345 Foleshill Road, Coventry CV6 5AE.

**COURTAULDS**

**Hoggett Bowers**  
*Executive Search and Selection Consultants*

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

**Senior Corporate Finance Manager**

Board prospects  
City, to £35,000 + equity

Our client, Hill Woolgar PLC, is one of the leading licensed dealers, with a progressive profit record to date. The Senior Corporate Finance Manager reports to the Corporate Finance Director and is responsible for the further development of general corporate finance services to retained clients and, in particular, company flotations on the USM and OTC markets. Candidates, preferably graduate chartered accountants or solicitors, aged 35 to 45, with strong personalities, must have good inter-personal skills and be used to working in a small team. A thorough working knowledge of Stock Exchange procedures and institutional funding sources, together with experience of senior level in the corporate finance department of a large stockbroker or merchant bank, is essential. An attractive remuneration package will be negotiated, together with substantial equity involvement and promotion to the main Board within a short period is envisaged.

B.F. Hoggett, Ref: 10455/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.



## Investigation Team Leader

Self-Regulatory Body

City based  
c. £25,000 + car

This Association is a Self-Regulatory Body relieving its members of the need to obtain a Department of Trade and Industry licence. It represents members' views to Government, promotes their general interests and ensures compliance with Association rules.

Responsibility will be for arranging and personally leading Inspection Teams provided by major professional firms which will both conduct investigations and assist members in the development of their businesses. A positive contribution to the overall management of the Association will also be required.

Candidates must be perceptive and intelligent, probably aged 40-50, and will be Chartered Accountants who have worked outside the profession. Qualified Bankers who have been involved in senior

inspection, or professionally Qualified Members of the Stock Exchange. The ability to command the respect of the Inspection Team and of Association members is essential.

Please reply to Martin Manning in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1410/FT on both envelope and letter.

**Deloitte  
Haskins + Sells**  
Management Consultants  
128 Queen Victoria Street, London EC4P 4JX

## Portfolio Strategist

City based

c.£25,000

Our client, the UK associate of a major International Securities House is seeking to recruit a Portfolio Strategist to work within its well established and successful research department.

This is a new appointment and the ability to provide information on all major international financial markets, with particular emphasis on the UK equity and gilts markets, is a key element of the position.

The scope of this appointment calls for well defined interpersonal skills and the ability to develop an effective working relationship at varying levels. The successful applicant will be a graduate with an economics background and broad experience in the analytical field.

Interested applicants possessing relevant experience and qualifications should write enclosing a full curriculum vitae to Sarah Gates, Banking and Finance Division, Michael Page Partnership, 23 Southampton Place, London WC1A 2BP or telephone 01-404 5751, quoting ref. 3442. Strictest confidentiality is assured.

**MP**  
**Michael Page Partnership**  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

A medium-sized British Merchant Bank, which is expanding its range of services, currently has a requirement to fill two challenging positions:—

### MARKETING EXECUTIVE

A Marketing Executive to develop UK Corporate Banking Business. A graduate banker with a Recognised Bank, you will have held a marketing role for at least the past two years. Your track record should reflect your analytical strengths and an ability to develop new business.

### HIGH CALIBRE CREDIT ANALYST

A first class Credit Analyst to provide credit assessments for a small team reviewing special projects in the Corporate Finance Sector. Of graduate calibre, in your early twenties, you will have had two years' credit analysis experience gained ideally with a member of the Accepting Houses Committee or an American Bank.

Both positions offer competitive salaries and normal banking fringe benefits.

To apply, you should write with full CV, naming any banks that you would not wish to be approached,  
c/o T.B.H. Phillips, Esq., Herbert Smith and Co.,  
Watling House, Cannon Street, London, EC4

### HEAD OF CORPORATE PLANNING

Our Clients are the Holding Company for an international Group engaged in the manufacture and sale of a wide range of products to the Construction and Paper Industries. Additional activities encompass the development and sale of high technology systems and equipment. The Group (T/O c.£600m.) has a good profit record. Their strategy is focused upon expanding their activities by acquisition and profit improvement programmes. Internal promotion provides the opportunity to join them in a key central role reporting to the Chief Executive. The responsibilities relate to planning, business development and the provision of market information. The location is within easy reach of West London. Candidates in their late 20's will presently be Audit Managers with a leading firm of Chartered Accountants. Apart from a good honours degree and professional examination record their experience should embrace sophisticated investigative work. A positive personality, good communicating skills, international commercial awareness and a reasonable command of French are among the other attributes required. The salary and conditions offered are likely to be very attractive to candidates and include a bonus, 2 litre car, non contributory pension and medical insurance. Promotion to a fine appointment in three years time is envisaged. Suitably qualified Chartered Accountants are asked to send a detailed CV, to include salary history to Christopher Garfit at:

**D. Bryan Andrews Associates**  
Management Selection  
St. Martin's House, 29 Ludgate Hill, London EC4M 7BQ.

### SENIOR LENDING OFFICER THE CITY

The London Branch of a leading European Bank is seeking an experienced and dynamic Loans Officer to join its busy marketing team in developing the Branch's loan portfolio.

Reporting to the Senior Manager of the Loans Department, the successful candidate will be aged about 35, preferably with a university degree and/or AIB qualifications. She/He should have a minimum of 12 years banking experience of which 8/10 years spent in lending-related activities, including 5 years client marketing contact.

The position calls for expertise in all types of commercial short/long term lending to medium/large companies and multi-nationals with in-depth experience of trade finance and good knowledge of syndicated loans. Sound risk assessment is essential.

An attractive remunerative package, together with usual banking benefits will be offered to the successful candidate.

Applicants should apply in writing to Mrs N. le Couteur,  
Secretary to the General Manager  
Box A8835, Financial Times, 10 Cannon Street, London EC4P 4BY  
enclosing a detailed C.V.

### FUND MANAGEMENT

£20,000 + Benefits  
Our client, a leading independent Fund Management organisation, seeks to recruit a high calibre Fund Manager, with a background in either stockbroking or merchant banking. Highly motivated applicants with a sound grasp of the UK Equity market and three years experience are invited to discuss this position further with:

CHRIS LAWLESS BA, or  
STUART CLIFFORD BA

### TREASURY SPECIALIST ESSEX

c. £16,500  
Major vehicle finance houses seeks to fill an important role. Candidates must have a grasp of treasury principles and will be probably be recently qualified ACA's who are ambitious, creative, articulate and confident of their abilities. If you are under 30 and seek a substantial career move contact:

GRAHAM PALFREY-SMITH  
quoting ref: 179

### Badenoch & Clark

Recruitment Consultants  
16-18 New Bridge Street, London EC4V 6AU  
Tel: 01-583 0073

### SENIOR EXECUTIVE

Weatherbys, secretaries to the Jockey Club, require a person of a professional/chartered secretary background aged 30+.

This is a senior post, London based, which would suit a person able to work with the minimum supervision.

In addition to the more usual secretarial responsibilities, the successful applicant will be involved in the preparation and discussion of technical papers on matters such as taxation and the development of legislation affecting the organisation.

Although not essential, a legal background and experience making technical submissions at a high level would be advantageous.

Write enclosing detailed curriculum vitae to:

C. E. Hunt  
HODGSON HARRIS  
Halford House, Coval Lane  
Chelmsford, Essex CM1 1TZ

### INVESTMENT FUND MANAGER

London branch of internationally recognised Swiss Bank seeks an additional investment manager to strengthen its expanding operation to manage private clients and institutional portfolios. Opportunities will also arise to contribute towards the development of the funds under management.

The applicant should have several years' experience in the UK and major overseas investment markets, ideally in equities and fixed interest investments. A good knowledge of UK equities is essential. Applicants, aged between 25-40, should have several years' experience in investment analysis or portfolio management.

Salary is negotiable and the package will also include mortgage subsidy and a non-contributory pension scheme.

Please write with a detailed curriculum vitae to:  
The Personnel Manager  
BANK JULIUS BAER & CO. LTD.  
3 Lombard Street, London EC3V 9ER

## Trade Finance Company Chief Executive

London

Our client, a well-known and rapidly expanding British company operating in the electronics sector and earning substantial profits, is to set up a finance company. The Finance Company will finance and collect receivables arising from worldwide credit sales.

A Chief Executive is to be appointed with the responsibility for establishing the organisation's structure, operating systems, procedures and policies, and appointing senior personnel. The post will offer considerable autonomy, and the person appointed will be expected to develop and direct the anticipated growth of the Finance Company. The person appointed will probably possess an FCA and have gained credit analysis and foreign exchange operations exposure either in international banking or with a finance company. The ability to conduct business in another major European language would be an asset.

A substantial remuneration package will be offered to attract suitable candidates and will reflect the importance that our client places on the appointment. Please write, in confidence, with full details of your career to date to:

The Personnel Director,  
NM Rothschild & Sons Limited, New Court,  
St Swithin's Lane, LONDON EC4P 4DU.



## MEMBER DEALER

Our clients, a medium-sized firm of stockbrokers, are seeking a Member Dealer, age 25/35, to join their established team. Usual benefits, salary commensurate with experience, bonus scheme.

Write, with cv, in the first instance to:  
WALTER JUDD LIMITED (Ref: L.601)  
(Incorporated Practitioners in Advertising)  
1a, Bow Lane, London EC4M 9EJ

## A LOAN ADMINISTRATION CLERK

with at least two years' experience of domestic and Eurocurrency portfolios (including agency work and rescheduling procedures) is sought by Westdeutsche Landesbank London Branch. A competitive salary, good fringe benefits and pleasant working conditions will be offered. Please reply, giving brief details of career to date, to:

Paula Manning  
WESTDEUTSCHE LANDESBANK  
GIROZENTRALE  
41 Moorgate, London EC2

## Investment Managers

Throgmorton Investment Management is looking for two young, ambitious investment managers to participate in the development of its growing business.

T.I.M. was established as an independent investment management company four years ago and manages the Throgmorton Group of Investment Trusts. It is also becoming a force in the management of pension funds emphasising investment in smaller companies.

Each candidate will have at least three years' experience as an investment manager/analyst with a stockbroker, merchant bank or similar organisation. Although some experience of the investment trust industry would be an advantage, it is not essential. At least one of the successful candidates will be

expected to become involved in international investment management and some experience in that field would be preferable.

A very attractive remuneration package will be offered to the successful candidates who are likely to be between 25 and 29 years of age with a degree and/or professional qualification. The ability to communicate well in writing and orally with senior client management will be essential if the appointees are to contribute fully to the success of the company.

Please reply in confidence with a full curriculum vitae to Paul Loach, Throgmorton Investment Management Limited, Royal London House, 22-25 Finsbury Square, London EC2A 1DS.

## Throgmorton Investment Management

## Investment Management Trainee

Foreign & Colonial Management Group is one of the oldest and best established investment groups in the City of London. With over £1,000 million under management the Group manages the portfolios of investment trusts, unit trusts, pension funds, charities and private clients.

The successful applicant will either be in his or her last year at university or have left within the last two years.

Training will involve work on all aspects of investment management and will lead to a place in a growing investment team. The potential rewards are extremely good.

If you are interested contact Kevin Pakenham, Managing Director, Foreign & Colonial Management Limited, 1 Laurence Pountney Hill, London, EC4 or telephone 01-623 4680.

## Foreign & Colonial MANAGEMENT GROUP

## COMMERCIAL BANKERS

Credit Lyonnais has excellent opportunities for experienced Account Officers to reinforce its UK commercial teams.

Candidates, preferably in their early 30s, will be educated to degree standard. Previous experience in a similar role is essential and must have included customer contact at senior levels, together with a sound background in credit assessment.

Opportunities for progression exist in the UK and fluency in French could lead to wider career development within the international network of the Bank.

Salary and benefits will reflect the importance of the positions and the experience of the successful applicants.

Full CVs together with details of current salary to:  
Mr A. R. Fisher, Personnel Manager, Credit Lyonnais,  
PO Box 81, 84/84 Queen Victoria Street, London EC4P 4LX



**CREDIT LYONNAIS**



# Oil tax revenue forecast to decline after 1985

**BY IAN HARGREAVES**

GOVERNMENT tax revenues from North Sea oil will peak next year and then start a sharp decline, in spite of concessions made in the 1983 budget that have succeeded in stimulating a new wave of offshore investment.

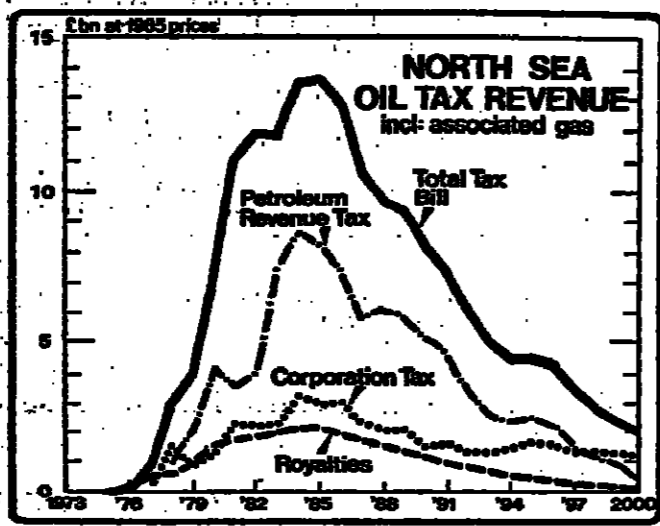
This is the main conclusion of a paper by Professor Alexander Kemp and Mr David Rose of Aberdeen University. The paper was given yesterday to an energy conference organised by the Policy Studies Institute and the Royal Institute for International Affairs.

This is the first published attempt to model the course of future oil tax revenues after the budgets of 1983 and 1984 (which made big corporation-tax changes) and the response to both by the offshore industry.

The paper plots future revenues according to a number of varied assumptions, but the main case (see chart) involves a constant real dollar price for oil of \$28 a barrel. The case would be considered optimistic by some commentators.

The analysis shows that tax revenues will peak in the next financial year at just under £14bn but will decline to half that level in real terms by the beginning of the 1990s.

In the mid 1990s, the downward trend is expected to abate slightly as the Government erases the revenue benefits of the higher level of North Sea activity, but the scale of tax concessions needed to bring



that about is reflected in a lower tax rate.

Prof Kemp's figures illustrate the problem facing the Government as it seeks to fill a rapidly approaching revenue gap. One reason the Government is worried about permitting British Gas to import £20bn of Norwegian gas from the early 1990s is that it wants to increase its tax revenues from UK gas production.

Prof Kemp has not included tax revenues from pure gas fields in his analysis, although revenues from gas produced from oilfields (associated gas) is included.

Another conclusion from the paper is that many of the new fields being discovered or appraised will not be developed unless there is a considerable real increase in the price of oil in the 1990s.

The situation is complicated by the fact that the sterling price of oil has appreciated in the last year, because of the weakening pound. Prof Kemp points out, however, that although a declining pound helps to boost Treasury revenues, lower dollar oil prices will make North Sea investment less attractive to U.S. companies.

# Thatcher urged to back BAe platform

By Lynton McLain

MRS Margaret Thatcher, the Prime Minister, is to be urged to decide before Christmas on committing the UK to adopt the British Aerospace unmanned space platform as Europe's contribution to work alongside the \$8bn US manned space station in the 1990s.

Mr Geoffrey Pattie, Minister of State for Industry, is to try to get clearance from Mrs Thatcher for support for the BAe unmanned platform, British Aerospace said yesterday.

It is possible that Mr Pattie will make a formal presentation of the case to the Prime Minister before Christmas, but in any event "there will be ministerial discussions on the issue before the end of next month," the Department of Trade and Industry said.

A government commitment to the UK project is certain to provoke a "head-on fight" between British Aerospace and the main space industry in West Germany and Italy, BAe said.

The main rival project in Europe for adoption by the European Space Agency (ESA) is the Columbus manned space laboratory. That has been proposed by German companies including MBB-Ernst, which built the European Spacecraft, and Aeritalia of Italy. BAe is supported by other companies in Germany and by French and Dutch companies in its attempt to get its unmanned space platform adopted.

The scale and nature of the commitment, if any, by Europe to the U.S. manned space station is high on the agenda of the ESA for the meeting of ministers of member states.

The ESA council wants ministers to approve a 50 per cent to 60 per cent increase in the ESA budget. That would set the pattern for European space activities over the next 10 years.

Britain contributes about £50m (£72m) to the current ESA budget. A go-ahead for UK support of the unmanned space platform is likely to involve a UK contribution to the project of about £150m.

"We are relying totally on Mr Pattie to sell the platform in Rome," said Mr Peter Conible, the director of business development, a British Aerospace Dynamics space and communications division.

# Borg-Warner to end European vehicle transmission output

BY JOHN GRIFFITHS

BORG-WARNER of the U.S. yesterday signalled its total withdrawal from vehicle transmission manufacture in Europe by announcing that its plant in Kenfig, South Wales, is to close with the loss of 800 jobs.

The announcement follows by a few days Borg-Warner's decision to dispose of its 24 per cent equity holding in Dutch-based Van Doorne Transmissie, the financially troubled automatic-transmission components maker that has been developing a new type of continuously variable transmission. The stake is being taken up, for an undisclosed sum, by the Dutch Government.

Last night the company blamed the existence of excess transmission manufacturing capacity throughout Europe for the closure of Kenfig, which will be completed by March 1988.

At one time, Borg-Warner dominated the European automatic transmissions market, exporting throughout the continent from the UK. It has been hit severely, however, by the increasing move by car makers to manufacture their own systems. In addition, General Motors of the U.S. has had considerable success in selling its transmissions, manufactured at Strasbourg, France, to other vehicle producers.

The Welsh plant closure will mark the last stage in a series of re-trenchments in Borg-Warner's UK transmission-making operations. In September 1982, it closed its Letchworth, Hertfordshire, transmission plant and cut the Kenfig workforce, then 1,200 after abandoning a £33m plan to manufacture a complete continuously variable transmission as a joint venture with Van Doorne and Fiat.

The key rationale for maintaining Kenfig in operation was that it should make components for transmissions, particularly the Van Doorne CVT, for which output of 500,000 units a year had been envisaged.

Van Doorne, however, has encountered considerable difficulties in developing it to a point suitable for mass production. High-volume output is not expected before 1988 and it is now expected to be made primarily under licence by individual vehicle manufacturers.

Ironically, the closure of Kenfig has coincided with big productivity and quality improvements at the plant, to the extent that it transformed losses of £3m two years ago into a £2.4m profit last year.

Borg-Warner made clear last night that the closure decision was dictated by demand trends, not dissatisfaction with the Kenfig operation itself.

Mr Gary Toomey, managing director of Borg-Warner's Transmission Division, which will continue to make industrial transmissions at a plant in Bedfordshire, said employees would receive redundancy payments well in excess of the legal requirement.

"We are conscious that Borg-Warner is a major employer in South Wales and has a responsibility to the community. We will liaise closely with the Department of Employment in helping employees to find jobs in the area," he said.

Efforts have already been made to sell the transmissions business, but with no success.

Grove Cranes, the leading U.S.-based mobile crane maker that acquired Britain's Coles Cranes from the receiver last month, is closing its factories at Oxford and Bicester, in the South Midlands, with the loss of 400 jobs, Ian Redger writes.

Grove said the decision to close the plants was made necessary by the severe recession in the mobile crane market in the UK, and worldwide. The two plants had been making "heavy losses" since 1981. The closures would be completed by next spring.

Silicon chip venture, Page 10

# TUC team to meet Walker on pit talks

By John Lloyd and Raymond Hughes

THE TEAM of seven senior Trades Union Congress (TUC) leaders who have been monitoring the miners' dispute will meet Mr Peter Walker, the Energy Secretary, today or tomorrow to press for a resumption of talks between the National Coal Board (NCB) and the National Union of Mineworkers (NUM).

Mr Norman Willis, the TUC general secretary, said yesterday that the move was "not a question of weakness" on the part of the NUM or the TUC. There were "a lot of good ideas around" on how to resume talks.

He declined to be drawn, however, on whether he believed that the NUM was willing to compromise its resolute opposition to closures of uneconomic pits - the issue at the heart of the nine-and-a-half-month dispute, and one on which the Government and the NCB have both demanded flexibility before negotiations resume.

Some of the TUC leaders in the monitoring group believe that the NUM leadership is prepared to compromise, although that view is not shared by all. Mr Walker is certain to press them strongly on the point as soon as talks open.

There is agreement among the union leaders, however, that the TUC must be seen to be making efforts to break the logjam in the dispute, even at the risk of courting a refusal by the Government and the NCB.

The cost of trying to seize the £3.5m assets of the NUM after its refusal to pay a £200,000 contempt of court fine is understood to exceed £100,000.

The expense of the operation, which is divided between four sequestrators, has been swollen by the fact that much of their task involves attempts to retrieve funds that the union has transferred overseas.

At November 11, the estimated costs were put at £40,000, but the sequestrators had then gained possession of only about £5,000.

Costs of sequestration will eventually come out of the seized funds, but meanwhile, the sequestrators and lawyers will have to pay.

British Steel Corporation (BSC) has unexpectedly offered its first national pay rise since 1981.

# BP sets up its own bank

BY OUR FINANCIAL STAFF

BRITISH PETROLEUM (BP) is to set up a special office unit that will effectively act as the group's bank.

BP Finance International will incorporate the existing functions of the company's central finance division, but will be expected to make a profit on its dealings with BP's main businesses and its associated companies outside the UK. It is the latest in a series of moves designed to split BP into profit centres.

Mr John Browne, 34, who was recently appointed BP's treasurer, is to be chief executive of the unit when it begins operations in January. He will continue to report to Mr Robert Horton, the BP managing director responsible for finance. Mr

Browne was responsible for last year's sale by BP of part of its Forth Field.

The new unit will have four main roles: treasury, including foreign exchange management; corporate finance, including work on takeovers and disposals; commercial banking work, including investor relations and financial planning and control.

No Bank of England licence will be needed for the venture so long as BP confines its deposit-taking within the group. The move was viewed as both an intriguing and alarming development within the banking industry yesterday. There are no important instances of a UK company attempting to set up its own bank

(although several U.S. corporations have done so).

The BP bank should be able to fund the group more efficiently directly from the money and capital markets rather than through the clearing banks. It also challenges the merchant banks in their traditional area of corporate finance expertise.

If BP were to nurse its fledgling into a full bank however, it would come under close supervisory scrutiny. The recent Johnson Matthey Bankers affair has shown the potential for trouble in a bank owned by an industrial group and BP would have to satisfy the Bank of England that it had adequate banking expertise.

The scale and nature of the commitment, if any, by Europe to the U.S. manned space station is high on the agenda of the ESA for the meeting of ministers of member states.

The ESA council wants ministers to approve a 50 per cent to 60 per cent increase in the ESA budget. That would set the pattern for European space activities over the next 10 years.

Britain contributes about £50m (£72m) to the current ESA budget. A go-ahead for UK support of the unmanned space platform is likely to involve a UK contribution to the project of about £150m.

"We are relying totally on Mr Pattie to sell the platform in Rome," said Mr Peter Conible, the director of business development, a British Aerospace Dynamics space and communications division.

# Battery car ready for the road

BY JOHN GRIFFITHS

AN ELECTRIC car developed by Sir Clive Sinclair the electronics entrepreneur, will go on sale in the UK next month at a price of just under £400.

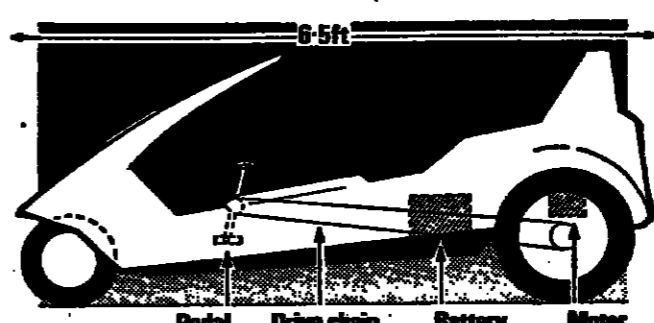
That is far less than had been assumed, but so, too, is the vehicle's performance.

It will have a top speed of 15 miles an hour and a range of 24 miles from the conventional, twin batteries that drive a motor adapted from a washing machine. The vehicle is being built at Hoover's plant in Merthyr Tydfil, South Wales.

The three-wheeler, which is steered by handlebars, also needs occasional help from the driver via a pair of pedals. The vehicle, code-named C5, is planned as the first of a family of electric vehicles to be produced by Sinclair Vehicles over the next five to six years. It is about 6ft long and 2ft wide. It is open-topped in its basic form but a variety of extras, including weather-proofing, is to be offered.

It has been designed as a commuting and leisure machine. Sinclair plans to produce more than 100,000 next year - production actually began last month - although the Welsh plant has a theoretical capacity on double shift of 800,000 units a year.

The vehicle is also designed to take advantage of regulations that came into force in August. Those allow electrically powered vehicles of up to 80 kilograms weight and with a maximum 15mph speed to be driven by anyone over 14 without the need for a licence, insurance, road tax or crash helmet.



units a year.

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## UK NEWS

## UIE yard wins Transworld's £50m rig order

By MARK MEREDITH, SCOTTISH CORRESPONDENT

THE UIE offshore construction yard in Clydebank, Scotland, has won a \$60m (£50m) order to build a 17,000 tonne jack-up drilling rig for the Transworld drilling company of Oklahoma City, U.S.

UIE this year became a subsidiary of the French company Bouygues Offshore after the failure of Amrep, its parent company. A shortage of large orders for the past 18 months has been partly blamed on uncertainty over the ownership of the yard, which has a 12-year strike-free record.

Union leaders wrote to Mr Paul Romano, president of Transworld, promising to "strive their utmost" to maintain the strike-free record. Mr James Blackwood, a union spokesman, said: "We did not want them to have any false idea of industrial relations in Britain."

Mr Joe Craig, UIE managing director, added: "During negotiations there was a lot of talk about industrial relations. All you see in the UK at the moment is policemen and pickets with blood streaming down their faces. Our strike-free record was a very, very significant factor."

The yard employs 530 workers and up to 500 additional men will be brought on for limited contract work during the construction. Work

will start immediately with delivery scheduled for June 1988.

For Transworld Drilling, a subsidiary of Kerr McGee, the order is speculative and not specifically designed for North Sea work. The platform, a type that holds itself up on its own legs, is of the world's largest "Gorilla" class. Most of the new wave of orders for North Sea work are for fixed or floating structures.

Mr Craig said the size of the platform meant it could be used for both drilling and production. The platform would be able to operate at depths of over 90 metres.

The order to UIE is part of the \$750m worth of offshore orders which the Government expects by next summer from a new wave of North Sea activity. Most of the large offshore construction yards in Scotland now have work, although there is still spare capacity.

According to Esso Petroleum, some 90 oil and gas fields will be developed in the UK sector of the North Sea by the end of the century requiring exploration drilling and production equipment.

The Department of Energy, through its Offshore Supplies Office, has pressed oil companies to use UK companies in development contracts for offshore work.

## Union leaders alter stance on yard disposals

By David Brindle

UNION LEADERS of 48,000 employees of British Shipbuilders (BS) agreed yesterday substantially to qualify their opposition to privatisation of individual shipyards.

In what was described by delegates as a "watershed" conference at Tyne, in North-east England, it was decided to confine national opposition to privatisation, closures or compulsory redundancies only if a majority of the workforce concerned registered support for such a course.

The decision means there will be no official national backing for minority action, such as that mounted at Cammell Laird, on Merseyside, where fewer than 80 workers remain on strike over compulsory job cuts.

More broadly, it shows that the unions have come to terms with the fact that workers in warship-building yards of BS generally support privatisation.

Mr Alex Ferry, general secretary of the Confederation of Shipbuilding and Engineering Unions, said after the conference: "There is a clear indication coming through that our members are not as alert to the dangers of privatisation as we are. The feeling, in particular in the naval yards, is that, while our members would want to stay within BS, at the end of the day it is doubtful they would be prepared to go to industrial action."

The conference of delegates from all BS yards approved a resolution reaffirming "total opposition" to any closures, compulsory redundancies or privatisation, and voted for a campaign, to start early in the new year, on the privatisation issue.

However, the important qualification of that position states: "We pledge ourselves to support any members who, by a majority decision of their workforce or union membership, decide to take action in support of this policy."

## Defence pressures add £6.5bn to budget

By BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN'S commitment in the Falklands and the Government's failure to keep to the spending ceilings of the defence review of 1981 will have added almost £5.5bn to the defence budget, Sir Clive Whitmore, permanent secretary at the Ministry of Defence, told a House of Commons defence select committee yesterday.

Giving the full figures for the first time, Sir Clive insisted that these and other pressures on the defence budget would not lead to another review involving sharp reductions in commitment.

However, Sir Clive acknowledged that the Government's plans for defence, including the decision to drop the commitment to increase spending by 3 per cent a year in real terms, would mean that there would be no growth in the defence budget after 1986-87.

Sir Clive admitted that there

"SOME kind of accommodation" between Britain and Argentina on the Falklands issue is not only inevitable but also desirable, a report by the committee says.

It gives a warning, however, that "in view of the intensity of feelings in Argentina, Britain and the Falklands," the prospects for an early settlement of the dispute are remote. It concludes that the historical and legal evidence makes it impossible to decide whether Britain or Argentina has a better claim to the islands.

could be "adjustments" as time went on, although he insisted such adjustments were normal practice.

His evidence to the committee, which yesterday began several months of inquiry into defence spending, is the closest the Ministry of Defence has so far come to admitting that pressures on the defence budget might be severe

The committee backs the present government policy of seeking practical and sensible arrangements for relations between the two countries, but calls for "a more positive tone" by Britain in its approach to Argentina.

It suggests that the British Government should announce its intention of abolishing the protection zone around the islands as soon as Argentina declares a formal end to hostilities, and declare that it will limit further fortification of the islands and run down the present garrison, provided there are no renewed intentions of Argentine hostilities.

Some 50 per cent would be uncommitted "three years from now" and 90 per cent would be uncommitted in six years' time. That, MPs pointed out, ignored both the long-term nature of much defence equipment spending and cost estimation on weapons incorporating high technology.

Sir Clive said that expenditure on the Falklands, at a total of £3.2bn

over 10 years, was being financed in addition to the normal defence budget which for 1983-86 is just over £18bn. The budget figures for 1986-87 and 1987-88 will be announced only in the spring.

The other additions to the budget, including extra costs on Trident, amounted to more than £3bn at 1983-84 prices, over 10 years.

Other pressures on the budget will include the loss of the special allowances for defence inflation, reckoned as an additional 1 per cent in real terms on the budget as a whole, as well as the effects of a declining pound.

Sir Clive admitted that the present 10-year costing exercise for the defence budget was based on a rate of £1.98 to the pound. A drop of 11 cents to \$1.26 would add £1.6bn in a single year, Sir Clive said.

Editorial comment, Page 18

## Sharp rise forecast in unemployment

By PHILIP STEPHENS

UNEMPLOYMENT in Britain is likely to rise substantially again next year as the underlying growth rate of the economy slows and inflation edges slightly higher, according to an annual survey of business economists published today.

In a separate review of the outlook for 1985, a leading City of London economist said yesterday that the Government's desire to maintain the momentum of growth meant that it now regarded 5 per cent as an acceptable inflation rate.

Dr Paul Neill, of stockbrokers Phillips & Drew, told an investment conference yesterday that the emphasis of the Government's strategy had switched to give higher priority to growth and employment than to further reductions in the inflation rate.

He said the Government was re-laxing the economy in three ways, subject to the self-imposed constraints of maintaining a fairly stringent public borrowing stance and of keeping the broad money supply within the top end of its target range.

The first of those boosted activity through lower borrowing costs, the second through a better competitive

position and the third through higher consumer spending.

The annual survey of the Society of Business Economists covered the views of 144 of its members in banking, finance and industry on the prospects for next year.

The consensus was that the Treasury's most recent forecast of 3½ per cent growth and a slight fall in the inflation rate to 4½ per cent was over-optimistic.

Two thirds of respondents predicted that growth would be between 2 and 3 per cent, while three quarters predicted that inflation would be somewhere between 5 and 7 per cent.

Commenting on the results, Mr David Kern, chairman of the society's forecasting group and economist for National Westminster Bank, said the outlook for unemployment was regarded as "depressing".

Most thought that the number of people out of work would rise by between 50,000 and 250,000, while less than 10 per cent forecast a fall in the total.

The general view about the exchange rate was that sterling would appreciate against a generally weaker dollar.

THATCHER FLOATS ADVERTISING IDEA

## BBC applies to Government for 40% rise in licence fee

By RAYMOND SNODDY

THE BBC yesterday confirmed that it had asked the Government for an annual £56 licence fee for a colour television to run for three years from next April.

That would be a 40 per cent increase on the present £46 licence fee and would raise a gross amount of more than £3bn over the three years. The BBC is mostly funded by the licence fee, paid by each household with a television.

Mr Stuart Young, chairman of the corporation, said yesterday: "The BBC has a demonstrably strong case for a fair and reasonable licence fee settlement based on value for money."

In real terms, the BBC argues, the current licence fee costs 47 per cent less than in 1968 when it was first introduced.

The BBC says that 70 per cent of the rise asked for is because of the effects of inflation in the broadcasting industry, with the BBC having to compete for artists, staff and sports events with ITV, the commercial network funded advertis-

ing. Mr Young said yesterday that the BBC's costs were still 30 per cent lower than those of the ITV companies.

The BBC claim, is unlikely to be considered in detail by the Government until an independent "value for money" inquiry by accountants Peat Marwick Mitchell is complete. The size of licence fee the BBC eventually gets will be greatly influenced by the verdict of that inquiry on the managerial and financial efficiency of the corporation.

Another factor will be how large a licence fee the Government feels it can impose on the public.

Mr Alasdair Milne, director general of the BBC, said the BBC wanted to enhance the quality of drama, news and factual programmes, broadcast an extra 10 hours a week of daytime television, and extend the network of local radio stations. The corporation also wanted to replace worn-out equipment and make a start on a replacement for Broadcasting House in London, which is more than 50 years old.

"We have made a case. That is what we need to do the job," Mr Milne said.

● Mrs Margaret Thatcher, the Prime Minister, favours the introduction of advertising on at least some of the BBC's television and radio channels, Peter Riddell writes.

Her views were being made known yesterday in Whitehall. The possible introduction of advertising cannot form any part of the current talks on the licence fee for the next three years, but the fact that Mrs Thatcher has floated the suggestion is significant.

One interpretation is that she would not mind an approval of an increase in the licence fee to be combined with undertakings by the BBC that it would consider an experiment with advertising. She believes it would be helpful to the BBC to raise some of its income through advertising.

The Prime Minister has in the past been critical of a number of aspects of the BBC, notably its staffing levels and costs as well as the content of certain programmes.

## Wales favoured for U.S. silicon chip venture

By ROBIN REEVES, WELSH CORRESPONDENT

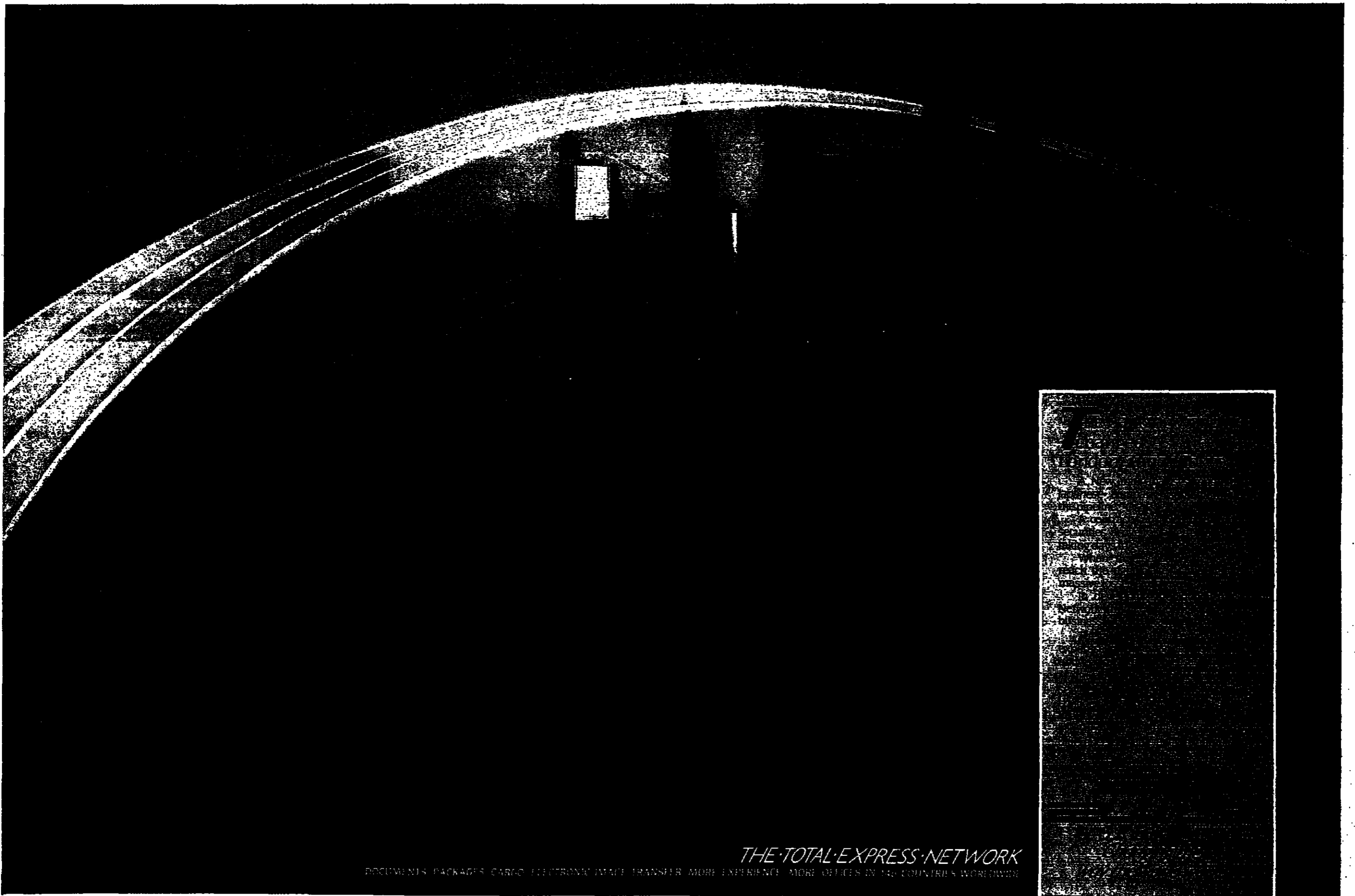
LSI LOGIC, the recently-founded U.S. manufacturer of semi-custom silicon chips, appears poised to go ahead with construction of an important new manufacturing facility at Cwmbran, South Wales.

Negotiations with Welsh Office over financial assistance for the long-announced project have still to be completed. This week, however, planning consent was recommended for an 80,000 sq ft factory/office complex - which will include research and development as well

as manufacturing space - on Cwmbran's fast growing Llantar-nam industrial park.

LSI Logic builds semi-custom chips, which are tailored to individual customers' needs. Precise details of the UK project have not been disclosed but a formal announcement is expected soon.

The company emphasised yesterday that although Cwmbran was emerging as the favoured site, no firm decisions had been taken.



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# MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Advertising effectiveness

## In pursuit of proof

BY FEONA MCEWAN

AS NEVER before advertising agencies are faced with clients demanding to know where their advertising pound is going. High visibility, winning creative prizes, good feedback from attitude testing, and "warm feelings" within the industry are no substitute for a measure of whether or how advertising actually shifts products.

In an effort to reward those campaigns which do work, the Institute of Practitioners in Advertising in 1980 launched its Effectiveness Awards; the competition is held every alternate year.

The declared objectives of the awards are: to reach a better understanding of the crucial role advertising plays in marketing; to analyse more closely the effectiveness of advertising and improved methods of evaluation; and clearly demonstrate that advertising can be proven to work against measurable criteria.

According to Dr Simon Broadbent, vice chairman of Leo Burnett and a noted researcher, the information gained from the entries (there are now some 130 detailed case studies on file and a further 65 have been published) is setting the pace for fellow advertising nations.

Norman Hawkins, commercial director of Cadbury (a prize-winner this year for its Fudge and Chewy Winky) sees the scheme as "a reasonable business development. If we evaluate our investment in plant or machinery it is perfectly reasonable for the Board to ask what we are getting for our marketing investment."

Agency Foots Cone Belding, which scooped the Grand Prix for its KCI Dulux Natural Whites campaign, has responded to such pressure by investing substantial resources in a five-year computer-based evaluation programme of its advertising cost effectiveness. "The idea," says chairman Bill Barry, "is not only to make agencies more accountable but enable marketing directors to be more accountable to their boards."

What is more, he notes, advertising is increasingly coming under scrutiny from managing directors of client companies.

The chairman of this year's judging panel, Sir Terence Beckett, director-general of the



"Dulux scooped the Grand Prix for its Natural Whites campaign"

CBI, gave his view: "I see these awards as part of a wider pattern of increasing professionalism in marketing which industrial success. So often in our history we have been better at producing goods and services than we have at selling them. Now we know we must do both."

Valuable lessons could be learned, he said, by industry in the wider sense—not just the ad world. He called the launch of Dulux Natural Whites paint "an object lesson in incremental low-cost product modification, which, advertising-led, had dramatic potential for higher margins and brand salesability in what had been a price-led sector of the market. Too often British industry has been the victim and not the master of its inventiveness. Low cost, high added value improvement is just the sort of thing we need to see a lot more of in this country."

From 1980 to 1982, Dulux was faced with slipping share in a price-led static market (for Brilliant Whites) and squeezed profit margins. With no significant product improvement to promote, Dulux sought a marketing edge by using advertising to create an image of a slightly different product.

Research confirmed the appeal of tinted whites, particularly to young women, a

market segment Dulux was chasing. So Natural Whites were born.

Not only did Dulux thus manage to turn round the declining market share in Whites, and reduce its domination but it expanded the total paint market to a new third sector (tinted whites) which, selling at an average 17 per cent premium, paved the way for manufacturers to improve their profit margins.

The critical task—and the challenge—remains accurately to assess advertising's role in any marketing success story—as opposed to other factors like product quality, price, promotions, competitive activity, seasonality and so on.

The proof of cause and effect is never easy, though in some cases at least there ARE methods of valid evaluation, Broadbent says. He cites measures of sales, profits, and share of market, rather than the intermediate measures of awareness, attitude change, and recall. What's looked for is a "convincing demonstration," as Stephen King of J. Walter Thompson has put it, of the economic effect of advertising.

Several ways are emerging: changes in advertising strategy, or in the amount spent, or in the media used. The scheme demonstrates that it is easier

to evaluate established brands than new brands when the advertising would normally be thought to be most effective. Launch advertising has specific tasks: to create awareness, say something new, position the brand, and/or stimulate trial purchase.

Again, King suggests that a criterion for evaluating a new brand launch could be that sales are higher than expected. This can be gauged by comparing experience of previous "new" brands, the "norms" of existing brands, different regions, different time periods, econometrics can be taken into account.

One of the most revealing sections is the one for a small budget which this year netted two second prizes: Cow and Gate Baby Meals from agency Abbot Mead Vickers and Torbay Tourist Board's English Riviera courtesy of the Collett Dickinson Pearce subsidiary, Pictorial Publicity, now Trains Dale.

Mike Whitcroft, marketing manager of C and G, who worked with the agency on its case history, reports a 108 per cent increase in sales in a year for the relaunch of baby meals, on a budget of £0.25m.

Tim Whitehead, tourism officer for the Torbay Tourist Board, was able to establish that its three-year-old "English Riviera" repackaging of the Torquay, Paignton and Brixham triumvirate had worked. Not only were hotels filled, and the local resident spurred on by their newfound image to undertake redevelopment projects but the direct response for their brochure has risen from 65,000 to around 225,000.

Papers from the 1980 and 1982 IPA Advertising Effectiveness Awards are available in hardback *Advertising Works* (£7) and *Advertising Works 2* (£18), edited and introduced by Simon Broadbent, are published by Holt, Rinehart and Winston. Volume 3 will be published in mid-1985.

Simon Broadbent has also gathered together 20 of the best of the above papers in a paperback "20 advertising case histories," which is aimed at students and teachers of the discipline. Published by Holt, Rinehart and Winston, 1984, price £5.95.

PROCTER & GAMBLE, the giant U.S. household products multinational, has been developing a management tool incorporating with the retail trade which could have a substantial impact on the profitability of both sides of the industry.

Called direct product profitability (DPP), the system enables a retailer to assess costs incurred—warehousing, handling, etc.—on each product item. This, in turn, not only gives an accurate indication of net profitability of each item but also offers scope to identify where cost savings might be achieved.

The system is in sharp contrast to the traditional method whereby a retailer buys at one price and simply adds on a gross margin (in the grocery trade around 22 per cent) which is expected to cover costs and provide a profit.

Early results of DPP have been dramatic, with manufacturer and retailer each claiming savings of over 50 per cent in handling costs in some instances. When such savings are multiplied by thousands, or even millions, of cases of each product, the result can be a healthy contribution to profits.

One of the largest U.S. grocery chains, Safeway Inc., is so impressed with the DPP system that it plans all its 17 U.S. divisions to be using it by the end of next year.

Safeway's Canadian operation has just come on line, and UK and other European units of the chain will possibly follow suit if the U.S. experiment is successful. "Actually we have had something like DPP for about three years in Australia," says Rick Jones, executive vice-president of information services at Safeway's Oakland, California, world headquarters.

"There really is an exploding interest in this concept now," says Jones. "The thing about DPP is that lots of small decisions get made better."

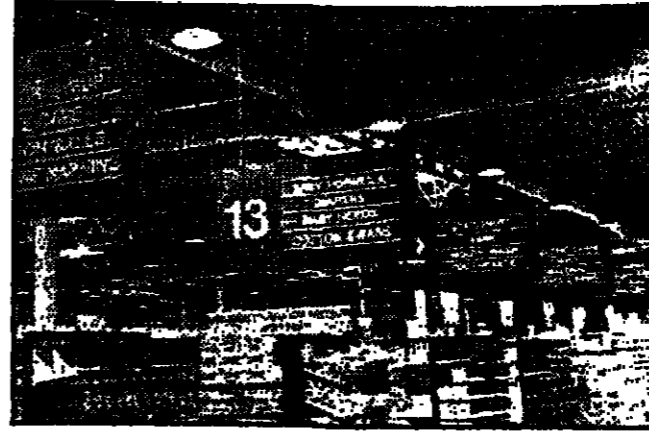
"It was really the arrival of microcomputers and the ability to couple them with the scanning data (collected at electronic checkouts) that made DPP workable," says Tim Hammond, senior vice-president with the Washington-based Food Marketing Institute, which represents the distributive trade.

According to Ken Picktholl, P and G's DPP project manager for Canada, retailers will eventually be able to pull out relevant information from a mainframe computer onto a personal computer and play the "What if?" game. This means they can plot a variety of scenarios—such as, "What if I change product packaging?"—and assess what effect they might have on overall costs.

Playing "What if?" has led

## Putting costs to the test

Tony Thompson on a system developed to boost producers' and retailers' profits



Safeway's North American stores are adopting the so-called direct product profitability system

P and G to track costs of a product from manufacture to the consumer's shopping bag. Among other things, DPP has shown that sometimes packing less items into a case achieves greater efficiency.

"We have found nine items in a case to be the optimum size, both from our point of view and that of the distributive trade, for some products," says Picktholl.

Using the DPP system, retailers can now show suppliers that their long-time complaint of there being too many units in a case to maximise their profitability has economic substance.

P & G was also able to make a saving in another area; it has proved that by adjusting its Tide washing powder packet it saved 45c a case in its own costs and 26c in trade handling. A change in its Crisco cooking oil bottle saved retailers 26c a case in handling costs. Then again, by squaring off the Downy fabric softener bottle, P & G found eight bottles fitted into a box that was smaller than the original container holding six. This cut P & G's internal costs by 50c a case and the distributor's by 32c a case.

But with smaller packaging, both suppliers and retailers face a dilemma: On the one hand costs are lowered; on the other the impression of a change in size may swing the consumer

away to a competitor.

"The answer for manufacturers," says Safeway's Jones, "is that they have to know where they want to go, and make those changes very slowly, watching consumer reaction. If you want to make a drastic change, I think most manufacturers would want to take it in two or three steps."

This is exactly what P&G is doing with Downy. Having first changed the bottle shape it is now marketing Super Concentrated Downy. To overcome the problem of size impression, P&G's merchandising campaign for the product is aimed at educating the consumer that the smaller, concentrate size actually saves 15c a wash-load.

However, this brings another dilemma. Retailers will see that the case volume of these concentrated products is reduced, figure that the brand is losing ground, and thus order less. P&G says it can prove with DPP that store profits for the item actually improve.

Another facet of the DPP system is that it will highlight such details as which of three delivery methods is best for a given product: direct from manufacturer to the distributor's warehouse for onward transmission to stores; from manufacturer to the store's own unloading bays; or the direct store drop, where the supplier, as in the bakery

trade, has its own employees keeping a retailer's shelves stocked.

All of this activity is already having interesting side effects. Following a couple of decades during which increasing retailer concentration led to both sides of the industry haggling over allowances and discounts, DPP "creates a common language," says Picktholl. "Now we can have an objective business discussion based on factual information."

"We think that eventually it will get everybody thinking toward a total systems approach in the grocery industry and show that we are all in business together to sell consumers more of what they want," says Picktholl.

Other major suppliers, such as General Foods, Nabisco Brands, and the Campbell Soup Co. have been watching the P & G experiment with interest. "Most of the multinationals are starting to incorporate DPP thinking into their analysis about new products and line extensions," says David Clark, president of Campbell's Canadian operation. "I must admit it is highly optimistic, but it (DPP) sure as hell beats trying to blast one another's brains out (over allowances and discounts)."

The process will call for a change in attitude from the manufacturer, according to Graham Denton, president of Product Initiatives of Toronto and New York, who advises on new product introductions. "Suppliers will have to do more research among the retail community. If they don't get through the retail barrier, then they won't get their day in court with the consumer."

Europe's turn to test the system is not far away. P & G has recently moved from North America to the UK and other European subsidiaries senior staff who are dedicated to putting DPP into operation. It may take a little longer for it to become effective, because Europe generally is further behind in the use of front-end scanners (electronic checkouts). But overall, industry insiders expect DPP systems to be operating within five years.

Ironically, although most of the action is in North America, it is the Alfred Heine chain in the Netherlands that has made the most progress. "We've had a lot of talks with them (Heine) which have proved to us that they are as good, if not better, than any other retailer in the world in putting DPP to work," says FMI's Hammond. "It's certainly going to be a very useful tool for the retailer in evaluating their own operations."

The oil world has changed. Ask Aberdeen, Houston, Jakarta, Dubai.

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# TECHNOLOGY

EDITED BY ALAN CANE

## PETROLEUM INDUSTRY PROCESS CONTROL

### Smart sensors cut costs

BY ALAN CANE

CUTTING COSTS rather than going for growth is the order of the day for the petroleum industry, faced with stable demand for its products through to at least 1990.

And its best hope of achieving substantial cost savings is to install "smart" transmitters in its refineries, says Honeywell Technology of Minneapolis which, as part of the Honeywell computers to control instrumentation group, has a vested interest in being right.

Nevertheless, the figures it produces in a new report are impressive; the techniques it advocates can be applied in other process industries such as chemical pulp and paper plants.

It says that the use of this new control technology could achieve as much as a 5 to 10 per cent increase in productivity over the next 10 years.

For a refinery where modernisation involved the installation of 100 microprocessor-based transmitters in a typical mix of critical and non-critical applications, this would mean savings of \$48,000 in the first year and payback in 18 months.

"In practice, pay-back may be even quicker. There are benefits that could accelerate payback that are hard to quantify: the value of faster start-up bringing the process online sooner, improved product quality through optimisation of raw material utilisation,

tighter energy balances and enhanced operating efficiency."

Industrial control could have been made for the microprocessor. Conventional transmitters comprise a sensor to measure temperature, pressure, flow rate and so on and output circuitry to connect the sensor to the control room. They transmit data in one direction only—from sensor to control room.

Microprocessor-based transmitters permit two way communication with the operator providing remote programming, diagnostics and decision making information as well as improved accuracy and longer range working.

According to Honeywell: "From the standpoint of improved control technology, microprocessor-based transmitters are the most noteworthy current development—comparable to the introduction of process control computers in the mid-1960s or distributed control in the 1970s."

They confer four principal benefits:

● Maintenance savings  
Conventional analogue transmitters can absorb a substantial proportion of a plant's entire maintenance budget—perhaps as much as 8-10 per cent.

With "smart" transmitters with their two-way communication capabilities, one person in the control room can check and

adjust all the transmitters in the plant—which frees electrical and instrumentation specialists to work on other problems.

The Honeywell study estimates that smart transmitters could save between \$200,000 and \$8m annually in the 12 leading oil producing regions of the U.S.

● Modernisation savings

Honeywell says that compared with conventional transmitters, smart units provide reduced contract labour costs, higher quality production from the beginning and quicker return on investment in new process units.

Furthermore, new or modernised plant inevitably contains unanticipated design flaws. Corrections can be made to microprocessor-based transmitters without removing them from the unit.

● Internal energy conservation

Refineries use steam in massive quantities—750,000 lb an hour is not untypical. Whether generated internally or bought in from an outside utility, microprocessor-based sensors can improve measurement precision and cut billing errors.

In one study, Honeywell estimated that one refinery could save \$200,000 in reduced billing errors in one year using smart transmitters.

● Improved control of process flow

Slight improvements show large payoffs where massive quantities of oil—say 5m gallons a day—are concerned. Oil is not actually lost—it simply becomes unaccounted for: something that would not be tolerated where cash flow was concerned.

Conventional sensors have an error of 2 per cent; smart sensors 0.4 per cent. Honeywell suggests that the difference in the amount of oil not accounted for could range from 270,000 barrels to almost 18m barrels yearly in oil refineries in the Gulf States region.

Smart transmitters can also contribute to worker safety as they need much less on-site maintenance. "Remote access means less time on oil towers next to boilers operating at 300° C or in cramped dirty workplaces," Honeywell claims.

Its ST-5000 has been installed by more than 100 oil refineries since its introduction and nearly 10,000 of the transmitter are in use in process industries.

## Computers

### Retail management

**DATASENSE**, the London business software specialist, has designed a retail stock management system to run on the IBM System 38 computer.

Originally developed in conjunction with Underwoods store chain, the system is called RIMAS (retail inventory and management accounting system). It allows store managers to place a daily order at a portable terminal which is transmitted over a telephone line to the warehouse, allowing the goods to be delivered the next day.

The system allows each store to have a unique stock profile so that it can respond to local demand without rigid system restraints. The Data-point portable terminal can accommodate 1,500 items.

Underwoods is using 20 visual display terminals at its White City distribution centre with a data link to its Sloane Square office. Each of the 32 stores has a portable terminal which can link to the IBM System 38 over dial-up lines. More on 01-581 1481.

## Components

### Artificial intelligence

**APPLICON** (UK) of Stockport, part of the Schlumberger group, has extended its Bravo computer-aided design and manufacturing system by adding artificial intelligence for the design of very large scale integrated circuits (VLSI).

By making use of its knowledge of the semiconductor technology in which the device is to be designed, the system can continuously monitor the design for compliance with established design rules. Any violations are reported on the screen both graphically and in text form.

The system remains easy to use says the company. Users can edit several parts of a logic design or a circuit layout in multiple windows on the screen. A dual menu is used, one to access commands, the other to select elements using an icon display. More on 061-429 7227.

## OPTICAL CHARACTER RECOGNITION

### Read better, read cheaper

BY GEOFFREY CHARLISH

A SIMPLE, manually operated device that will read type-written text into a computer at the rate of one line over 3.5 seconds has been developed by Oberon International of Hemel Hempstead.

Known as the Omni-Reader, it costs only £400 and is aimed at users of personal and other small computers who need to get paper documentation into their system. The alternative is re-keying, which can be expensive in terms of either executive or secretarial time.

The most likely application of Omni-Reader will be in word processing, allowing existing paper to be merged with electronic documents. But the system also is a means of transferring text between incompatible computers or word processors. The print-out from one is scanned and fed to the input of the other. There may also be applications for the entry of text for electronic mail and of new material into spreadsheet or database systems.

Most optical character recognition (OCR) machines have automated scanning and paper transport mechanisms and can cost from £6,000 to £40,000 according to Oberon. Such machines are generally used in a central organisation with high volume text handling. But the trend to individual workstations has generated a need for low cost stand alone text reading machines for process-



Mr John Lewis, inventor of the Omni Reader with his machine linked to a Macintosh computer.

The most likely application of the Omni-Reader will be in word processing

ing smaller volumes of information.

The Omni-Reader has only two moving parts. One is a transparent ruler with a match-box-sized reading head that slides along the length of a line of text. A slot in the ruler extending across the width of the page allows each line to be "windowed" as the ruler is moved down the page.

The left hand end of the ruler is secured in a sliding carriage which moves over the height of the page on a vertical guiding rod. The rod is mounted on a plastic tablet on which the paper rests.

To enter a page of text the user simply "window" each line and moves the reading head along it in either direction—the speed of movement is not critical up to the maximum. A

special "clock track" on the ruler is sensed by the reading head to determine how fast and in which direction the head is moving.

The clock track pinpoints the position of the head at all times, so that white spaces are duly recorded and the format of the material being scanned is retained. Similarly, text from the typescript can be edited—sections can be left out simply by switching the reading head off. Any characters that are not recognised due to dirt, poor impression or similar problems can be correctly inserted on the microprocessor's screen via the keyboard—each line appears on the screen as soon as it has been scanned.

The cable-connected head contains a single line array of tiny light sensitive semiconductor diodes at right angles to the direction of the printed line. At fixed intervals the line of devices is scanned electronically and the variations of black and white are read out into a semiconductor memory.

In this way a series of vertical slices is taken of the text line and is stored. The slices are analysed by a microprocessor using a specially developed algorithm and an output is generated ready for transmission to the user's micro-computer.

Any characters that are not recognised can be entered via the keyboard

The algorithms employed can recognise the majority of type-written material. Four typefaces are loaded into the machine as supplied—Courier 10, Courier 12, Letter Gothic 12 and Prestige Elite 12. But extra faces can be accommodated, by downloading from the computer on which special floppy discs are run.

Omni-reader can read text into most word processors and personal computers. It connects via a serial RS232 interface as easily as a modem.

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## Machines Demand for moving machines

A REPORT from Frost and Sullivan puts the European market for motion control products at \$0.9bn last year and forecasts that by 1989 the figure will have reached \$2.0bn, an average annual growth rate of 15.5 per cent.

Motion control products include space devices as well as axis controllers, stepping motors, servo motors and drives, and several other categories that use small electric motors.

In spite of the strong trend for electronics to replace moving parts in many industrial applications, the overall growth of technology-based industry will keep demand high for sophisticated "moving parts," driven, in the majority of cases, from a computer.

West Germany was by far the largest user of motion control products in 1983 (\$232m), followed by the UK (\$152m) and France (\$148m). By 1989 the figures will have become \$861m, \$323m and \$368m, France having moved into second place.

The largest sales (\$392m in 1983) were of microprocessor multi-axis controllers, a combination of micro and stepping motor in which the three axes of say, a machine tool can be programmed from screen and keyboard.

Mac products in 1982 went to factory automation (\$500m) followed by defence/avionics (\$164m), computer peripherals (\$160m) and robotics (\$71m). But by 1989 robotics will be on par with the other categories.

"Advanced Motion Controls in Europe, Frost and Sullivan, 360pp. US\$1,800. More on 01-486 9377.

## Price increase for insulation material.

After holding prices unchanged for six years, Carborundum Resistant Materials announces a 7.2% increase, effective from 1 December 1984, on its Fiberfrax ceramic fibre material.

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The jobs involve advising the MSC's Regional Directors on the structure and operation of the FE service; on the priorities for MSC support; stimulating local and cross-LEA developments in FE; and evaluating the MSC's effects in FE. Considerable travel will be involved.

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Salary £12,695 to £17,489 full time, or pro rata part time; a London Allowance of £1,300 will be payable for the London post. The appointments will be for a period of 2 years initially with the possibility of extension to 3. Secondments from current employers or loans from other Government Departments will be considered and, in these circumstances, candidates should send their applications via their present employer.

For further details and an application form (to be returned by 4th January, 1985) write to Manpower Services Commission, 25/26, Ross House, 12206, Moorfoot, Sheffield S1 4PQ or telephone Sheffield (0742) 703085. The Civil Service is an equal opportunity employer.

**MSC** Manpower Services Commission

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HR Hoggett Ref: 10454/FT. Male or female candidates should telephone in confidence for a Personal History Form 0632-448661, Minerva House, Bost Road, LEEDS, LS1 5RX.

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The appointment can be either on a permanent or fixed-contract basis and salary is negotiable depending on experience and the basis of the appointment.

Further information and application forms are obtainable from:—

The Establishment Officer  
States Civil Service Board

Nelson Place, Smith Street, St. Peter Port, Guernsey

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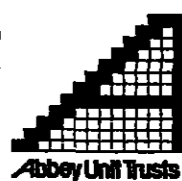
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Candidates, who are unlikely to be earning less than £20,000, should write enclosing a C.V. to Nick Waterworth at Banking and Finance Division, 23 Southampton Place, London WC1A 2BP. Ref. no. 3447. You should indicate any banks to which you would not wish your details to be forwarded.

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## Investment Communications Manager

Abbey Life Investment Services is responsible for the investment management of assets valued at nearly £2,000 million on behalf of Abbey Life Group Companies.

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£25,000—£30,000 + MORTGAGE

MAJOR INTERNATIONAL BANK—ASSETS IN EXCESS OF U.S.\$50 BILLION

We invite applications from candidates, aged 28-36, who are fluent in French or Italian and who have acquired a minimum of 4 years' practical experience in a banking marketing role as a member of the marketing team. The successful candidate will be responsible for liaising with the Managers of Correspondent Banking, in the 300+ banks in Continental Europe, with whom correspondent agreements are already established, and, of key importance, promoting and developing the bank's services in LC's, Collections, Payments, monitoring balances etc, as well as other specialist areas. Between 30-50% away travel will be necessary. The capacity to relate to and communicate effectively with senior bankers in a lucid and commercially positive manner is important. A full continuation training will be provided where necessary. Initial salary negotiable £25,000-£30,000 + car, low-interest mortgage, non-contributory pension and life assurance scheme. Applications in strict confidence under reference IBME 4302/FT, to the Managing Director:-

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,  
35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-438 9214.  
\* Please only contact us if you are applying for the above position

## INTERNATIONAL BANKING

### MARKETING CREDIT ANALYSIS

Our current portfolio contains a number of career opportunities within these fields, spanning a wide range in terms of specific function, level of seniority, nature of bank, etc.

**CORPORATE MARKETING** — £13,000 - £26,000  
The recurring requirement is for bankers, probably 28/35, who have already superimposed a successful record of marketing a broad range of "products" on to a solid academic and practical training. One or two particularly challenging opportunities also exist for those with specialised market knowledge, e.g. Property, a Forfait, Interest Rate Swaps, Scandinavia.

**CREDIT ANALYSIS** — £12,000 - £15,000  
The common denominator in these opportunities is that they each demand sound (pref. formal) credit training and practical skills. Some extend either immediate or projected marketing involvement whereas others will be of appeal to those whose interests and aptitudes are more appropriate to progression in the credit function.

To measure these opportunities against your own career objectives, please telephone John Chiverton or Ann Costello

**JOHN  
CHIVERTON  
ASSOCIATES LTD.**

5, CAMELOT  
LONDON, E.C.3.  
01-623 3861

## Leading firm of International Money Brokers

seeks an  
experienced person

to head up its expansion within the Interest Rate Swap market. The ideal candidate would have dealing experience in this product and be aged 25-40.

A substantial salary and profit-sharing scheme would be offered together with the normal fringe benefits.

Please send replies to: Box A8819  
Financial Times, 10 Cannon Street  
London EC4P 4BY

## BOND UNIT

### TRADER

The merchant arm of one of the foremost Continental banks require a senior straight trader to strengthen its already impressive Euro-bond exposure. The ideal applicant will have over 5 years' experience in a 5 straight two-way market-making environment and will want to expand an established book concentrating on long-dated instruments.

Remuneration will be commensurate with the importance that the bank attaches to this position.

### MONEY-MARKETS

One of the most successful American investment houses is in the process of expanding into the floating rate area as an addendum to its fixed rate presence. To this end there is a requirement for experienced professionals with a track record in FRNs, CDs or FRCDs, whether it be in a sales or a trading function. If you are looking for a "start-up" situation where you will be more in control of your destiny, then this could be of interest. As we approach Christmas and the New Year, no doubt our thoughts gravitate to new challenges and new horizons. So instead of sitting back on a well-earned bonus, please contact NICK WILLIAMSON or STEPHEN DOPSON on the above number for an informal, discreet meeting to discuss potential points of mutual interest. STEPHEN DOPSON can also be contacted on 0187 261712 after 7.30 pm

FTS Recruitment (London) Limited  
Tel: 01-588 4681

## Treasurer

Expanding Financial Group

around £24,000 + car Late 20's/early 30's

This is a rare opportunity for an ambitious young treasurer to join one of the City's fastest growing, listed financial services groups. Based in London, you will be responsible for all aspects of treasury management and will play a key role in taxation, group structure and dividend policy matters.

Candidates, probably in their late 20's/early 30's, must have five years' progressive treasury experience and strong technical accounting skills. The proven ability to produce accurate results within a fast moving environment coupled with good communication skills is essential.

Starting salary is negotiable around £24,000 per annum and benefits include a quality car and non-contributory pension scheme.

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. I. R. Lloyd ref. B.1849.

The appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,  
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Offices in Europe, the Americas, Africa, Australasia and Asia Pacific.

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## ASSISTANT FUND MANAGER

North American Equities

As a major UK institutional investor, with our Head Office in the City, we are continuing to expand our involvement in the North American equity markets.

This expansion requires us to recruit an Assistant Fund Manager to join our International Fund Management team.

The person appointed will have had 1-2 years involvement in the analysis of North American companies, together preferably with some Fund Management experience. We are looking for individual qualities of initiative and enthusiasm as the job requires active participation from an early stage in the day-to-day management of funds exceeding \$100M.

In addition to a starting salary of £15,000 we offer an attractive benefits package including pension scheme, low interest mortgage facilities, and other fringe benefits.

To apply please write with full c.v. to:-  
David Malcolm, Chief Investment Manager, Royal Insurance plc,  
1 Cornhill, London EC3V 3QR.

**Royal Insurance**



## Appointments Wanted

### INTERNATIONAL SALES/DISTRIBUTION SPECIALIST

Seeks position with manufacturer/exporter of forged steel fittings and components for lifting gear/equipment or other industrial products sold through supply houses and stocking distributors.

- 15 years' experience in Europe and Middle East working for top U.S. companies
- 5 languages
- Established and loyal distributor network
- Proven marketing ability

For further information please write to Box A 8823  
Financial Times, 10 Cannon Street, London EC4P 4BY

### AT A CAREER CROSSROADS?

Do you require a career change? If so, we have a number of positions available in our London office. We are looking for individuals who are well trained to offer a wide range of financial services to business professionals (intermediaries) and individuals (income tax limited and benefits are provided).

Write to:  
B. A. Armstrong or M. J. Talbot at  
INVESTMENT SERVICES LTD.,  
50 Pall Mall, London SW1Y 5EA  
or telephone 01-580 1012

### CREDIT ANALYSTS - CITY

Manufacturers Hanover Trust is one of America's leading banks with a network of offices world wide. We offer outstanding opportunities for intelligent, enthusiastic people with the will to succeed in the competitive world of International Banking. We have modern offices in the City, Stratford E15 and the West End and currently seek to appoint Credit Analysts with AIB (or near completion) and charged securities experience. These positions are open to men and women and offer job security in an environment providing excellent career development, a policy of internal promotion whenever possible and growth potential. Attractive salaries are based on ability and experience and we offer a first class benefits package. Applicants should send full details of age, education, experience and current remuneration to:

**Ian T. Dodd, Manager, Personnel,  
Manufacturers Hanover Trust Company,  
Gerry Raffles Square,  
Stratford, London E15 1XG.**



## International Appointments

### International Fund Management Singapore

Wardley Limited, the merchant banking arm of the Hongkong and Shanghai Banking Corporation has a small established office in Singapore servicing institutional clients and high net worth individuals. It seeks an experienced Fund Manager to take control of the Singapore investment operations. The successful candidate will develop international investment strategies, have full responsibility for the investment of funds under management and will contribute to the marketing of the operation's discretionary portfolio management services. Candidates for this new role will have a minimum of five years experience in the management of international funds and with a strong equity bias. Candidates should enjoy working with a good degree of autonomy, want client contact and have the skills and personality to work in a small group and develop and train the team of junior fund managers. A generous salary package will be negotiated. Full expatriate benefits including free furnished accommodation, leave passage allowance, motor car and subsidised mortgage will be provided. Please reply with full career details to:

**P.A. Coulson, Wardley Group Recruitment Manager,  
Wardley London Limited, 7 Devonshire Square, London EC2M 4HN.**

member: HongkongBank group

## Morgan Grenfell & CO. LIMITED.

### Corporate Finance - Australia

We are seeking senior experienced corporate finance professionals aged between 27-45 to join our active Australian subsidiary at director or associate director levels. Morgan Grenfell Australia Limited is a wholly owned subsidiary of Morgan Grenfell & Co. Limited and has established a leading position in Australia particularly in corporate finance. With its head office in Sydney, Morgan Grenfell Australia is engaged in all aspects of domestic and international corporate finance and works closely with associate subsidiaries and its parent on domestic and international transactions. The successful applicant will be a suitably qualified graduate with a proven success record of at least 5 years in corporate finance. Reporting to the head of corporate finance Australia the applicant will lead a small team and be responsible for both client and project activities. A dynamic personality, self-motivation and creativity, together with leadership skills and the capacity to provide advice to clients at the chairman and managing director level are seen as essential qualities. This is a career opportunity; preference will be given to applicants willing and able to obtain permanent residency status or to Australian and New Zealand citizens. A knowledge of Australia and the Pacific Basin is desirable but not essential. Opportunities also exist for suitably qualified professionals to join other offices of Morgan Grenfell in the Pacific Basin. Applications, enclosing a curriculum vitae, which will be treated in the strictest confidence, should be sent to:

**G. G. Hill, Morgan Grenfell & Co. Limited, 23 Gt. Winchester Street, London EC2P 2AX.**

### TOMORROW'S WORLD ECONOMIC AND SOCIAL RESEARCH COUNCIL - INFORMATION AND COMMUNICATIONS TECHNOLOGIES

#### Co-ordinating Director for Social Science Research Network

Don't let the conventional language fool you. The ESRC is breaking new ground. We seek a Director for a vital network to link research centres. The Director is to be appointed as soon as possible for three years in the first instance, at a salary of around £25,000 a year. The job is to take stock of current research on the economic, social and managerial implications of the new information and communications technologies and to draw up a plan for development in the field through research in a network of centres. The Director will be located at the Headquarters of the ESRC in Central London and provided with supporting staff. It is intended that the research programme will reach an annual level of spending of £1m a year in 1987/8. At the end of the five-year programme Council will decide whether to establish a more permanent national centre for the field. A part-time appointment might be considered if a suitable full-time Director cannot be found. Further particulars are available from: Dr Cyril Smith, ESRC, 1 Temple Avenue, London EC4Y 0BD. Closing date: 11 January, 1985.



## SAUDI ARABIA

### General Manager - Telecommunications

Oldest company in Saudi Arabia immediately seeks a General Manager to direct all activities of its autonomous Telecommunications Division in Jeddah. The General Manager has complete responsibility for profitable growth of the Division and reports directly to the Directors of the Company.

Background must include at least five years of successful top-level general management and administration of project-oriented organisations engaged in Telecommunications, Computers and other systems. International experience and degree are required. Successful candidate ideally will have a substantial Marketing, Operations and Financial background and demonstrated strength in organisational development.

Excellent compensation package is offered in a multi-year contract including free housing, family status, automobile, driver and other benefits. Outstanding salary is offered commensurate with capabilities.

Please respond to Mr. L. Smith, Dantean Limited, St. George's House, 12A, St. George Street, London W1R 9DE. Tel: 01-409 0179.

## THYSSEN

A member of the Thyssen Group, we operate as national and international traders in solid fuels.

As part of the forward-looking strategic development of our company, we are seeking as soon as possible for our Hamburg and Singapore offices respectively a young, dynamic

### FUEL TRADER

experienced in international solid fuel trading and capable of playing a responsible role in the expansion of our international activities. A sound knowledge of German, French or Spanish would be an advantage.

We offer a salary commensurate with performance and the fringe benefits normally associated with a major company.

Address your written application to our Staff Department, Königstrasse 78, D-4100 Duisburg 17, Federal Republic of Germany.

**THYSSEN CARBOMETAL GMBH**

## VENTURE CAPITAL

Leading U.K. independent venture capital house with established investment portfolio in excess of £20m seeks industrially-experienced senior executive to join small, high-calibre team—London-based and attractive remuneration package including incentives. Age 35-45, technical or numerate degree, including preferably MBA or equivalent. Ideally, background should include at least five years line operating experience in the information technology industry, whether computer-related, telecoms or similar. Please write Box A8837, Financial Times, 10 Cannon Street, London EC4P 4BY.

## Personnel Manager

A leading Arab International Bank requires a Personnel Manager to be based in Dubai

Essential requirements will be a sound academic qualification in the personnel area and about 10 years experience.

The job will involve developing personnel policies for the bank in all its operational locations, more specifically, structuring compensation packages, developing career paths for the bank staff and staff training.

Remuneration around £25,000 per annum tax free with other benefits. Free furnished accommodation provided. Ideally, candidates should be around 35 years of age. Applications for the position should be marked "Confidential" and addressed to:

Executive in Charge, Personnel and Administration  
PO Box 5547, Dubai, UAE

### EMPLOYMENT CONDITIONS ABROAD LIMITED

An International Association of Employers providing confidential information to its member companies, relating to employment of expatriates and nationals worldwide.

01-637 7604

### TRUST OFFICERS

**ROYWEST TRUST CORPORATION LIMITED**  
Due to continued expansion, the ROYWEST TRUST GROUP, one of the largest groups of companies offering international services involving a variety of jurisdictions, wishes to engage experienced Trust Officers for positions in the Bahamas and the Cayman Islands.

Applicants should have a minimum of five years' experience in trust administration. Trustee qualifications are a necessity. The posts to be filled offer a very attractive tax-free compensation package which includes allowances and annual return air fares for the Officer and dependants, pension plan, and medical and life insurances. Preliminary interviews will be carried out in London and interested applicants should forward a full resumé of education and experience, which will be treated in the strictest confidence to:

Peter Stradling, Vice President, Europe  
**ROYWEST TRUST CORPORATION**  
P.O. Box 110, 1000 Lausanne 13, Switzerland  
The RoyWest Group is associated with National Westminster Bank PLC and the Royal Bank of Canada

## Institutional Sales/Analyst

£ Neg  
Our client, a major international investment bank, require an institutional sales/analyst executive to concentrate on the institutional sales for the Middle Eastern clients. The successful candidate must be able to demonstrate a thorough understanding of both the political and economic trends of the Middle East. Fluency in a Middle Eastern plus at least one other European language apart from fluent English is essential. Applicants should have a proven academic record to at least Master Degree level. A competitive salary plus the usual banking benefits will be offered. Please send full curriculum vitae to: Mr. B. Johnson, PER, London West, 319-828 Chiswick High Road, London W4.



## A direct line to the executive shortlist

InterExec is the organisation specialising in the confidential promotion of Senior Executives. InterExec clients do not need to find vacancies or apply for appointments. InterExec's qualified specialist staff, and access to over 100 unadvertised vacancies per week, enable new appointments at senior levels to be achieved rapidly, effectively and confidentially. For a mutually exploratory meeting telephone:

**InterExec**

London: 01-930 5041/8 19 Chiswick Cross Rd, W.C.2  
Birmingham 021-632 5648 The Rotunda, Fiv St.  
Bristol: 0272 777315 30 Baldwin St.  
Edinburgh: 031-226 5680 47a George St.  
Glasgow: 041-332 3672 180 Hope St.  
Leeds: 0532 450943 12 St. Paul's St.  
Manchester: 061-236 8400 Pauline Hill, Faulkner St.

The one who stands out

## Banque Nordeurope, Luxembourg

From January 1, 1985, Banque Nordeurope, Luxembourg, with a balance sheet total of over SEK 3 billion and about 20 employees will be owned by SwedBank and Skopbank with 87.5% of the shares and Fællesbanken, Denmark with 12.5%. Due to the change in ownership a new marketing-oriented

### Credit Manager

is required with proven experience of international credits from a bank or the treasury function of a major corporation.

The work includes marketing the Bank's credit services to Nordic companies and their subsidiaries on the Continent. An acute business sense and the ability to close deals are essential. The position involves at least 100 days of travelling per year.

Interested candidates please contact Tomas Hammar, General Manager and Head of International Division at SwedBank in Stockholm, tel.no. 08-7901212 for further information.

SwedBank is the fourth largest bank group in Scandinavia with a consolidated balance sheet total of just over SEK 100 billion. The Bank is part-owner of FenneScandia in London and has Representative Offices in Moscow, Helsinki, Oslo and Copenhagen.

## Fund Manager Hong Kong £30,000 Plus

Our client, an International Merchant Bank with a well established presence in Asia, is seeking a bright, resourceful, young investment analyst/fund manager to join their small and fast expanding team of fund managers in Hong Kong.

The ideal candidate is likely to be a university graduate in his/her late 20s with 3 or more years experience, trained in a brokerage firm, bank or merchant bank in London, willing to live in Hong Kong. The successful candidate will act as a director in a small team of portfolio managers serving institutional and private clients in Asia, investing in Japan, U.S., Hong Kong, and other Asian markets.

Our client wishes to attract a candidate of the highest calibre and will offer an exceptionally attractive compensation package including full expatriate benefits.

A taste for adventure, and willingness to learn fast, are essential qualifications. Please write in confidence with full career details to:

St. James's Corporate Consulting,  
Box FT/881, St. James's House,  
47 Red Lion Court, Fleet Street, London EC4A 3EB.

### GENERAL MANAGER COMMODITY TRADING

based in Geneva to manage the activities of a multi-national, multi-product commodity trading group, reporting to the chairman.

Qualifications should include a college degree in management/marketing and minimum of 10 years' experience in the international trading of bulk commodities. Experience trading with Third World countries desirable.

Candidates should have held senior, decision-making management positions.

Fluency in English plus working knowledge of French necessary.

Compensation will include excellent salary and fringe benefits. All replies should include a detailed resumé and compensation history.

Reply in confidence to: Box A8830, Financial Times  
10 Cannon Street, London EC4P 4BY



# Accountancy Appointments

SPECTROS INTERNATIONAL PLC

## Group Financial Director

Manchester

Excellent Package

Substantial institutional backing enabled Spectros International PLC to be formed during November 1984. The group consists of established, successful companies with growth potential and a projected turnover for the current financial year of approximately £25m. The management has a proven track record and subsidiaries operate internationally in the high-technology Analytical Instrumentation sector. Flotation is a possibility in due course.

This key appointment will complete an executive board of four people, reinforced by several non-executive directors.

We invite applications from qualified accountants with a record of achievement at a senior level in an international

environment, specifically embracing the USA. Experience with a high-technology capital goods manufacturer, of international treasury management and of dealing with the Stock Market are all desirable. In return the group offers an outstanding package; the salary is unlikely to prove a problem for the right candidate and benefits include attractive share options.

Please write in confidence, enclosing career details and quoting reference 5584/L, to N.P. Halsey, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.

PEAT  
MARWICK

BRITISH MIDLAND AIRWAYS GROUP

## Group Financial Director

East Midlands

£35,000 - £40,000

The British Midland Airways Group, which includes controlling interests in Loganair and Maxx Airlines, is a substantial, privately-owned organisation based in Castle Donington, Leicestershire. Group turnover is in the region of £100m.

We invite applications for the position of Group Financial Director. The appointee will be fully responsible for financial and accounting matters within the group and for the further development of sophisticated information and control systems. Relationships with external advisors and financial institutions will be an important feature of the role.

The company is likely to appoint a

qualified accountant, aged 35-45, with a record of sustained progression and achievement in a high volume industry providing a range of consumer services or products. A competitive remuneration package will include assistance with relocation if appropriate.

Please write in confidence, enclosing career details and quoting reference 6343/L, to N.P. Halsey, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.

PEAT  
MARWICK

## CHARTERED ACCOUNTANT

AS  
PERSONAL ASSISTANT  
TO

CHIEF EXECUTIVE OF REINSURANCE  
MANAGEMENT COMPANY  
(SUBSIDIARY OF MAJOR FINANCIAL INSTITUTION)

£15,000 + Profit Related Bonus

This challenging City-based position is ideal for a recently-qualified ACA who:

- Wishes to develop a career in the financial services sector;
- Has experience of computerised information systems;
- Is interested in cash management and investment;
- Is able to communicate at the highest level within the group and with clients.

Existing development plans offer substantial opportunities for promotion both within the company and within the group.

Please write in strict confidence with full personal and career details to Box A8829, Financial Times, 10 Cannon Street, London EC4P 4BY.

## EUROPEAN FINANCIAL CONTROLLER

c.£25,000+car+benefits

Essentially, this is a role for a highly tuned man or woman who is equipped to scale the heights of international commercial accountancy with Hertz Europe. Our target: a committed Chartered Accountant whose career pattern in a large professional practice, possibly followed by experience in a service industry, provides ample evidence of financial accounting and business systems development expertise.

The appointment, a Heathrow based staff function, open due

to a promotion, exists to provide Hertz operating companies' management in Europe, Africa and the Middle East (EAME) with practical business planning and management accountancy support. A key area of active involvement will be the development of state-of-the-art financial accounting and Management Information systems to provide for our fast growth.

You would be working in close interaction with Line Operation Controllers in-country and could therefore expect to spend 30% of your time away from home. Reporting to the Vice-President Finance and Accounting (EAME), you'd command a small team including an Assistant Controller and H.O. Accountant.

In the future, having acquired broad insight

into our European business, you are likely to take full functional responsibility for the financial aspects of a European operating company.

We see you as aged between 30 and 35, psychologically adjusted to a very fast moving environment and already highly respected for your inter-personal skills. A European language would be an additional advantage.

Please write, enclosing a copy of your c.v. to: Mrs. R. Hales, Personnel Manager, Hertz Europe Limited, 700 Bath Road, Cranford, Middlesex.

The sign of a No. 1 Job

## UK Financial Controller

Perhaps the best opportunity in the Financial Times this year so far!

West of London £30,000+ Equity & Executive Car

How would you like to be the UK Financial Controller for one of the world's most successful computer companies? If you can match the specification - that's exactly the prospect on offer.

Our client excites success. As a multi-national Fortune 500 company admired by Wall Street and the City alike, they stand today poised to accelerate beyond the traditional 'leaders' in the global computer industry.

Having recently promoted their current Financial Controller to the States, they are now looking for a talented replacement of the highest possible calibre. For the right man or woman, this represents a major opportunity to share in the success of the company.

This is the top financial job in the UK and whilst being a key member of the management team, you'll report to the Paris based European Financial Director and you will lead a \$5-strong team operating across the full fiscal spectrum of UK business activities - day-to-day accounting, credit control through to total planning and budgetary responsibilities. In addition to these duties, our client seeks a business professional in every sense of the word who will

relish the opportunity to get involved in the overall running and direction of the Company.

To our minds, you'll probably but not necessarily be a Chartered Accountant with a sound career pedigree who has progressed upwards to command an executive role within a high technology or service oriented organisation. Probably in your mid 30's, you'll possess a shrewd business brain, a creative approach to problem solving and strong presentation and communications skills.

In line with the responsibility, our client offers excellent rewards. A salary of at least £30,000 is envisaged together with a remuneration package that includes an executive car, equity participation, bonus scheme and a pension to name but a few, in terms of the future, career progression based solely on success has a truly international perspective.

For an immediate and totally confidential discussion, please telephone Philip Johnson or better still send him a comprehensive c.v. quoting reference no. 2512.

MOXON  
DOLPHIN  
& KERBY LTD  
EXECUTIVE SEARCH & SELECTION

## Finance Director

Package of  
£30-35,000 p.a. plus car  
North-West England.

Our client is a rapidly expanding and profitable company, in the travel industry, which has established a commendable reputation for operating value-for-money holidays into Europe and North Africa. The Company also operates a number of retail travel agencies in the North of England. The Company plans to continue its profitable expansion and, consequently, wishes to appoint a Finance Director, who will be responsible, to the Chairman, broadly for:

- reviewing and improving company-wide accounting and administrative systems and controls.
- assisting in the development of the Company by organic growth and acquisition.
- preparing the Company for a probable USM listing.

Candidates should be Chartered Accountants and able to demonstrate that they have made a positive commercial contribution to the running of an independent company, working within the disciplines of on-line computer systems.

The excellent remuneration package will be negotiable within that shown and assistance will be given with necessary relocation expenses.

Please apply, in confidence, with details of your career, giving a contact telephone number, and quoting reference: 5550/FT to: Brian Jones, Personnel Selection Division,

Thomson Baker Associates Limited, Brazenose House, Brazenose Street, Manchester M2 5AX. Interviews will be held at locations throughout the UK.

UNIVERSITY OF WARWICK  
TWO LECTURESHIPS IN  
ACCOUNTING AND IN FINANCE

There is a vacancy for one lecturer to teach, research and publish in the field of corporate financial management / financial market theory. Committed young graduates in accounting and finance, in economics or in management science, and with some practical/teaching experience are encouraged to apply.

A professionally qualified accountant with a strong research interest is also required. The accounting and finance group is led by Professor Stewart Hodges, and is part of the School of Industrial and Business Studies. It provides a wide range of opportunities for pure and applied research.

The appointments will be made on the Lecturer scale: £22,000-£24,000 p.a. Starting dates negotiable. Further details from The Registrar, University of Warwick, Coventry CV4 7AL to whom applications (including the names of three referees) should be sent by 4th January 1985 quoting Reference No. 18/A/2/84/M.

## AUDIT SUPERVISOR

MAIDSTONE BASED £20,000+CAR

A large American multinational insurance company is looking for a highly professional auditor to develop and lead audits of operations in the U.K. and Ireland, with possible limited travel to other English speaking countries.

We are seeking a qualified accountant having audit experience in financial services, ideally insurance, between the age of 30-45 years. Candidates should be able to deal with all levels of management and possess strong commercial awareness and writing communication skills.

This is an excellent opportunity to develop an international career in a company with policy of promotion from within.

C.V.'s to Mrs G. Toms

Manager Human Resources  
Cigna  
8 Lime Street  
London EC3

A major Finance House based in Reading has a number of vacancies, following its recent re-organisation.

## FINANCIAL EXECUTIVE- CHARTERED ACCOUNTANT

A Chartered Accountant is required to take full charge of the Company's accounting systems and procedures. Reporting to the Managing Director, responsibilities will include profit planning and measurement, control of the accounts department and organisation of the Company's extensive computer system.

For the right person, preferably with CONSUMER FINANCE EXPERIENCE, an attractive package of reward is anticipated including profit sharing incentive, mortgage subsidy, pension scheme, car and other fringe benefits.

## OTHER APPOINTMENTS

Several other posts are available as a result of the expansion programme. Young ambitious people with consumer finance experience are required in the lending and collection departments. Support staff are required in the accounts, insurance and computer departments.

For all members of staff there are attractive reward packages depending on age and experience. All staff enjoy profit sharing arrangements, pension scheme and fringe benefits in addition to good salaries.

THE COMPANY. The Company is a successful, fast-expanding Finance House, with major institutional shareholders. It operates centrally from Reading in a new air-conditioned building.

The Company is forward thinking and innovative. In all respects its people enjoy security, job satisfaction, team spirit and exciting prospects.

TO APPLY Please apply in writing for application form to:-

Hiltons Recruitment  
87-91 NEWMAN STREET, LONDON W1P 3PQ

Handwritten note: 10/12/84



THE ARTS

Record Review/Andrew Clements

Compact discs revisited

In the spring of 1983 I wrote here about the advent of the compact disc, sampling some of the discs released during the launch of the system on the British domestic market, and trying to predict its future in the months ahead. It seems at last as if CD is beginning to take off in a big way, though gathering momentum more slowly than seemed likely at the outset.

The burgeoning popularity of the system seems to be due largely to two things. The first compact-disc players put on sale retailed for around £500; now it is possible to buy a perfectly adequate machine for under £300, and even cheaper models are appearing. And while the range of music available continues to be limited, it is far wider now than in the initial crop of releases. Only the Polygram labels—Deutsche Grammophon, Philips and Decca—were involved in the first wave; now EMI and CBS are producing significant numbers of discs, together with a number of smaller, British and European companies. The prospects for achieving a very wide CD repertoire relatively quickly seem excellent.

Obviously it was to be expected that popular works would be available before the more obscure, and that still holds true to an extent. But some current releases are bold and enterprising. The initial lack of complete opera recordings has been remedied most emphatically, with simultaneous releases for the majority of opera recordings from the major companies; Decca even promises compact discs of its new *Moses and Aaron* under Sir Colin Davis.

Decca has also been refurbishing its *Soldi* Ring, some of it dating back to the early days of LP. Having heard *Das Rheingold* (514 101-2, three discs), the compact-disc form seems astonishingly up-to-date. It is a little hard at the biggest climaxes, but otherwise marvellously lucid. There is necessarily some residual tape hiss, but that has been reduced to a minimum. While I continue to prefer the Janowski Ring on Eurodisc (also available on CDs), those who have lived with the Decca tapes for more than 20 years will find the new format even more theatrically involving.

Not to be outdone, Philips has begun the same process of reissuing the Ring it recorded at Bayreuth in 1966 and 1967, conducted by Karl Böhm. The tapes for *Die Walküre*, which I have heard (412 478-2, four discs) is a fine one, led by Birgit Nilsson's solid, dependable Brunnhilde and Theo Adam's Wotan, and characterised by Böhm's brisk, un-momentous approach. Here, though, it seems to me the clarity of the compact disc is a more doubtful advantage, as every footstep and movement on stage is clearly audible; some may find that more involving, others a distraction.

The technical benefits of an opera recorded in the studio and using digital hardware throughout the process are demonstrated by the Giulini II *troutatore* (Deutsche Grammophon 413 352-2, three discs). Max Loppert reviewed the LP set here at length six weeks ago, praising the clarity of the casting. While the even closer scrutiny to which CD subjects the orchestra finds a few blemishes among the St Cecilia players, the rest is pure magic. The physical presence of the best of the singing and the precise dramatic perspective of the performance, as well as in the characteristic immediacy which compact disc appears to lend to almost everything it produces. The main thrust of releases, however, remains orchestral music. The first flush of *Zerbst*, *1812* and *Water Music* has passed and the companies are expanding into more interesting areas. Bernard Haitink's *Fitzwilliam* cycle for Decca more powerfully wrought and

have appeared, emerging yet playing of the Concertgebouw impressive than before; the Orchestra in the *Eighth* (411 616-2) stands up to the closest inspection, making great dramatic use of the increased dynamic range of the compact disc and the added crispness of attack.

Mahler is most generously represented. Tennsted's Fourth (EMI CDC 7 47024 2) is sweet-toned, admirably proportioned, with a radiant soprano soloist in Lucia Popp; Albin's Third with the Vienna Philharmonic (DG 410 715-2, two discs) was already one of the finest versions available and remains so, with Jesse Norman's contributions to late fourth and fifth movements perfectly captured while Haitink's Seventh (Philips 410 398-2) remains a slightly problematic account of a slightly problematic score.

Meagre substance for the season

Musical revivals and slim comedy make meagre substance for holidaymakers looking for something new in New York theatre. Linda Ronstadt's *Highway* is the season's most interesting release, but at the Public Theatre in a intimate, picture-postcard production of *La Bohème*. Just as the New York City Opera has taken to making opera of Stephen Sondheim's *Sweeney Todd*, so the Public has transformed Puccini into a musical with the full score done by 12 instruments. The 350-seat house is quite sufficient for Miss Ronstadt's rather timid and carefully pitched *Highway*, which looks more likely to die of nerves than consumption. Spotty miking also does its damage to give Miss Ronstadt an ethereal but tinny sound that seems smaller than her doling out.

Among the permanent cast are Cass Morgan's Musette as a funny and determined character with a booming voice that upstages Miss Ronstadt's Howard McGillin makes a handsome Marcel and Keith David is a clumsy, supportive Collins. The season's most interesting release, but at the Public Theatre in a intimate, picture-postcard production of *La Bohème*. Just as the New York City Opera has taken to making opera of Stephen Sondheim's *Sweeney Todd*, so the Public has transformed Puccini into a musical with the full score done by 12 instruments. The 350-seat house is quite sufficient for Miss Ronstadt's rather timid and carefully pitched *Highway*, which looks more likely to die of nerves than consumption. Spotty miking also does its damage to give Miss Ronstadt an ethereal but tinny sound that seems smaller than her doling out.

group songs. A highlight of the evening in the refurbished velvet-draped Latin Quarter is the emotional rendition of Jimmy Buffet's *What Becomes of the Broken Hearted*, a rock 'n' roll classic.

Christmas would have been brighter had a brilliant production of Dario Fo's *Accidental Death of an Anarchist* not closed at the Belasco after 20 performances. Confirming playwright George S. Kaufman's dictum, "Satire is something that closes Saturday night," the Arena Stage's Americanized version of the play maintains the Fo spirit despite the anarchist politics of the original's transmutation into a broadside against American politicians.

Frank Lipsius does the rounds of Broadway Christmas fare

necessity is visible with the orchestra on view in the balcony above the stage, leaving the aisles for chorus entrances. Stephen Sondheim's *Pacific Overtures* remains an interesting experimental work, integrating alien Japanese theatre into an American musical setting. Fran Soeder's direction of the revival at the Promenade has a certain charm mixing of genres that reflect the spirit of *Company*. Perry's opening of Japan but does not improve the show's fate to be equally strange to Japanese and American sensibilities.

*How to Succeed in Business Without Really Trying* is cabaret parlance as theatre, especially with Andre DeShield's hip-swinging night-club act. He sings and dances with a backup group that goes off into its own tempestuous medley of 1960s girl-

that closes Saturday night," the Arena Stage's Americanized version of the play maintains the Fo spirit despite the anarchist politics of the original's transmutation into a broadside against American politicians.

Though eliminating the sense of danger in the tarachist's infiltration into police headquarters, Richard Nelson's adaptation does full justice to all the antics Jonathan Pryce can conjure, from parody of Reagan to imitations of Groucho Marx, Phil Sillers and Marty Feldman. Like Fo's original, the London production was an ensemble cast, especially Kevin Geer as a slightly retarded hero and Kathleen Claypool as the proprietress of this zany, though only intermittently interesting, menage.



Celena Duncan (left) and Elaine Delmar in *The Wiz* at the Lyric, Hammersmith

The Wiz/Lyric, Hammersmith

The all black *Wizard of Oz* is this year's eccentric diversion at the Lyric, Hammersmith, and whatever one's sentimental attachment to the great 1938 film and the score by Harold Arlen and Yip Harburg, there is no denying the musically inspired of the 1975 Broadway version by William F. Brown and Charlie Smalls.

It is a right-on, "get on down" hot gospel musical, a bonanza that charts the tale of Dorothy and her three fellow hitchhikers on the yellow brick road to Oz with panache and style. Dorothy leaving the cotton-picking folks back home for the zoot suits and Sheik-style underworld of life in the

Emerald City, here re-christened the Big Green Apple. Dorothy never gets home to Kansas, suspended in space with a big number about finding yourself and some such Buddhist claptrap—which is nothing new from the old *Wizard of Oz* right through to Lon Satton giving the philosophical goods to Ray Shell in *Starlight Express*.

Peter Straker who would have cinched the deal as the *Wiz*. No disrespect to Erick Ray Evans, who sings superbly, but what is needed here is a star performance in a star role, not mere top class competence. The band sounds absolutely terrific, with a pounding bass and well-balanced percussion section striking off against trumpets and piccolos, flugels and saxes. The second act dived with a pink tutu is Eziene Bentley. Eziene is the happily restored Elaine Delmar, and Dorothy is the remarkably talented Celena Duncan. All of these artists can really sing. The trouble, in a way, is that the songs are so unmemorable. The straw man

Daniel Adni/Wigmore Hall

Many pianists have a favourite work for easing themselves into demanding recitals. Michelangeli uses the Bach/Busoni Chaconne, and Daniel Adni seems to be fond of the Mendelssohn *Songs without Words*. He opened his Wigmore Hall recital on Tuesday night with the Op 30 book of *Songs*, plain, unaffected accounts—all Mr Adni's playing is pleasantly free of affectation—quite sparing in their range of colour, though an effectively veiled mezza voce was employed for the final *Gondellied*.

Those well-shaped miniatures settle comfortably upon his temperament than Brahms' F sharp minor sonata Op. 2. More forceful projection of the first movement, coupled with stronger octave passage-work, would have complemented some nicely judged transitions, and the finale needs a much firmer hand to keep its episodic elements all of a piece. But the Andante preserved its left- and right-hand strands with delicate poise and the scherzo was deftly sprung.

A second half of Liszt—the *Two Legends* and the six Paganini Studies—produced playing of more involvement and surface excitement but considerably less poise. The *Legends* were eloquently shaped, their climaxes clearly plotted; but even here Mr Adni seemed happier in the impressionist "St. Francis preaching to the Birds" than in the later, more strenuous technical demands. In the *Studies* that was even more obvious, though each was attacked with great vitality; the technical finish was simply too

The Winter's Tale/Spitalfields

immediate as listening to a decent radio production at home, give or take the odd stick of furniture. Alun Armstrong's Leontes has a craggy, raw-edged emotional directness despite some curiously wayward vowels. And for once Polixenes has an emotional weakness that counters Leontes: Julian Curry's frightening rage at the unsuitable Perdita-Florizel match balances Leontes' jealousy and adds to what too often seems mere unlikable snobbery.

French Impressions/St John's

The third of Lontano's four programmes at St John's, Smith Square, which go under the collective title of "French Impressions," was a good-humoured, lightweight affair. The high points were by Milhaud (*La Création du monde*), Poulenc and Ibert. The standard of performance under Odaline de la Martinez was high: Lontano had brought together an excellent group of winds for Poulenc's Sextet for piano and wind (all good, but notable for the sinuous oboe playing of Stella Dickinson, as also later in Simon Bainbridge's little *Concertante in moto perpetuo*, a London Sinfonietta

commission of 1979). The soloist in Beert's saxophone concerto was Jon Harle—who gave an exquisite account, featherlight, feather-firm (Mr Harle is still the only saxophonist I know who can achieve a sonority in his lowest registers identically as soft and round as a French horn). There were also two recent French works by Jean-Pierre Guézec and André Bon. Guézec's *Formes Couvées* especially was a prototype of elegant postwar French not-spinning—and it has appeared. I should guess, about 300 times in the last 30 years, in various instrumental guises, and under different names.

any dramatic presentation that willfully risks the audience's concentration with cold, discomfort, erratic acoustics and sporadic loss of vision seems to have lost sight of elementary theatrical tenets. By which you will gather that someone is having another bash at that fooling and fashionable tomfoolery known as Promenade Performance.

The Royal Shakespeare Company's "little" tour, that includes Arthur Miller's *The Crucible*, enthusiastically reviewed by Michael Coveney in Lincoln, has reached Jack the Ripper country: Hawksmoor's lovely Christ Church in Commercial Road to be precise. Embarrassments are endemic to the form.

Arts Guide

including paintings, drawings and letters. Special ticketing with specified entry times reflects anticipated ticketing with specified entry times. Ends Dec 30 (570 3970).

Medieval Art from Serbian Monasteries This exhibition from Yugoslavia of religious art from Serbian Medieval Monasteries covers the period from the 10th to 17th centuries and includes some intricately worked silver book covers, chalices and incense burners. Gilded icons are also of interest, showing a surprisingly modern angular technique in depicting garments. Other exhibits include illuminated manuscripts and copies of frescoes, and all show a fascinating intermingling of eastern and western artistic influences. Museum of Mankind. Ends Jan 20.

green jade and glass, a sepulchral crown, bronze figures and tombstones reliefs. Ends Jan 13. Cologne, Römisch-Germanisches Museum: The Treasures of San Marco' has arrived. Forty-three pieces representing the best of antique, Islamic, Byzantine and occidental art from the world's biggest church treasure. Ends Jan 27. Cologne, Kunstverein, 1 Josef-Haack-Hof: Works by Helmut Dörner, Fritz Fritsch, Clemens Kalesch, Axel Lieber, Mechthild Nemesek, Peter Tellohann and Claude Wall. Ends Jan 6. Cologne, Museum für Ostasiatische Kunst, 100 Universitätsstrasse: The Museum of Far Eastern Art is showing Korean art, some of which is more than 5,000 years old. It includes stone jars, bronze and stone weapons, gold sheeting and ornaments, pearls, jade and glass. Ends Jan 13. Mannheim: Südöstliche Kunsthalbe, 9 Moltkestrasse: a retrospective of Robert Hauser with 130 black and white photographs from between 1911 and 1984. Ends Jan 6.

PARIS La Douanier Rousseau's: Extraordinary tropical vegetation with exotic flowers, gently poetic images of Paris and its surroundings, dignified portraits of himself and his friends (ill) Douanier Rousseau's canvases. Self-taught, appreciated by Apollinaire yet cruelly mocked by others, he found an escape from the daily humdrum existence in the dream world of his paintings. Grand Palais, 10am-9pm, Wed till 10pm. Ends Jan 7. (260 3826).

tisse's work. But though both are to be seen elsewhere, they are not to be missed. The entire sculptural oeuvre is shown, 69 bronzes in all (it goes on to Leeds in the New Year), the first time in this country, and the selection of drawings represents the largest retrospective study ever to be seen in London or New York (it goes on to Leeds in the New Year). Art in the spring of this fundamental preoccupation. It is a delightful, at times surprising and always an enlightening conjunction, most useful for the insight into the relation between the artist and drawing in the earliest years of the century, the crucial period of his first maturity. The clear hint is that if the painting of Matisse was qualified and informed by the drawing, so, in that very first period at least, it was the sculpture that gave the drawing its radical freedom and simplicity. Ends Jan 6.

The Tate Gallery: George Stubbs—the critical rehabilitation of our greatest horse painter continues with this magnificent exhibition, which clearly proposes him not only as our pre-eminent artist of the 18th century (lent by the Cairn Museum)—covering over 3000 years, and containing an enormous variety of objects from mundane things such as combs and cooking pots to the contents of Tutankhamun's tomb. Until End of December.

contemporary Japanese art, the annual exhibition known as the Nitten (the largest in Japan) of contemporary art over the last two decades, includes works by Japan's new generation of artists. Tokyo Metropolitan Art Museum, Ueno Park (close to the National Museum). A visit provides both an interesting art experience and the opportunity to sample a Tokyo autumn in one of the city's largest parks. Enjoy lunch in the open between exhibitions, view the autumn leaves and observe Tokyo families at play. Ends Dec 16.

Amsterdam, Willet-Holthuisen Museum (Herenstraat 69): Amsterdam silver 1520-1820 is an exhibition of 250 items and groups displaying the mastery of Amsterdam silversmiths over three centuries. The show, which focuses on church, guild and table silver, includes a magnificent monstrance of 1517, ornamented drinking horns and finely wrought chains of office used by the civic militia companies, and four salt cellars from 1530-1630 by the celebrated silversmith Johannes Lutma. Ends Jan 13, closed Monday.



# FINANCIAL TIMES

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Thursday December 13 1984

## Next steps in the Falklands

IT IS not clear whether Argentina or Britain has a better historical claim to the Falkland Islands, but it is clear that there can be no swift settlement of the dispute about that claim. It is also clear that Britain must some day come to an agreement with Argentina about the territory. Such are the findings of the Foreign Affairs Committee of the House of Commons, whose report on the Falklands was published yesterday.

The Committee advocates a new and more outgoing attitude by Britain to Argentina until the time becomes ripe for bilateral talks about the future of the territory and the wounds of war heal over, for example, of war heat over the island that it intends to take the first opportunity of running down its garrison in the South Atlantic. The Protection Zone—formerly known as the Total Exclusion Zone—around the Falklands should be scrapped as soon as the authorities in Argentina formally declare an end to hostilities.

It is obvious that while Mrs Margaret Thatcher remains Prime Minister, the British Government will continue to balk at any discussion with Argentina over the sovereignty of the islands. She has made it clear that she did not order the recapture of the Falklands in 1982 in order to start turning them over to the Argentines a few years later.

The committee's report is sober and realistic. It contributes to a much-needed clarification of the issues in what will be a continuing debate about the future of the 1,800 Falklanders.

## Cutting costs in Whitehall

THE REPORT on Government Purchasing by Whitehall's own Management and Personnel Office estimates that the civil service could readily cut the cost of the £7.5bn worth of goods and services it buys each year by £400m. The authors of the report add that greater efficiency in Whitehall's purchasing methods could lead to substantially bigger savings—possibly as much as £1.5bn.

So far so good. But while the report itself is to be welcomed, there must be some concern as to whether government departments will actually achieve worthwhile savings. Whitehall's record on increasing purchasing efficiency is a poor one—and previous attempts to bring about reform have not been blessed with any great success.

The new report, for example, talks of the importance of making greater use of internationally accepted standards and of performance specifications that encourage innovation and competition among suppliers. It also refers to the need to tell unsuccessful tenderers why their bids failed so they have a chance to do better next time.

gramme that will enable the public and private sectors to "swap" buying staff.

The report also makes considerable use of what might be described as the present Government's ultimate weapon: the threat of Mrs Thatcher's disapproval. It calls for the new central co-ordinating and monitoring unit to report to the Prime Minister on the success of government departments in achieving savings targets on their purchases.

Many of these suppliers were critical of the complexity and sheer volume of the documentation they had to deal with when selling to government. And they pointed to the high administrative costs incurred by both sides as a result.

Some kind of permanent mechanism to enable suppliers to voice their grievances and comments might be helpful to government officials and to manufacturing and service companies. The proposed central purchasing unit, which will have the task of monitoring improvements in government buying among its other jobs—could possibly act as a complaints and suggestions box.

"At the beginning of the century, we were the poorest country in Europe—including Ireland. And 150 years ago we were as poor as Bangladesh is today." — A Norwegian economist.

TODAY NO other country in the industrialised world, except perhaps for Switzerland, generates as much wealth per person as Norway. And only Switzerland in the developed world can rival the scale of its gold and foreign exchange reserves (in relation to the national economy).

By next February the central government's foreign debt will be reduced virtually to nil. Thirteen years after its first oil began to flow from the North Sea, Norway is undergoing a second revolution. It is waking up to the realisation that the vast resources of crude oil and natural gas are finally beginning to create a second national resource: capital.

Financial markets are being liberalised, an array of foreign exchange controls are being lifted, and the Norwegian krone is becoming a sought-after international currency. Foreign banks are being allowed into the Norwegian market next year, and there is talk in Oslo of becoming a new international financial centre.

Norwegian banks are chafing at the bit. "It is surprising that the banks and other business sectors are only now being given signals that Norway's new resource, capital, shall be used actively," says Mr Tor Moursund, chief executive of Christiania Bank og Kreditkassen, the country's second largest commercial bank. "For several years, the banks have pointed out that it was urgent to start planning this activity."

"We have been walking forward backwards. We have had our backs to the future," maintains Mr Torodd Andreassen, chief economist at Kreditkassen. The Norwegian financial authorities, long familiar with the mechanisms for running heavily regulated local markets, are ambivalent about the sweeping changes. Fears of catching the "Dutch disease"—of generating both wealth and unemployment—are rife at both the Norwegian central bank and the Finance Ministry. They are concerned that sudden unfavourable developments in the oil markets could quickly change the surpluses into deficits again in both the current account and the state budget, and they are fighting to retain autonomy over domestic credit policy.

There is a keen awareness that the oil wealth could all too easily burn a hole in the national pocket, triggering an inflation that would ruin the competitiveness of Norway's traditional mainland industries, which are sorely needed to keep unemployment at bay.

In many ways, the oil and gas sector already dominates the Norwegian economy. It accounts for 18 per cent of GNP, around 30 per cent of all exports and 20 per cent of the state's income. But it provides only around 2 per cent of the jobs. "We cannot allow Nor-



A symbol of Norway's new wealth: the base of Statfjord C being towed to a deep water site

way to become a one product country, where it is just a producer of oil, and other industries are allowed to collapse," says Mr Lief Elide, assistant director for credit policy at Norges Bank, the Norwegian central bank.

The dilemmas are already clearly apparent. Norway, with one of the strongest balances of payments in the industrialised world, has twice this year carried out small disguised devaluations—each time under the pretence of technical adjustments to the currency basket—in order

### Pressure to use these funds domestically

to protect the international competitiveness of mainland industries.

There is a reason for the professional pessimism of the authorities, who lay great emphasis on the risks and national oil markets. The financial planners in Oslo appear to believe that the less they admit to the growth of the surplus, the less the politicians will be inclined to spend it.

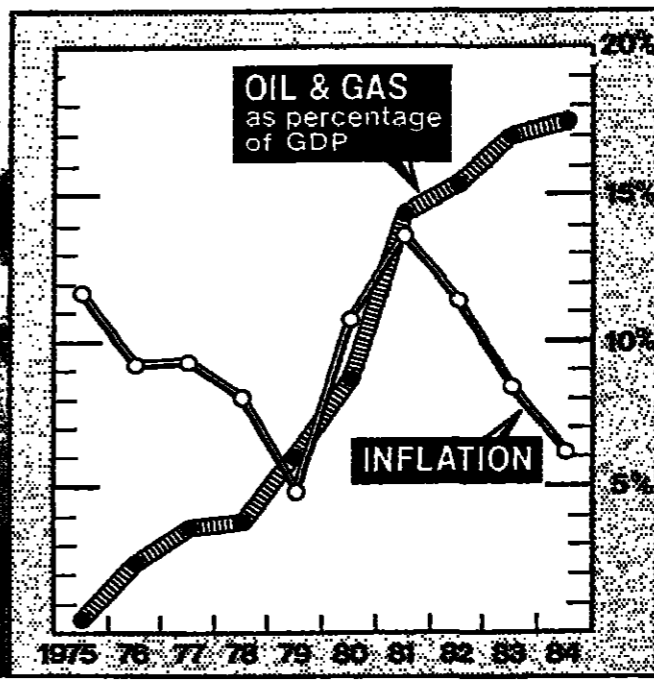
"There is a pressure to use these funds domestically," admits a senior Norges Bank official, "they want to build out the national railway network to the north, they want new houses for old-age pensioners and more schools. If we can get the reserves down we might be able to reduce these pressures."

Norway has been running a surplus on the current account since 1980, but for the first time this year the surplus has begun to reach dramatic proportions at close to 6 per cent of gross domestic product. Earlier surpluses had already been reflected in a steady build-

## NORWAY'S CAPITAL SURPLUS

# The fear of being too rich

By Kevin Done, Nordic Correspondent



up of the country's gold and foreign exchange reserves, but this year the flow has become a flood.

The country's foreign reserves have swollen to more than NOK 80bn (£7.4bn), enough to cover around six months' imports of goods and services. A cover of three months is considered adequate even by the world's most conservative central bankers.

Norway's net foreign debt has fallen from a level equivalent to 43.5 per cent of gross domestic product at the end of 1979 to a current level of some 18 per cent.

By next February net foreign debt will be virtually nil after being NOK 23.6bn early in 1980. It is a luxurious position that the chastened Finance Ministers of neighbouring Sweden and Denmark both

admit: "At the moment, even in their wildest dreams, we do not have to draw our funds from the international market, partly from those same U.S. banks."

"We could have been getting these dollars straight from the central bank. We are not asking for subsidies, but my argument is that the Government should place these funds on equal terms."

It is still early days, but a growing number of voices are being heard calling for Norway's capital surplus—however defined—to be used more actively to promote the country's economic development, rather than leaving it passively invested in short-term financial assets.

"It is a national task to use this money in a way that puts this country on the map," says Tor Moursund. "This small country has a unique opportunity to use these funds for widening its industrial base internationally. I have no recipe, but this is the main political

problem."

Certainly in the current centre-right coalition Government in Oslo, there is little enthusiasm for any sort of state-directed investment fund to channel the capital surplus abroad in the manner of a Kuwait Investment Office, for example.

Guidelines are still to be drawn up, but the Norwegian Finance Ministry currently sees removing foreign exchange or credit market restrictions on foreign expansion of Norwegian businesses and financial institu-

tions as its main task. The authorities want the initiative for expansion to come from the private sector.

The rules for Norwegian companies holding foreign exchange abroad have been liberalised, and Norwegians will be allowed to buy foreign bonds within certain limits. Next year, for the first time, the Norwegian banks will be allowed to give loans abroad in Norwegian kroner up to a ceiling of NOK 5bn (including the oil sector).

One senior official in the Finance Ministry maintains that virtually all restrictions on Norwegian companies' freedom to invest and expand abroad have been removed. "The only bottlenecks are in the companies themselves, in their management, capacities or in their financial position."

The banks and industry would like to see the Government channeling the country's excess liquidity into equity investments in some form, perhaps helping to finance a move downstream by Norwegian industry away from its dependence on basic industries and

into its customers' markets. The Government is reluctant, but the issue is being addressed. In the recent budget statement it has emphasized that regulations are being liberalised, as part of the "drive to internationalise Norwegian financial firms."

The Government says that the criteria for projects abroad must be based solely on profitability. "The purpose of establishment abroad must be increased for safer income for the Norwegian parent company and thus for the Norwegian society. This is, from the point of view of the national economy, the only reason."

However, spillover from the development of the country's role as a capital exporter. It is clear that the foreign investor has woken up to the attractions of the Norwegian kroner.

For a Government trying to encourage capital exports, not capital imports, the attention has hardly been welcome. Foreign investors have piled into Norwegian domestic bonds buying paper worth NOK 4.6bn since the summer compared with purchases of around NOK 100m a year earlier.

The authorities reacted to this unwanted capital inflow by issuing a ban earlier this month, but this has only served to make other instruments such as Euro-kroner instruments seem more interesting. The Government is trying to control the development of this small and exclusive market, but the performance of the recent NOK 250m issue by Norsk Data shows the strength of demand. A two-star market is growing up with Euro-kroner interest rates about two percentage points below domestic rates.

Making the Norwegian kroner more international is clearly perceived as a threat by the authorities in Oslo to their autonomy in directing monetary policy. Besides sucking in unwanted capital and exerting an upward pressure on the currency, relatively high domestic interest rates are seen as a current necessity to choke off the heavy demand for credit and help control inflation.

"We don't like the idea of the Norwegian kroner becoming a Eurocurrency with flows back and forth," says Mr Lief Elide, "but it is probably unavoidable."

"It's like inheriting a rich uncle in America," says Torodd Andreassen, "but we have to convince people that if we were to use all this wealth at once at home, it would be like operating a printing press. We can import goods and services but that just consumes the resource in cognate, Black Label or every-one running round in Jaguars."

"How can we make a scheme that does not increase inflation and at the same time can benefit coming generations, something that it is not just passive investment, but that we can profit from so that there is something there after the oil age?" asks Tor Moursund. "If we fall then we would have been like the Spaniards and simply spent all our gold."

### Troubles brewing

Richard Magor's attempts to buy out the minority shareholders in Romal Tea Holdings, one of the few remaining specialist tea companies, have stirred up more trouble this week.

Magor appeared to have won over a group of dissidents by increasing the value of his offer from £7.50 to £11.25 a share. But just when the High Court about to sanction the scheme of arrangement needed for the takeover, up popped John King.

A chartered accountant who, with his family, owns just 0.4 per cent of Romal, King objected to the plan in the High Court on Monday.

King feels that Magor's position—he is chairman of Romal and controls the private company through which he is bidding for the outstanding 49 per cent—carries with it a special duty to shareholders.

"Perhaps I'm very Victorian," King says, "but I believe a chairman should give a full and frank account of everything likely to affect his company's share price and should not split ha'pennies."

King wants more information on the profits of another company, Williamson Tea, which is a major source of Romal's earnings, and on the likely impact of fluctuations in the tea price on those profits.

Magor counters that he has already given all the profits information he can, and that calculating price fluctuations is a complicated business. "You can't please everybody," he says resignedly.

### Men and Matters

On Monday, central banking lost its long-serving chief, Fritz Lütjeler, who retired as president of the Bank of International Settlements. Now comes word that the Bank of Italy has lost the man with the most unusual name in that refined trade—Doctor Magnifico.

Dr Giovanni Magnifico, well known internationally for his expertise on gold and foreign exchange, has departed from the central bank's imposing edifice on Rome's Via Nazionale where he was director of monetary operations and a counsellor.

None the less outspoken or amusing after 30 years as a central banker, Magnifico has taken over as chairman of the Milan-based Banco Manusardi, an Italian version of Coutts which, he says, "has plenty of growth potential."

He is still keeping a hand in Government service, however, as international adviser to IMI, the state-owned finance corporation.

### Security note

The silvery holograms decorating the latest credit cards will soon begin to appear on dollar bills.

A jubilant American, waving a \$10 bill bearing a hologram of the Federal Reserve seal, announced in London that he had a contract from the Bureau of Engraving and Printing—the U.S. Mint—to print 5m banknotes secured with his holograms.

It would take his company 18 months to get ready to print them in seven different denominations, and just two days to do it, claimed Terence Gallagher, vice-president and technical director of the American Banknote Company.

### Love or money

Irish financiers have for some time felt unloved. First Government levies on banks and insurance companies, and then attacks on banking profits at a time when they are writing off unprecedented amounts in bad debts.

It all means, according to Niall Crowley, chairman of Allied Irish Banks, that public perceptions of financial institutions are "somewhat askew".

Crowley is to be chairman of a new Financial Services Industry Association which is being set up under the auspices of the Confederation of Irish Industry to improve the industry's image.

The Association intends to lobby government and cope with the changes expected in the wake of deregulation in the London Stock Exchange.

Both are competing in the same sectors of the market and it is not clear whether the societies will wish to join hands with their rivals in the new association.

### Spirited away

From a Tennessee newspaper: "He was known to have sold over 100 gallons of illicit whisky, but despite intensive inquiries its origin remained a complete mystery."—Or a secret still?

### Her future depends on this Christmas Present

This year please put an additional name on your Christmas present list. Dr. Barnardo's. Without your gift of money physically, mentally, and emotionally handicapped children will face the coming New Year without hope.

For their future send a donation today. Please. For every £5 you send only 15p is spent on necessary head office administration. The rest goes to help the children who need us most.

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ECONOMIC NOTEBOOK

When the numbers look funny

By Samuel Brittan

"TOO BAD to be true," said one person. "When I saw the figure I hoped it was a misprint," said another. "We do not understand what is really happening to the UK money supply" was a third remark.

These are but a few of the comments heard on Tuesday afternoon from normally knowledgeable people in the City and Whitehall after the best-known measure of money supply, Sterling M3 (roughly notes and coins in circulation plus bank deposits) jumped in one month — November — by 24 per cent even after seasonal adjustment.

The rise was sufficient to take the cumulative annualised rate of growth in the first nine months of the target year to 12 1/2 per cent, ie above the official target range of 6 per cent to 10 per cent. Other wider measures of liquid assets showed even faster rates of growth over the period.

November money supply was described by the Bank of England as "erratically high." The build-up of deposits in connection with the British Telecom sale had something to do with it, but no one is sure quite how much — not can anyone entirely explain the bulge in public sector borrowing in November which inflated the "credit counterparts."

Thus once again the Government and Bank (I refuse to call them "the authorities") are having to explain away another breach of monetary targets. Of course, critics cannot logically attack the Government both for excessive monetary growth and for not doing enough to stimulate the economy or for being obsessed with bringing inflation down.

inflationary growth of demand and incomes measured by Nominal GDP. This could have been explained in popular, comprehensible terms such as "total spending" or "a national cash limit/objective."

The Treasury expects Nominal GDP to rise by 7 per cent in 1984 and 8 per cent in 1985, a shift between the two years, due to the miners' strike. Of course we do not know exactly what is happening to GDP from month to month as we do with the monetary numbers. But the precision of the latter is quite misleading and the degree of estimation involved in assessing the trend of Nominal GDP is a better reflection of the uncertain realities.

If Government objectives had been expressed in the form of Nominal GDP — which happens also to be equal to Money (any definition) times its Velocity of circulation — it would have been spared its present embarrassment. Unlike some supporters of Nominal GDP, I do not think the monetary targets could be jettisoned altogether. They would fall into place as subordinate intermediate objectives.

Instead of putting the monetary aggregates on a pedestal, the Government would simply ask: What information do the November monetary figures give about the growth of total spending, and perhaps about other aspects of the economy? It would ask whether the acceleration to an annualised 10 per cent (ie, the top end of its range) of the other targeted aggregate, M0 (mostly notes and coins) over the past three months, was an aberration or a sign of faster than expected growth of spending. Other information such as recent buoyant retail sales could here be brought into account.

The practical conclusion would be that, given present unemployment trends, the Government would not want to take any risks in underfooting its Nominal GDP objectives, but would not want to overshoot by too far. The result would not be panic action, but "Stop, look and listen," before any further reduction in interest rates.

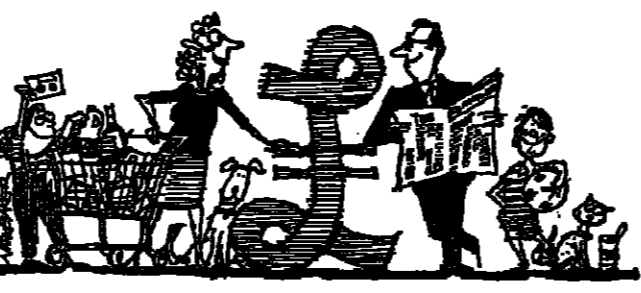
the objectives are right and whether we are on course or not? To use an earlier metaphor, motorists cannot sensibly discuss whether to use the M1, the A1 or some other route before they have decided their destination, whether Carlisle, Glasgow or somewhere else. First decided whether to go to Glasgow, which is the strategic question, and then discuss which route to take, which is a subsidiary tactical question, the answer to which may vary according to weather, traffic and other conditions.

VAT is not a badge of shame

THE LOBBYISTS who find such easy meat in the quillible Mrs. Benches are at it again. Having tasted blood over students' grants, they are looking for fresh victims. Think of anything sensible, equitable, efficient or merely honourable, and some constituency activists will develop enough apoplexy to making the Siting Member tremble for his seat.

The latest campaigns are over the threat to extend value added tax to a larger range of products. Publishers, newspaper proprietors, dons, journalists and the writing classes generally are never slow to rationalise their self-interest. "Learning and reading are to be taxed" is the cry. "A tax on freedom," declaims the Mirror. The issue is made to depend on whether the VAT system can differentiate between literature and pornography. Then there are other lobbies who protest against any threat to children's clothes and shoes. Meanwhile, the pension fund industry is organising its political puppets to threaten the most horrible vengeance against any phasing out of their particular income tax privileges.

In this article, however, I can deal only with VAT. The basic fallacy of the protesters is to suppose that the extension of tax to a particular activity is slurs or a sign of disapprobation, like the yellow star worn by Jews in ghettos. They deliberately shut their eyes to the move in most countries to shift the tax burden from earnings to spending. By increasing the proportion of expenditure liable to



THE CONSUMER AND VAT

Table showing Average Weekly Family Spending 1982. Columns: Items subject to VAT, Exempt Items, Zero rated, Of which: Housing, Fuel, light and power, etc. Rows: Items subject to VAT (72.3%), Exempt Items (4.2%), Zero rated (50.0%), etc.

N.B. Slight discrepancies between totals and sum of individual components, due to rounding. Source: Institute for Fiscal Studies estimates. IFS definition of consumer spending market prices from National Accounts definition, principally in exclusion of items such as TV licences, rates, car tax, which are deemed to be already a tax nature and not suitable for the imposition of VAT.

tax, the Government is moving towards a de facto expenditure tax, although by different means to those suggested by its classic exponents. If the principle is to tax expenditure, then the onus of the proof is on the producer claiming exemption, not on the Chancellor who wants to impose VAT. Unfortunately, the Prime Minister has blurred the issue by reiterating one of her unfortunate "pledges" this time not to tax food, although some foodstuffs are already taxed.

At present some 56 or 57 per cent of consumer spending is taxed, according to estimates of the Institute for Fiscal Studies. The non-taxed items are in two categories: "zero-rated" and "exempt." The zero-rated category is the more favourable. A zero-rated activity — say a food manufacturer — is not only free of VAT charges, but can reclaim VAT already spent on related purchases.

ing already under the tax net rises to about 67 per cent.) Apart from food, fuel and housing, the main zero-rated items of consumer spending which hold promise for the Chancellor are public transport, books and newspapers, and children's clothes.

Just for the record, if the Chancellor were allowed to tax all remaining foodstuffs, he would on IFS estimates obtain £40m in the present financial year. This would have added roughly 21 per cent to the Retail Prices Index. If fuel and power had been taxed, he would have obtained £140m and added 1 per cent to the index.

Coming to the more likely items, the taxation of books and newspapers would have yielded £400m in 1984-85, and added about 1 per cent to the RPI. Some extra sums might come from business purchases of books and newspapers, but they would be refundable under VAT procedures. The taxation of children's clothes would bring in £300m and add perhaps 0.2 per cent to the RPI. The taxation of public transport would bring in perhaps £350m and add comparable amounts to the RPI. If the whole ragbag of exempt items could be taxed — which is extremely unlikely — some £550m would be received.

In conclusion: if any issue is not a moral issue, it is the fringe extension of VAT. Should we wish to favour certain activities, we should help them directly, rather than impose blanket exceptions which spill over to wholly unintended beneficiaries such as sex shops and pornographers. The way to subsidise serious reading (whatever that is) is to spend more on libraries or increase Arts Council support for authors. Even a subsidy for paperback classics would be less of an abuse than the present blanket exemption.

land, insurance, postal services, betting, finance, education, health, burials, trade unions and professional bodies, sports competitions and "certain works of art." Nevertheless on IFS estimates they account for only about 3.3 per cent of consumer spending.

One main reason for the smallness of the total is that services provided "free" by the state, e.g. health and education, do not count as consumer spending. Another is that many of the services are inputs into other industries and not bought directly by the consumer.

The list of zero-rated items is more extensive. It covers food and drink, except when supplied "in the course of catering" and except alcohol, soft drinks and items such as ice-cream, chocolate and confectionery. Further large zero-rated areas are fuel and power and housing. As rates can be considered a form of housing tax, the case for extending VAT here is weaker than elsewhere. (If housing is regarded as already taxed, the proportion of consumer spend-

ing already under the tax net rises to about 67 per cent.) Apart from food, fuel and housing, the main zero-rated items of consumer spending which hold promise for the Chancellor are public transport, books and newspapers, and children's clothes.

Lombard A creed for tax radicals

By Anthony Harris

MR NIGEL LAWSON clearly wants to go down in history as a radical Chancellor, who was prepared to do difficult things to make sense of the tax system; but he seems to lack one piece of equipment which every notable radical in history has surely carried to the fight: a creed. The Chancellor's only declared commitment on principle is to something he likes to call tax neutrality, a concept which is not only a good deal vaguer than it sounds, but is distinctly uninspiring.

You can get people to march for fairness, but not for neutrality; and if people won't march, they won't stomach radicalism. It is not really surprising that in face of this drab banner, Mrs Thatcher has not hesitated to defy her own Chancellor by publicly committing her Government not to carry out his favourite project. Mortgage tax relief will remain a sacred cow, and that's official.

Mr Lawson's central error is to suppose that he can pursue his campaign like some wily general, picking off one target at a time. In a war people are tolerant of casualties, even if they are kept in the dark about strategy, because they all know the long-term objective. However, if battles are apparently being pursued in isolation, for their own sake, the officer in command cannot expect this kind of consent. The potential fiasco, as Mr Lawson has indeed complained, No wonder he has become a relatively uncommunicative Chancellor. He can only make progress, if at all, by means of surprise attack.

Big picture Dr Donald Regan, Mr Lawson's American opposite number, is trying to achieve something much more ambitious than any task Mr Lawson has set himself, and he is pursuing just the opposite kind of campaign. He has chosen to start not with the detailed, isolated proposal, but with the big picture: a fat two-volume proposal for a totally reformed tax system, which is logical, coherent, but subject to amendment.

The result of this approach will be fascinating to watch. The vested interests were naturally quick off the mark with their protests, and in the first few days, everyone was inclined to write the whole effort off as a false start. More recently, however, the outcome has become much more doubtful. The thing is big, and logical, and compared with the present American loophole jungle, it is blessedly simple. More important, it would deliver tax cuts to a very large number of people, and they know it. The President, after disowning the infant at birth, has now confessed to admiring it, as have some highly influential Congressmen. Meanwhile, the accounting community is slowly cooing a Hallelujah chorus of praise. Mr Regan, working with a far more intractable system than any Chancellor here has to contend with, has at least an outside chance of pulling off a coup: not just what is in the document, to be sure, but at any rate something genuinely radical. Even if he fails, it will have been a notable attempt.

Meade report Of course, tax radicalism was not invented in the U.S.; this country has for some time had the benefit of a plan almost as fat, just as logical, and still more radical. The Meade Report recommended scrapping the whole income tax system and substituting an expenditure tax — with tax-free saving for all, and full tax payable on capital realisations, and a cash-flow tax for companies.

This plan, which would achieve neutrality at a stroke, and abolish all the anomalies which worry reformers, also earned academic praise, but never received a kind political word, and faded from the world of real policy like a sigh. Its memory is tended by a few acolytes, like a Tomb of the Unknown Tax Reformer. Can it be that the luminous Professor Meade has got radicalism in this country a bad name? Mr Lawson should try following the American example. An officially sponsored study, reforming rather than replacing the system we have, and offering tempting benefits, might yet get the show on the road.

Taxing lump sums

From the President, Chartered Association of Certified Accountants

Sir — Eric Short (December 8) that an attack on tax free lump sums would be difficult to criticise on rational grounds. Because there is a danger of such thinking becoming a received truth the converse proposition needs to be stated.

Retirement benefits provided through occupational pension schemes can be taken in the form of a pension or a mixture of lump sum and pension. Income tax will be imposed on income arising from investment of the lump sum and on the pension. There is no irrationality in this since tax relief will have been allowed on contributions to the fund from which the payments are made.

Capital appreciation of pension funds will generally exceed amounts paid away in lump sums, therefore, any action to tax lump sums would represent a broadening of the tax base at the expense of those entering retirement.

Protection of prepayments

From the Chairman, National Federation of Consumer Groups

Sir — Every year, over 200,000 customers who have paid for goods in advance lose the amount they have paid because the trader goes out of business before the goods are delivered. The average amount lost is £80, and the total amount lost is a staggering £15m.

The Government's Insolvency Bill, just published, fails to remedy this problem. How much longer must it be before consumers are adequately protected?

Letters to the Editor

Onshore oil exploration

From Mr S. Boyle Sir — Alick Buchanan-Smith's "guarantees" (November 29) on the protection of the environment from onshore oil and gas exploration may have satisfied his oil industry audience. They fail to reassure the Department of the Environment those who have read the minister's recent draft circular to local planning authorities on the subject.

"Planning control over oil and gas operations" fails to give coherent guidelines on an issue which requires expertise normally unavailable at a local level, hence leaving local authorities to fight the oil companies on vastly unequal terms. It frequently refers to "national interests" and a need to take "account of the environment" without any clarification of these terms.

The circular suggests a presumption in favour of oil and gas development unless a strong case can be made that such an activity would have a detrimental effect upon the environment. In the case of special scientific interest the reverse should be the case. There are no clear guidelines or controls as to how oil exploration, appraisal and production can realistically be separated. The expectation from oil companies who are given exploration licences is that production licences will be given if an economic find is made. To suggest otherwise is unrealistic.

Architects' priorities

From Mr L. Rolland Sir — As council's nomination for the next Royal Institute of British Architects, I was concerned that Mrs Bar-Hillel (Architecture, December 8) appeared to be putting words (however gentlemanly) in my mouth — she should not do this: it is not ladylike!

Of course, my presidency would be very different from Michael Manser's in some respects, but there are many good things he has done, and I strongly believe that each president must bring to the job what he is best at.

Our priority is clear: to ensure that the public demands and gets buildings of quality and delight. There are many sides to this — architectural education, competence, promotion, political power — all are important and require our energetic attention.

Chinese Wall paper

From Mr J. Butcher Sir — The long overdue attempt by the Stock Exchange to avoid conflicts of interest in the market fails to deal properly with the major one that exists between an exchange firm's corporate finance department and its security operations.

selfes of their lucrative corporate finance businesses, for the Stock Exchange relies on the so-called Chinese wall as the safeguard.

Unless the Stock Exchange forces firms to have off their corporate finance departments, e.g. to merchant banks, greater pressure should be brought to bear on this important issue. John Butcher, 7, Blenheim Close, Wilmshol Park, Wilmshol, Cheshire

Damaging VAT reforms

From Mr W. Powell Sir — A statement from Customs and Excise which merited just two sentences in your issue of November 17 appears to have largely escaped notice. Yet it announced one of the most far reaching and damaging VAT reforms yet dreamed up by C and E.

Attempts to obtain further details from C and E have so far been unsuccessful: it seems these will be issued "shortly", although the changes are to take effect on January 1, without consideration by Parliament, industry or anyone.

I write of the decision to disallow part of the VAT input on car leasing charges, and repair and maintenance of business cars, in proportion to the private use. Anyone who apportions car costs to calculate taxable benefits in kind, and who heaved a sigh of relief when the Inland Revenue introduced fixed benefit scales some years ago, will groan with disbelief.

There are two problems: (a) a direct cost to industry of the order of £120m per annum; and (b) the sheer magnitude of administration, and a very substantial additional cost, in identifying the unrecoverable proportion, bearing in mind that VAT returns must meet tight quarterly deadlines. It is obviously near impossible to measure private/business mileage quarterly and apply this to actual costs incurred.

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# FINANCIAL TIMES

Thursday December 13 1984

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## Price hitch for UK hopes on satellite broadcasts

By Raymond Snoddy in London

BRITISH television companies are set to deliver a sharp blow to UK Government hopes that an all-British consortium will successfully provide the satellite system for direct broadcasting by satellite (DBS). The consortium, United Satellites (British Aerospace, GEC-Marconi and British Telecom), has quoted a price of nearly £580m (£66m for a three-satellite, three-channel system with a seven-year life.

This is seen by the broadcasting groups as "unrealistically high." It compares with a quote for an American satellite system which works out at about half the cost.

As a result, the broadcasters will go back to the Government to ask that the contract be put out to international tender or "do something about Unisat costs."

The DBS joint venture companies believe they cannot embark on a risky commercial venture with a monopoly supplier of the satellites. The move comes after more than a year of Home Office and Department of Trade and Industry negotiations designed to save the DBS project and the Unisat consortium in particular.

Earlier this week the BBC and ITV companies, which make up 80 per cent of the DBS joint venture decided the project would not be viable at the present Unisat prices. The other potential members - Thorn-EMI, Granada TV Rentals, Pearson (publisher of the Financial Times), Virgin, and Consolidated Satellite Broadcasting - are expected to take a similar view.

The alternative quote from Britsat - a British company offering an American RCA 9000 satellite system - was for a five-channel system with a 12-year life. Britsat says its costings have been validated by a British merchant bank.

A plenary session of the 21 potential DBS participants next Tuesday is expected to endorse the call for the whole matter to be put to international tender.

A potential member of the consortium said Unisat had "shot itself in the foot" by asking for too much and had thus opened the door to competing systems as the only way of making the project viable.

If the project does go to international tender, it could free British Aerospace to make a quote on its own behalf which, it is believed, might well be much lower than that of the consortium of which it is now a member.

British Aerospace has been prime contractor for all the European communication satellites, including the Olympus satellite being constructed for the European Space Agency.

This satellite, which is meant to be a forerunner of a series, is heavily funded by the British Government.

Britain's broadcasters believe the DBS plan to broadcast three channels of television from space to dish aerials on individual homes is possible if the satellite costs can be reduced.

FT telecommunications conference report, Page 2

## Doubts on new term for Bank of England deputy

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

THE FUTURE of Mr Christopher "K" McMahon as Deputy Governor of the Bank of England is now in the balance.

His existing five-year term runs out in three months' time and strong opposition has emerged at Whitehall in the reappointment of Mr McMahon, who is 57.

A decision will be taken shortly by Mrs Margaret Thatcher, the UK Prime Minister in consultation with Mr Nigel Lawson, the Chancellor of the Exchequer. Alternative names include an outsider, who has been apparently suggested, or the promotion of one of the two most highly regarded executive directors, Mr Eddie George or Mr David Walker.

It has become known in the past few days that political fighting has developed over the appointment, which is central to the running of the Bank of England and the operation of financial policy.

Some Treasury Ministry officials have been highly critical of Mr McMahon in view of his central role in masterminding the rescue of Johnson Matthey Bankers. He organised the negotiations over the critical weekend, 10 weeks ago,

which led to the "nationalisation" of the bank and the setting up of a £150m (£180m) package of indemnities to which the Bank of England was forced to subscribe half.

Ministers, including Mr Lawson, believe they were bound to accept the JMB operation, without adequate consultation, and they have distanced themselves from the Bank's conduct.

It has also been suggested in Whitehall that changes in the current system of banking supervision are inescapable.

There had been speculation that Mr McMahon might not remain as Deputy Governor, and might go either to the private sector or to head a major international body, since he was passed over two years ago for the post of Governor at the Bank when Mr Robin Leigh-Pemberton was appointed. Mr McMahon's views have sometimes been seen in Whitehall as less than wholeheartedly in tune with Treasury ministers' enthusiasms.

Mr McMahon has, however, played a central role in the transition after the appointment of the new Governor especially given Mr

Leigh-Pemberton's shift to a more decentralised style of management. Mr McMahon is highly respected on the international financial and economic circuits. He played a central role in January 1981 in arranging a complicated financial deal which led to the freeing of the U.S. hostages in Tehran.

David Lascelles, Banking Correspondent, in London writes: The Bank of England was trying to stay aloof from Whitehall politicking over the choice of the next Deputy Governor last night. There is an awareness, however, that the appointment is in the hands of the Prime Minister, and that Downing Street is deeply dissatisfied with the way the Johnson Matthey Bankers affair was handled.

Although the Bank's actions also angered the many City bankers who were asked to help bail JMB out, they would not necessarily wish to see Mr McMahon become the sacrificial victim. The Australian-born former Oxford don is respected for his intellect and openness, and was widely favoured for the Governorship when it fell vacant two years ago.

## Role of Federal Reserve under review

By Reginald Dale, U.S. Editor, in Washington

MR Donald Regan, the U.S. Treasury Secretary, yesterday said that the Reagan Administration was considering "at a low level" a plan to bring the Federal Reserve, the nation's independent central bank, under some form of government control.

He stressed, however, that no immediate decision was likely. Mr Regan made his remarks to reporters after reiterating complaints that the Fed had been too tight with the nation's money supply in recent months, although he stopped short of specifically calling for further relaxation.

Mr Larry Speakes, the White House spokesman, said that there was "no active plan" for changing the Fed's jealously guarded independence status.

At the Treasury, officials said that Mr Regan had simply been responding to a reporter's question about the Fed, and was not seeking to revive the idea of bringing it under control, as a number of conservative Congressmen have advocated.

Mr Regan's remarks referred to an unpublished internal study, dating from about two years ago, which had since been shelved, the officials said.

The report had never worked its way up through the machinery to the Secretary's desk, they said - a point confirmed by Mr Regan yesterday.

Nevertheless, Mr Regan said that with the Administration starting a second term, "we have to examine all parts of Government to see if they've withstood the test of time." He pointed out that the U.S. was "the only large industrial nation in the world that has a totally independent central bank."

Administration officials have expressed concern that the Fed's loan commitments to Ghana by 9 per cent next year.

Both Ghana and the World Bank said in Paris yesterday after a two-day meeting of the Ghana aid consortium that they were satisfied with the increase in new loan pledges totalling \$450m next year compared with \$415m this year.

This was close to the World Bank target of \$460m in new pledges for 1985. Moreover, World Bank officials expect the latest pledge figure to increase.

The new loan commitments are designed to help Ghana increase substantially its imports. This is regarded as one of the key aspects of a successful recovery of the economy of the West African country.

In addition to the \$450m in new pledges secured by Ghana from its Western donors yesterday, Ghana was also given indications of export credit pledges amounting to \$75m next year.

Britain has also announced it would convert £15m (£17.5m) of repayments due by Ghana on past aid loans into grants. Britain has pledged \$9m in fresh money to Ghana next year and \$2m in debt relief.

The U.S. suggestion was made at a meeting of an OECD working party which normally deals mainly with balance of payments problems. One European delegate said the still-growing U.S. current account deficit was hardly mentioned at the meeting.

Brazil accord with IMF

Continued from Page 1

tered earlier between Brazil and the IMF was achieved last Saturday in Washington, at a secret meeting between Mr Jacques D. Larosiere, the IMF's managing director, and Sr Antonio Deifim Netto, Brazil's Planning Minister.

No details were available yesterday on the nature of the agreement reached between the two men. Their talks are thought likely to have concentrated on ways of achieving the agreed target for the public sector finances.

Sr Pastore assured journalists that the agreement would not mean an increase in the country's tax burden.

## THE LEX COLUMN Optics out of focus

It is a while since the City of London has had the chance to enjoy a real old-fashioned rights issue. But Pilkington's £105m issue yesterday appeared to revive the traditional spectacle of a company launching itself at the stock market just as soon as it had the figures to sell. A relatively narrow 14 per cent discount even gave the underwriters an opportunity to look as if they were earning their money, but the interests of shareholders seemed to have been given scarcely a sideways glance.

Designed to give the board elbow-room for a thinly sketched programme of expansion, Pilkington's capital raising is additionally justified by a wish to de-gear the balance sheet. This seems cautious indeed, since year-end borrowings stood at a modest 35 per cent of shareholders' funds and minorities, with interest covered about four times by operating profits. So unless Pilkington has expansion plans of the most grandiose kind, it can scarcely claim to need new equity. And its record in the five years since it last came to market has inspired not a few doubts over the necessity of subscribing more.

Pilkington has admittedly had to plough through years of rationalisation, as it lost market share in flat glass. But earnings have only just started to pull out of the slide, and this would more reasonably have been the time to allow shareholders the benefit of a geared recovery; when trading conditions are going the company's way, returns on equity are improved by employing debt to provide the extra capital.

As it is, shareholders will almost certainly find that earnings per share have been diluted - by 13 or 14 per cent over the next year. Even if all the interest saved comes through to the bottom line (under cover of UK tax losses), additional ACT on the new shares should see to that. It seems a very expensive way of raising money; stock market

opportunity appears to have blotted out Pilkington's calculation of the relative cost of debt and equity capital.

With Minorco now operating as the main offshore vehicle for the Oppenheimer interests, Charter lacks a clear reason for its. But, so long as Minorco itself holds 36 per cent of the equity institutions are almost powerless to change the management or its strategy. To judge by the record, more's the pity.

Charter Consolidated's interim figures were expected to be awful and so they are. The only passably good news appears at the top of the revenue statement in the shape of almost doubled profits from the industrial and mining companies. Anderson Strathclyde has somehow contained the effects of the NUM strike and a recovery from losses in mining has muted the crash at Cape Industries.

But from then on it is downhill all the way. Investment dealing profits have almost disappeared and, after a higher interest bill, pre-tax profits emerge 65 per cent lower at £7.7m. A maintained dividend absorbs all but £125,000 of attributable profits, leaving an extraordinary charge of £50m to be taken straight to reserves.

Charter may have been unluckier than most in its investments, but there is no way in which the group's catalogue of disasters can be written off to mere accident-proneness. Capital employed is no higher now - even in nominal terms - than in March 1981 while, even taking a generous view of second-half prospects, it is hard to envisage a return much above 6 per cent this year. And return on capital is the measure by which Charter itself asks to be judged.

The group includes a valuation surplus on investments in its calculation of net assets, which is fair enough but invites a comparison with investment trust sector. Charter has lost a third of its net assets in 18 months and the shares currently trade at a 45 per cent discount to net worth - twice the investment trust average and a fair reflection of the management's credibility problem.

Even a less ambitious prospect should keep the share price firm, near its present 44p, but it is the only successful acquisition - as the Brooke Bond bid recognised - that can lift Tate away from a sugar refiner's multiple.

For one thing, the agrishness overheads are being cut down to size, and the tendering for the riskier contracts abandoned.

If it were not for the UK price war in refined sugar, and a more difficult outlook for the Canadian and New York refineries, something well clear of £28m might have been in sight.

ADVERTISEMENT

## INTERIM Good six months figures from Ferranti

Last week's interim statement from Ferranti reported turnover over up 22% at £252.9m and operating profit 31% better at £20.1m. Earnings per share advanced to 3.0p against 2.62p last year.

The order book stands at a record level over 26% higher than a year ago. The company's notable achievement in being selected recently as prime contractor for a new supply of the Sea Harrier frigates is mentioned and the

statement also records the US\$10m acquisition of TRW Controls Corporation, Houston - now trading as Ferranti International Controls and contributing US\$0.5m to half-year operating profit - and disposal of Spectrom Ceramics, California, which made £0.5m operating loss in the period in review. Investment in plant and facilities is up 25% at £15m. Interim dividend is set at 0.82p per share against 0.64p, up 15%.

UNAUDITED INTERIM RESULTS		
	1984	1983
	Half-year	
Turnover	£252.9m	£207.2m
Operating profit	£20.1m	£15.3m
Profit before taxation	£18.5m	£14.8m
Earnings per share	3.0p	2.62p
Dividend per share	0.82p	0.64p

## RADAR Sea Harrier success

The announcement from the Ministry of Defence of the 50 ahead for the Sea Harrier mid-life update programme confirms the award of a valuable contract to the Radar Systems Department of Ferranti Defence Systems, Edinburgh, for the development and production of a new radar which will be called Blue Vixen.

Blue Vixen is a multi mode coherent pulse doppler radar which makes use of novel signal processing techniques and technology in order to achieve a lightweight high performance radar which is a significant advance upon those currently in use in Europe and the USA. It is designed for all weather operation in air to air and air to surface modes providing look up and look down capability over

land and sea against airborne targets. The radar is fully compatible with both infrared and radar missiles such as AMRAAM. It features high resolution land and sea search modes for navigation and surface target detection with air to surface ranging for weapon delivery.

Blue Vixen is derived from the company's radar development programme known as Blue Falcon which is intended to provide the basis for a range of advanced radar systems.

The award has given Ferranti an important contract which establishes its lead in an area of advanced technology with a product which should find further application for both new and existing airframes in home and export markets.

Briefly . . .

A contract worth up to £200,000 has been won by Ferranti Computer Systems, Wythenshawe Division, to supply the area of Heathrow Airport with a Broadband cable network, initially to expand and modernise the CCTV video security system.

A new 36-page Product Guide is available from Ferranti Electronics, detailing its range of standard integrated circuits.

The good news is FERRANTI Selling technology

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## Treason charges mark end to Durban consulate occupation

BY ANTHONY ROBINSON IN DURBAN

THE THREE-MONTH occupation of the British consulate in Durban by anti-apartheid activists ended here last night with the arrest on treason charges of two of the men, while the third was allowed to leave the consulate freely.

The three men had agreed to leave the consulate, following the lifting of detention without trial orders served in August for organising opposition to the new tricameral constitution.

The occupation of the consulate caused a diplomatic rift between Britain and South Africa. The British Government refused to expel the men as long as they were liable to detention without trial.

The two men arrested yesterday were Mr Archie Gumede, a general secretary of the anti-apartheid United Democratic Front (UDF) and Mr Paul David, a leader of the campaign to release African National Congress leader Mr Nelson Mandela.

Mr Bill Nair, an executive of the Natal Indian Congress who had just been released from prison before he entered the consulate with five other men on September 13, was carried shoulder high out of the front door of the Barclays Bank building where the consulate is situated. A crowd of several thousand supporters chanting black power slogans thronged the road outside the consulate.

Police waited at the bottom of the lift for the three men to descend after holding a family reunion and

prayer meeting in the consulate. A police officer identified and pressed arrest warrants on Mr Gumede and Mr David, and then bundled them out of the back door.

The charges of treason and offences under the Internal Security Act served on the two men are believed to be similar to those served on six other UDF activists on Monday.

These charges refer to acts allegedly committed by the men over the period 1981 to 1984.

For most of this period Mr Nair was in prison, and this appears to be the reason why he was released while the other two men were arrested.

South Africa's payment deficit down, Page 3

## Pilkington's £104m cash call sours reaction to profit rise

BY ALISON HOGAN IN LONDON

PILKINGTON, the British glass manufacturer, announced a £104.8m (£128.8m) rights issue yesterday. The announcement, however, soured the London stock market's reception of a 72 per cent increase in half-year profits.

The group says the funds are needed to strengthen the company's balance sheet after "considerable expenditure," including the £57m purchase of a 30 per cent stake in Libbey-Owens-Ford, the second-largest U.S. glass maker.

It also wants to expand its presence in the electro-optical industry, particularly in the U.S.

The division, which supplies de-

fence equipment including infra-red systems and night vision equipment, as well as a range of civilian products, is seen by the company as one of the more profitable potential growth areas.

After the announcement of the one-for-four issue, which will re-strain expected increases in shareholders' earnings, Pilkington's shares closed 12c down at 283p in the London stock market yesterday.

Shareholders are worried that Pilkington should embark on an expansion programme so soon after completing a drastic reorganisation

See Lex; Details, Page 24

of its traditional glass manufacturing base, in response to tough competition from overseas.

They have seen their earnings per share decline sharply since the company last asked them for capital amounting to £90m five years ago. The tough measures taken by the company since then, began to bear fruit in the year to March 1984 when profits rose by more than a fifth.

Shareholders, however, fear that the rights issue might prove a further setback to expected improvements in earnings.

See Lex; Details, Page 24

## Increase in loans to Ghana

By Paul Betts in Paris

INDUSTRIALISED countries agreed yesterday to increase their loan commitments to Ghana by 9 per cent next year.

Both Ghana and the World Bank said in Paris yesterday after a two-day meeting of the Ghana aid consortium that they were satisfied with the increase in new loan pledges totalling \$450m next year compared with \$415m this year.

This was close to the World Bank target of \$460m in new pledges for 1985. Moreover, World Bank officials expect the latest pledge figure to increase.

The new loan commitments are designed to help Ghana increase substantially its imports. This is regarded as one of the key aspects of a successful recovery of the economy of the West African country.

In addition to the \$450m in new pledges secured by Ghana from its Western donors yesterday, Ghana was also given indications of export credit pledges amounting to \$75m next year.

Britain has also announced it would convert £15m (£17.5m) of repayments due by Ghana on past aid loans into grants. Britain has pledged \$9m in fresh money to Ghana next year and \$2m in debt relief.

The U.S. suggestion was made at a meeting of an OECD working party which normally deals mainly with balance of payments problems. One European delegate said the still-growing U.S. current account deficit was hardly mentioned at the meeting.

Brazil accord with IMF

Continued from Page 1

tered earlier between Brazil and the IMF was achieved last Saturday in Washington, at a secret meeting between Mr Jacques D. Larosiere, the IMF's managing director, and Sr Antonio Deifim Netto, Brazil's Planning Minister.

No details were available yesterday on the nature of the agreement reached between the two men. Their talks are thought likely to have concentrated on ways of achieving the agreed target for the public sector finances.

Sr Pastore assured journalists that the agreement would not mean an increase in the country's tax burden.

## Liquidation of Creusot

Continued from Page 1

the FFr 119m it offered because of offsetting liabilities. In the case of Usinor, the liabilities have still to be evaluated. If these should exceed the FFr 58m it offered, then the group will pay nothing for the takeover but will have to waive further claims.

In absorbing the armaments and metallurgical divisions Usinor, which expects to make losses itself this year of FFr 4bn, will be taking over a further loss-making operation. M Gallois said yesterday the two activities combined could not expect to cover their costs before 1987.

Among the other subsidiaries in the Creusot-Loire empire, Ciecim, the steel equipment man-

ufacturing company, is to link up with Spie Batignolles, the engineering group.

Société de Matériel et de Forage International (SMFI) and Instruments SA are the subject of proposed management buyouts.

The future of Phoenix Steel, the U.S. steel company that was a major source of Creusot-Loire's losses, is under discussion with a possible U.S. purchaser.

No talks have been found for Delatre Levivier, the engineering group or Pinguely, the crane manufacturer. M Gallois, conceding that the solution finally adopted for Creusot-Loire had led to the break-up of the group, said it had enabled most of its subsidiaries to be saved.

## U.S. call on labour flow

BY DAVID MARSH IN PARIS

THE U.S. yesterday stepped up efforts to persuade European countries to improve prospects for growth by allowing freer flows of labour and capital in their economies.

The U.S. initiative came at a meeting of officials from the main industrialised countries at the Organisation for Economic Co-operation and Development (OECD). It was combined with an attempt to set up a mechanism for international scrutiny of countries' economies to improve flexibility and chip away at what the U.S. considers to be constraints on business.

The U.S. call, spearheaded by Mr Beryl Speakes, the Treasury Under-Secretary for Monetary Affairs, is likely to be unpopular with some countries.

Ideas for international economic surveillance, to be carried out by the International Monetary Fund, have up to now been based primarily on action to pinpoint macro-economic imbalances.

In view of the large U.S. budget and current account deficits which are being financed by capital drawn in from the rest of the world, this is an area where some European countries feel the U.S. itself has yet to put its own house in order.

The U.S. suggestion was made at a meeting of an OECD working party which normally deals mainly with balance of payments problems. One European delegate said the still-growing U.S. current account deficit was hardly mentioned at the meeting.

## Ecu home loans planned

Continued from Page 1

wanting to keep the same type of home loan.

Eventually, however, the plan should increase competition between mortgage institutions in the different member-states.

He said the option of having home loans denominated in Ecu as well as the relevant national currency should be encouraged. Although such a practice could cut across restrictions on private use of the composite currency, "I hope that option will be available in all member-states," he said.

Mr Tugendhat said one of the most difficult problems in creating

a genuinely open mortgage market was to meet the differing requirements of member-states in exercising prudential control over the solvency of lenders. This would still have to be resolved, and actual adoption of the draft regulation could be two years away.

Resistance to any move for opening up the EEC mortgage market has come from governments rather than from the industry itself, he said. The proposal was originally proposed to the Federation of Building Societies' meeting in Munich in September 1982.

## World Weather

Area	Temp	Wind	Cloud	Pressure	Area	Temp	Wind	Cloud	Pressure
Amman	16	61	12	54	Madrid	15	57	12	54
Algiers	18	64	10	55	Moscow	12	50	10	55
Antwerp	7	46	13	55	Nairobi	18	64	10	55
Athens	11	52	10	55	Shanghai	15	57	10	55
Bahia	18	64	10	55	Singapore	24	75	10	55
Bombay	27	81	10	55	Sofia	12	50	10	55
Buenos Aires	12	54	10	55	Stockholm	10	50	10	55
Calcutta	17	63	10	55	Taipei	15	57	10	55
Cairo	18	64	10	55					



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SECTION II - INTERNATIONAL COMPANIES  
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**ITT slims down with \$240m oil asset sale**

BY WILLIAM HALL IN NEW YORK

ITT, one of the biggest U.S. conglomerates, is selling the bulk of its oil business for \$240m. The disposal is the latest in a string of large asset sales aimed at streamlining the sprawling conglomerate, whose 276,000 employees operate in over 100 countries.

ITT, whose poor financial performance in recent years has prompted speculation of a board dissolution and talk that it is a possible takeover target, confirmed yesterday that it had suspended its head public relations official and two of his colleagues during an "ongoing" investigation.

It is unclear whether the investigation is connected with a reported investigation by the U.S. Securities and Exchange Commission (SEC) into ITT share trading. Since July, when a two-thirds cut in ITT's dividend knocked ITT's shares down to \$21, the price has risen considerably. Early yesterday ITT shares

fell 5% to \$26 7/8, valuing the company at \$4.5bn.

ITT said that the exploration and production division of its Eason Oil unit was to be sold to a subsidiary of Sonat Exploration, the Alabama-based energy and natural resources group. The gas processing division is being sold to a subsidiary of Standard Oil Company of Ohio, which is majority owned by British Petroleum. Each of the transactions is subject to the negotiation of definitive agreements, which are to be completed by December 21 and December 31, respectively.

Mr Rand V. Araskog, ITT's chairman and chief executive, said: "These divestitures are part of our continuing extensive programme of asset redeployment. We consider this action to be a highly positive and constructive move for the company."

The sale of the bulk of its Eason operations follows the \$475m sale of

its Continental Baking subsidiary to Ralston Purina in October. A \$124m after-tax gain on this sale will be taken into the fourth quarter.

Mr Irwin Jacobs, the Minneapolis financier, has been buying shares in ITT, which took the unusual step earlier this month of publicly denying reports of a boardroom split. The company said that no member of its board was in favour of a liquidation of the company, nor was there any debate on the subject.

ITT has hired Lazard Freres and Goldman Sachs to work with it on programmes to enhance shareholder values. ITT has warned, however, that efforts in the areas of divestiture, cost reduction, asset evaluation and restructuring may reduce income in the near future and may offset the \$124m gain on the Continental Baking sale and the \$54.7m gain on the increase of ITT's investment in Standard Telephones and Cables.

**Total gets a taste for date palms**

By David Marsh in Paris

TOTAL, the French state oil group, has agreed a unique agriculture link-up with two of the country's leading scientific institutes aimed at breeding high-yielding date palm trees for African and Middle East countries.

Much of the venture is designed to combat a deadly fungus-borne disease, bayoud, which has wiped out two thirds of Morocco's date palms this century and threatens the rest of the world's date palms.

The accord will involve pooling industrial and technical expertise in restocking palm plantations in several countries where Total has important oil prospecting and production interests.

M. Louis Deny, vice-chairman of Total, said yesterday that the agreement, which also involves the National Scientific Research Institute, CNRS, and the National Institute of Agronomical Research, Inra, formed part of Total's efforts to build up ancillary activities in oil-producing countries. It has agricultural-linked operations in Algeria, Saudi Arabia, the United Arab Emirates, Egypt and Oman.

It also forms part of a bid, being promoted increasingly by the French Government, to channel research expertise into commercial projects through link-ups between industrial and scientific groups.

Mr Deny said the accord, involving initial spending of FFr 4m (\$425,531) over three years, was not expected to reap immediate or considerable profits. He emphasised, however, that Total had an interest in seeing profits out of the agreement.

The plan is to provide Inra's work on genetic selection of disease-resistant palm trees with research on test-tube plants multiplication pioneered in CNRS laboratories.

Out of the roughly 96m world date palm population, all but 1m are in Africa and the Middle East.

**Dome calls on banks to drop key share issue**

BY ROBERT GIBBENS IN MONTREAL

DOME Petroleum, the Canadian energy group, has asked its 54 Canadian and international bank lenders to let the company drop a plan to raise C\$350m (U.S.\$267m) in new equity. The issue is a key condition of this year's C\$3.2bn debt restructuring agreement.

Dome had agreed to the equity issue last August, and it was originally due to be launched by September 30. Dome has already received an extension until February but now wants the issue shelved because of poor market conditions.

Dome said the debt pact could remain essentially unchanged without the commitment to raise new equity. It is looking for a window in equity markets when a stock issue

could go forward, however, and its underwriting group is maintaining an up-to-date prospectus. Meanwhile, Dome wants the debt agreement to be closed by December 31.

One problem with the equity issue was its size and potential dilution of existing equity. Four major Canadian banks would have become substantial Dome shareholders. Dome also explained that it wanted its 1984 accounts to reflect the debt restructuring.

Dome has raised C\$126m (U.S.\$96.1m) from asset sales in the first nine months of 1984 and has been making principal payments under the debt pact since April. The Federal Government withdrew a

**NCR set to close Clemson plant**

By Paul Taylor in New York

NCR, the U.S. computer group, plans to close its personal computer production plant in Clemson, South Carolina, with the loss of 230 jobs. It plans to shift production and final assembly to its facility in Augsburg, West Germany, and to five other U.S. plants.

The company said it would complete the closure of its Clemson plant, which assembles most of its recently introduced model 4 personal computers and manufactures some components, by next April.

In the meantime, NCR said, it would transfer production of parts to its Augsburg plant with final assembly taking place there and at five other NCR plants in the U.S.

NCR's push into the highly competitive personal computer business has met with mixed success. The model 4 computer, which competes directly with machines made by IBM, was introduced in September. The company has declined to say how sales of the machine were faring but said that as a result of its shift in assembly, production of the unit would increase.

**\$150m charge for Intl. Paper**

INTERNATIONAL Paper, the world's largest paper producer, will take a \$150m pre-tax charge in the fourth quarter. The charge will cover anticipated losses from the sale or closure of certain wood product manufacturing facilities and expected losses on West Coast timber leases. The company also plans to repurchase up to 4m common shares.

Mr John Georges, president, said the wood products industry had become "a disaster area" with the increase in Canadian lumber imports. Reuter

**Seagram arm uncorks bid for Mumm**

By Our New York Staff

JOSEPH E. SEAGRAM, the U.S. subsidiary of the giant Canadian-based distiller, is making a bid for full control of Mumm et Cie, the world's second biggest champagne producer whose red and white labelled Mumm Cordon Rouge champagnes are a familiar sight both in Europe and the U.S.

Seagram first took an interest in Mumm in 1980, and before the bid it had a stake of 56.2 per cent. The Paris bourse yesterday suspended trading in the shares of Mumm et Cie after Seagram's move. An official estimated that it would cost around \$20m to acquire the rest of the French company at the pre-suspension price of FFr 598 (\$63.6)

**Canadian bank in red as interest income falls**

BY OUR MONTREAL CORRESPONDENT

BANK of British Columbia, the medium-sized Canadian bank which was recently forced to restructure and bring in new equity, has reported a net loss of C\$6.99m (\$5.3m), or C\$2.01 a share, in the year ended October 31, against a profit of C\$12.1m, or C\$2.20, a year earlier.

The bank blamed the loss on a decline in net interest income to C\$81.2m from C\$103.8m and an increase in the loan loss provision to C\$37.9m from C\$22.7m. The sale of non-performing and questionable property loans, at a loss of C\$45.8m, caused more than half of this rise.

The bank said the results did not take into account the restructuring, which included the sale of C\$72m of common shares. The restructuring

had strengthened its financial position and positioned it to return to profitability, the bank said.

Assets at October 31 were C\$3.07bn, against C\$3.06bn a year earlier, while loans edged up from C\$2.56bn to C\$2.49bn.

The recession in western Canada is continuing to bring operating losses at Woodward Stores, a Vancouver-based department store group. The company has reported an operating loss of C\$11m for the 39 weeks ended October 27, against a loss of C\$5.3m a year earlier. Revenue slipped from C\$779m to C\$755m.

Furniture and appliances were weak, partly offset by gains in fashion and food.

**Downturn at Fluor continues**

BY OUR FINANCIAL STAFF

FLUOR, the California-based engineering, construction and natural resources company, has plunged to a \$21.8m net operating loss in the fourth quarter ended October 31, against a loss of \$7.8m in the 1983 quarter.

The latest deficit, equivalent to 28 cents a share, continues a sharp downturn in results in the course of the year, and takes earnings for the whole year to just \$1m or one cent a share, compared with a net operating profit of \$80.7m or \$1.02 a share. Losses on the sale of the company's

distribution business reduced the 1983 figure to \$27.7m or 35 cents a share.

Sales in the fourth quarter fell from \$1.26bn to \$1.03bn, and from \$5.3bn to \$4.4bn for the year.

Mr David Tappan, chairman and chief executive, said: "Despite the earnings decline, this past year was much improved over the recessionary conditions faced by Fluor in 1983." New contract awards totalled \$4.2bn, the highest for three years, and the year-end order backlog of \$4.2bn was above the low reached

in the second quarter of the year.

The earnings setback continues to be due mainly to Fluor's engineering and construction operations. In natural resources, the domestic metals group performed better than in 1983 due to higher prices for lead, zinc and iron ore. Labour disruption reduced lead mine output.

International minerals operations were "considerably less profitable" than in 1983 because of lower production and gold prices, and reduced foreign exchange gains.

**FCA reduces dividend by 70%**

BY OUR NEW YORK STAFF

FINANCIAL Corporation of America (FCA), the parent of the biggest U.S. savings institutions, has cut its quarterly dividend by 70 per cent to 5 cents a share.

The reduction, the first since FCA ran into serious financial difficulties last summer, is a further sign of

the new management's efforts to restore its financial position. The group reported a \$107.2m net loss for the second quarter, and although it showed a \$1.2m net profit in the third quarter, it reported a net loss of 9 cents a share. For the first nine months of 1984 FCA re-

ported a net loss of \$2.21 a share. FCA said that the reduction in the dividend was "in keeping with the company's efforts to maintain standards of prudent fiscal management." The reduction in the dividend did not come as a surprise to the financial markets.

figures

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December 1984



# 1984 FINANCIAL REPORT

Scotiabank

## Consolidated Statement of Income

(Canadian \$ thousands)

For the fiscal year ended October 31	1984	1983
<b>Interest income</b>		
Income from loans, excluding leases	\$ 4,328,167	\$ 4,147,388
Income from lease financing	21,466	21,847
Income from securities	414,527	324,186
Income from deposits with banks	1,148,616	1,010,884
<b>Total interest income, including dividends</b>	<b>5,912,776</b>	<b>5,504,285</b>
<b>Interest expense</b>		
Interest on deposits	4,547,459	4,045,936
Interest on bank debentures	74,274	74,295
Interest on liabilities other than deposits	1,580	5,608
<b>Total interest expense</b>	<b>4,623,323</b>	<b>4,125,839</b>
<b>Net interest income</b>	<b>1,289,453</b>	<b>1,378,446</b>
Provision for loan losses	241,465	197,541
<b>Net interest income after loan loss provision</b>	<b>1,047,988</b>	<b>1,180,905</b>
<b>Other income</b>	<b>309,366</b>	<b>302,422</b>
<b>Net interest and other income</b>	<b>1,357,354</b>	<b>1,483,327</b>
<b>Non-interest expenses</b>		
Salaries	560,231	537,588
Pension contributions and other staff benefits	50,738	49,872
Premises and equipment expenses, including depreciation	190,030	176,088
Other expenses	204,177	192,159
<b>Total non-interest expenses</b>	<b>1,005,176</b>	<b>955,707</b>
<b>Net income before provision for income taxes</b>	<b>352,178</b>	<b>527,620</b>
Provision for income taxes	78,100	175,200
<b>Net income before minority interests in subsidiaries</b>	<b>274,078</b>	<b>352,420</b>
Minority interests in subsidiaries	2,384	4,690
<b>Net income for the year</b>	<b>\$ 271,694</b>	<b>\$ 347,730</b>
<b>Net income available to common shareholders</b>	<b>\$ 261,280</b>	<b>\$ 347,730</b>
<b>Average number of common shares outstanding</b>	<b>143,299,880</b>	<b>141,016,107</b>
<b>Net income per common share:</b> Basic	<b>\$ 1.82</b>	<b>\$ 2.47</b>
Fully diluted	<b>\$ 1.72</b>	<b>\$ 2.31</b>
<b>Common dividends paid</b>	<b>\$ 97,282</b>	<b>\$ 90,246</b>
<b>Dividends per common share</b>	<b>\$ 0.68</b>	<b>\$ 0.64</b>

Notes: The average number of common shares outstanding, net income and dividends per common share have been restated to reflect the three-for-one stock split effective January 27, 1984.

## Consolidated Balance Sheet Highlights

(Canadian \$ million)

As at October 31	1984	1983
<b>Cash resources</b>	<b>\$ 13,156</b>	<b>\$ 11,851</b>
Securities	4,352	3,943
Loans	38,243	35,510
Other	3,373	3,505
<b>Total assets</b>	<b>\$ 59,124</b>	<b>\$ 54,809</b>
<b>Deposits</b>	<b>\$ 52,487</b>	<b>\$ 48,845</b>
Other	3,680	3,608
Subordinated debentures	677	715
Capital and reserves	2,280	1,841
<b>Total liabilities, capital and reserves</b>	<b>\$ 59,124</b>	<b>\$ 54,809</b>

Prepared in accordance with the Bank Act

THE BANK OF NOVA SCOTIA

## INTL. COMPANIES & FINANCE

# U.S. demand boosts Thyssen Stahl

BY PETER BRUCE IN BONN

THE BOARD of Thyssen Stahl, Europe's biggest private sector steelmaker, was obligingly embarrassed about the provisional 1983-84 results they produced in Duisburg on Tuesday.

Just a year ago, the division reported a DM 208m (\$87m) loss for its first six months in operation as an identifiable unit, and the executives agreed this week it was not unreasonable to assume, for comparative purposes, an equally high hypothetical loss for the six months prior to March 1983. Given the state of the steel market in late 1982, they were probably being kind to themselves.

It now transpires, however, that Thyssen Stahl made a profit in the year to the end of September of DM 176m, of which DM 83m has been siphoned off into reserves. Nevertheless, the sums point to a (hypothetical) turnaround in one year of DM 592m!

Herr Wilfried Pruess, finance chief, agreed that was probably a little too high. Conceding that because it had been Thyssen Stahl's first full year, he simply did not know, precisely, where or how much money the group had actually made, he still boldly suggested that the 'real' net recovery, on a turnover of DM 9.2bn, probably lay between DM 400m and DM 500m.

The clue to a boost like that lies not only in the fact that a rationalisation and write-off pro-

gramme, which cost the group DM 368m last year, is in train, nor that European prices have stabilised.

Rather, Thyssen Stahl's success is due in large measure to the late conversion of the U.S. steel industry, and its most important domestic customer, the motor manufacturers, to the fact that steel cast automatically into slabs and other semi-finished forms yields a vastly superior finished product when compared to the age old tradition of first pouring molten steel into ingots and then having to re-roll it.

The U.S. steel industry has begun to invest heavily in this new technology in the past two years, yet continuously cast steel accounts for only just over 30 per cent of the country's output—the lowest ratio in the industrialised West. The revamping of plant takes time, but Detroit, having also caught the bug, in part from its German subsidiaries, wants the product immediately.

**Modest investment**

Capital investment this year of some DM 580m, of which DM 370m should go into downstream modernisation, is, at best, modest for a producer of Thyssen's size. Yet the group still carries a net debt burden of DM 1.5bn.

But while Herr Kriwet may be able to buttress the group against foreseeable turbulence by spending money downstream, he is also very nervous at the prospect of the European Commission next Monday relaxing its decision to ban state subsidies to steel-makers throughout the Community from the end of next year. Such a move might unsettle producers and unleash yet another damaging price war.

In the event, Thyssen Stahl's best defence would be the speediest possible implementation of its own restructuring programme. Thyssen is half way through this process, which involves cutting steelmaking capacity from 16m tonnes a year to 11m tonnes. Some 8,000 jobs will also go.

### Rocketing sales

In order to deliver, U.S. steel companies have been buying continuously cast semis abroad and rolling them into sheet, mainly for use in car bodies.

In 1982 and last year, the export of West German semis to the U.S. averaged some 10,000 tonnes a month. For the first nine months of this year,

the average has rocketed to 40,000 tonnes a month. Thyssen Stahl's own deliveries to its U.S. customers this year have nearly tripled in volume, from 308,000 tonnes in 1982-83 to 831,000 tonnes in the first financial year, a performance almost exclusively due to sales of semis.

Added to that, Thyssen is not only being paid in dollars but is thought to be achieving prices in the U.S. some 30 per cent higher for slab than it could in the small European and Third World slab market.

Herr Heinz Kriwet, Thyssen Stahl's chief executive, said demand for semis was so great that the group had been offered almost impossible contracts. One, at two weeks' notice, was to supply 100,000 tonnes of slab if it could be delivered in one month.

Clearly, however, Thyssen Stahl has been riding high on a combination of demand and favourable exchange rate bias that has little to do with the harsh realities of trying to produce a commonplace commodity, steel, in a very overcrowded market. The U.S. bubble could burst at any time, not least because of a growing protectionist mood in the U.S. steel industry, and that worries the men in Duisburg.

Herr Kriwet's problem now, even though the group is trading profitably, is how to continue taking advantage of

## Bell builds up stake in Elders

BY LACHLAN DRUMMOND IN SYDNEY

MR ROBERT Holmes & Court, the Australian financier, confirmed yesterday that Bell Group, his master company, now owns 8.5 per cent of the capital of Elders Ltd., the diversified brewing and financial group. But he gave Bell's annual meeting in Perth no further hint of his intentions.

Mr Holmes & Court has been assembling the Elders stake over recent months at prices which, he said yesterday, were well below recent market levels. The shares peaked yesterday at A\$3.40 (U.S.\$2.57) before closing at A\$3.36 a share — 14 cents below an adjusted high for 1984 of A\$3.50.

Yesterday began with Bell widely expected to launch an offer for 15 per cent of Elders' capital at A\$3.75 a share. As a result, A\$3.4m worth of shares changed hands yesterday at prices well up from the previous

close of A\$3.20. Roach Tilley Grice, Elders' 40 per cent-owned broker, acted as both a buyer and a seller, with Bell also said to have been a buyer and seller.

Bell has been under no obligation to reveal its hand in Elders, and would not be required to launch a formal takeover offer in order to lift its stake to the 20 per cent level anticipated by the market.

At yesterday's prices, Mr Holmes & Court is probably looking at paper profits of up to A\$7m (U.S.\$5.5m) on the shares he has purchased.

He has previously carried out similar publicly exposed market plays in major Australian stocks and early this year snared 4.4 per cent of Broken Hill Proprietary through two tender offers. Bell has since established itself as an active trader, both buying and selling,

in BEP shares and it may now be seeking to establish itself as a market maker in Elders' shares.

Rumours of the impending drive for what would be the single biggest holding in Elders suggested that Bell might offer BEP shares in return for Elders stock. At yesterday's prices, Elders is capitalised on a fully diluted basis at some A\$1.1bn, making a full takeover bid an unlikely prospect.

Although Elders' share register is wide open, Mr John Elliott, the chief executive, is believed to be able to count on solid support from some 30 per cent of the capital, including the 14 per cent held by the Goodman group, its New Zealand associate, and the 8 per cent held by the National Mutual Life Group, of which Mr Elliott is a director.

## Toshiba plans display tube venture in U.S.

TOKYO — Toshiba Corporation, Japan's second largest general electric machinery manufacturer, after Hitachi, is to set up a joint venture with Westinghouse Electric of the U.S. to make colour display and picture tubes in the U.S.

Toshiba Westinghouse Electronics will use a Westinghouse factory in Horsehead, New York which has been vacant since 1977.

The joint venture plans to invest about \$100m and employ between 600 and 800 people. Initially Westinghouse and Toshiba will invest \$20m each. Production will start in 1988 and eventually 1.6m units a year will be produced.

U.S. demand for colour display terminals is expected to grow to 3.5m in 1987 from 1.5m this year.

## State support for Austrian construction plant group

BY PATRICK BLUM IN VIENNA

THE Austrian Government is to give up to Sch 2.8bn (\$133m) to Maschinenfabrik Andritz, the industrial plant construction company to keep it afloat and help cover its losses.

It is hoped that the money, to be handed over to Creditanstalt Bankverein, which owns 59 per cent of Andritz' shares, will be sufficient to cover the company's considerable losses of the past two years. These amounted to Sch 1.45bn in 1983 and are expected to reach Sch 1.2bn this year.

Insiders say the decision will be less costly for the govern-

ment than closure of the plant and the loss of 2,000 jobs that this would entail.

The company, which is building several water purification plants in Iraq, has fallen victim to the Iran/Iraq war. Shortages of construction materials and manpower have drastically increased costs, accounting for about half of the company's losses.

Restructuring plans for the company will be undertaken in the coming years as part of the Creditanstalt's efforts to improve the position of its industrial holdings.

## Sharp interim fall at Volkskas

BY JIM JONES IN JOHANNESBURG

VOLKSKAS, South Africa's fourth largest banking group suffered a sharp profits decline in the six months ended September and expects matters to deteriorate further.

Taxed profits fell to R24.1m (\$13.1m) from R94.7m in the same period of 1983. For all 1983-84 the figure was R59.0m. The group's banks performed

satisfactorily but its industrial and property companies were hit by the economic downturn.

An unchanged interim dividend of 21 cents has been declared, although first-half earnings dropped to 78.5 cents a share from 82 cents. For all 1983-84 earnings were 193.5 cents a share and the dividend total 57 cents.

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WEIGHTED AVERAGE YIELDS PER 11 DECEMBER 1984

	Today	INDEX LAST WEEK	% High	% Low
US\$ Eurobonds	11.68	11.62	12.50	11.41
DM (Basler Notes)	7.07	7.17	7.50	7.07
HFL (Basler Notes)	7.07	7.16	7.50	7.07
Can\$ Eurobonds	12.51	12.50	13.00	12.43

Bank J. Vontobel & Co Ltd, Zurich - Tel: 011 411 488 7111

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# ENSERCH CORPORATION

(Incorporated with limited liability under the laws of the State of Texas, United States of America)

Authorised  
**100,000,000** Shares of Common Stock of U.S. \$4.45 par value  
**64,254,079**  
\*including 8,823,839 shares reserved for issue

Issued and reserved for issue at 26th November, 1984\*

The Council of The Stock Exchange has admitted to the Official List all the 64,254,079 Shares of Common Stock of ENSERCH Corporation issued and reserved for issue.

Particulars relating to ENSERCH Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 4th January, 1985 from:

**S. G. Warburg & Co. Ltd.,**  
33 King William Street,  
London EC4R 9AS

**Rowe & Pitman,**  
1 Finsbury Avenue,  
London EC2M 2PA

13th December, 1984

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## U.S. \$100,000,000

### American Brands, Inc.

**11% NOTES DUE 1987**  
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The following have agreed to purchase the Notes and the Warrants:

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The 11% Notes, in denominations of U.S. \$1,000 and U.S. \$10,000 (and in the case of Registered Notes in denominations of multiples of U.S. \$1,000), with an issue price of 100 per cent., the Warrants and the 11 1/4% Notes with an issue price of 100 per cent., have been admitted to the Official List of the Council of The Stock Exchange, subject only to the issue of the Global Notes and the Global Warrant. Interest on the 11% Notes and the 11 1/4% Notes is payable annually in arrears on December 15, commencing on December 15, 1985.

Particulars of the Notes and the Warrants and of American Brands, Inc. are available in Extel Statistical Services Limited and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including December 27, 1984 from the brokers to the issue:

**Rowe & Pitman,**  
1, Finsbury Avenue,  
London EC2A 1JA.

December 11, 1984

INTERNATIONAL COMPANIES and FINANCE

St-Gobain expects sharp increase in net earnings

BY DAVID HOUSEGO IN PARIS

SAINT GOBAIN, the French glass and steel pipes manufacturer, expects to increase net profits this year by 50 per cent to about FF 600m (\$93.4m).

heavy losses in insulation and mechanical engineering, but expects that French operations could be back in balance within 18 months.

SAINT GOBAIN, the French glass and steel pipes manufacturer, expects to increase net profits this year by 50 per cent to about FF 600m (\$93.4m).

Saleninvest 'crisis' meeting adjourned

By Kevin Done, Nordic Correspondent, in Stockholm

SALENINVEST, the Swedish shipping group, yesterday admitted that its deteriorating financial position had begun to eat into the group equity capital.

A board meeting held yesterday was adjourned provisionally for one week until next Wednesday to allow more time for the critical negotiations going on between the group's main creditors—the banks and the Swedish state—who are still trying to put together a SKr 1bn (\$113.6m) rescue package.

The Swedish Government, whose attitudes towards halting out problem companies has hardened considerably in the 17/2 years, has so far been unwilling to write-off more of its loans to Saleninvest than it would lose in a liquidation.

Under Swedish corporate law a company must call a special shareholders' meeting if more than half of its equity has been exhausted, which could be the first step towards liquidation or bankruptcy.

Danish insurer runs up big U.S. losses

BY HILARY BARNES IN COPENHAGEN

LOSSES OF DKr 60m on operations in the U.S. and the UK have caused Hafnia, the Danish insurance company, to delay a planned venture into non-insurance financial activities.

The losses mean that group net profits for 1984 will fall steeply — by about 30 per cent from the DKr 208m of 1983. But the 19 per cent dividend will be maintained, said managing director Mr Per Villum Hansen.

Deutsche Bank opts for electronic cash transfer

BY JOHN DAVIES IN FRANKFURT

DEUTSCHE BANK, West Germany's largest bank, has confirmed that it is launching an electronic cash management system for corporate clients.

Its move reflects a growing feeling among West German bankers that they need to keep pace with developments in this field.

intended to act as a vehicle to enable Hafnia to move into fields other than insurance, Danish legislation prevents insurance companies from undertaking anything except insurance business.

Hafnia said that Mr Villum Hansen will not, as planned, leave his post in order to take over as managing director of Hafnia Invest, until the group problems have been resolved.

The losses have arisen in the U.S. insurance company Cameron General, in which Hafnia has a 51 per cent share, and in UK company, Economic Insurance, which Hafnia acquired last January.

The Dresdner system is built around use of a personal computer, which is seen as a basic work station in modern corporate financial offices.

BASF to issue warrant bond

By Our Financial Staff

BASF, the big West German chemical group, plans to raise more than DM 600m (\$182.2m) through an issue of warrant bonds to shareholders.

It is rare for German industrial companies to issue domestic warrant bonds. BASF carried out a similar financing operation 10 years ago.

Terms are 10 years on a 3 per cent coupon at 115. Each DM 500 bond carries the right to subscribe to four BASF shares at DM 145 each. The shares closed in Frankfurt yesterday at DM 177.

Sharp recovery at SGS

BY ALAN FRIEDMAN IN MILAN

SGS-ATES, Italy's leading micro-electronics company, is expected to make a L28m (\$14.7m) profit for 1984, which would represent a substantial recovery from the group's record of losses over the past decade.

SGS's trade unions were told that the 1984 profit would represent 5 per cent of group turnover.

over. Last year the state-owned semiconductor maker, which is part of the IRI-STET state holding group, broke into the black for the first time since the 1960s.

The five-year plan, which rather ambitiously calls for SGS to achieve a \$1bn turnover in 1989, also says the company's market share is on the rise.

Hispano Americano rides out a crisis

BY TOM BURNS IN MADRID

SR ALEJANDRO ALBERT, the chairman of Banco Hispano Americano, Spain's third largest bank, took a bold decision last week and bank presidents and company chairmen up and down the country are coming round to thanking him for taking it.

Sr Albert's favour to the banking and business was to have the Hispano Americano board unanimously approve his decision to pass the bank's 1984 dividends.

Americanos simply had no other means of resolving the losses of its subsidiary, Banco Urquijo-Union.

The initial reaction was little short of panic. Last Friday, the first day that Hispano Americano traded on the Madrid bourse after the shock announcement, the bank's share price fell by 16 per cent to Pta 170.

question is who is next? The other banks who together with Hispano Americano form the so-called big seven, have all said that they will pay dividends for 1984.

From initial dejection, Hispano Americano officials have now switched to taking a certain pride in being trail-blazers.

year later, and merged the two to form Banco Urquijo-Union.

Both Bankunion and Banco Urquijo had effectively collapsed under the weight of their industrial portfolios.

The Hispano group received some aid from the Fund but essentially it was left to its own devices in the task of making the banks viable.

In some ways, Sr Albert was himself much the most ideal chairman among the big seven

banking in order to allow the Hispano group to invest more profitably on the interbank market to refinance Urquijo.

Current talks between the authorities and Hispano Americano, which are expected to continue through to mid-January, are focussing on the exact financial status of Urquijo-Union, and of new ways of aiding the Hispano group.

In the meantime, two important and interconnected lessons have been learnt: if banks want to help they have first to make it clear that they have done all they can to help themselves.

Secondly, the best way to help themselves is take determined austerity measures.

Advertisement for Kimberly-Clark Corporation, U.S. \$100,000,000, 12% Notes due December 1, 1994. Lists various international banks like Goldman Sachs, Morgan Stanley, etc.

Advertisement for Mellon Bank, U.S. \$250,000,000, Floating Rate Subordinated Capital Notes due November 1996. Lists various international banks like Goldman Sachs, Credit Suisse, etc.

OKOBANK Floating Rate Capital Notes due 1992. Includes details about interest rates and terms.

THE NIPPON CREDIT BANK (CURAÇAO) FINANCE N.V. Guaranteed Floating Rate Notes due 1988. Includes details about interest rates and terms.

LINCOLN SAVINGS AND LOAN ASSOCIATION U.S. \$100,000,000 Collateralized Floating Rate Notes due 1999. Includes details about interest rates and terms.

Tokyo Pacific Holdings (Seaboard) N.V. on 10th December 1984, U.S.\$94.94. Listed on the Amsterdam Stock Exchange.





UK COMPANY NEWS

Hotels and casinos boost Stakis

SECOND HALF profit from Stakis, the hotels, wines and spirits, and casinos group, has topped £2m and raised the total for the year ended September 30 1984 to £10.16m, an advance of 97 per cent over the previous £6.6m. Shareholders are to get a 25 per cent increase to 3p in their final dividend; this will give them 3p, compared with 2p, for the year.

Turnover came to £134.58m, against £99.52m, and trading profit £1.72m (£2.04m), and was split as follows: hotels and casinos £8.514 (£8.572) and £6,580 (£4,386); casinos £21,835 (£18,474) and £4,022 (£2,711); wines and spirits £81,538 (£61,177) and £1,190 (£884). Included this time is a gain of £225,000 on the sale of an investment, and £310,000 (£242,000) profit on disposal of properties.

Interest and asset leasing took £1.21m (£1.29m) and employee share schemes £423,000 (£260,000).

Tax requires £2.26m (£286,000) after reducing by £273,000 (£269,000) overprovision of previous years, and there are extraordinary credits of £118,000, the principal item being a reduction of £396,000 in deferred tax provisions. Earnings are shown at 1.16p per share (8.57p).

Fixed assets were independently valued at £85m in October 1983, a surplus of £37m over book value. The net asset value at September 30 1984 is shown to have risen to 111p per share.

**comment**  
The trading account may be slightly blurred at Stakis by the various additions to the hotel and casino portfolios but the overall effect of a 98 per cent profit improvement bodes no quibbling. The profit is a good 0.6m clear of most outside estimates. Taking the figures by division, the hotels business has un-

doubtedly been the star performer with both occupancy and room rates showing steady growth. Growth there washes through reasonably intact to the bottom line. In London Stakis has been rolling in the money from its casino tables but that has been less true of its provincial chain where a couple of marginal outlets have been trimmed off the list. And finally the retail end of the wines and spirits division has done well while the wholesale side is still struggling. Just two months into the current year it is impossible to make realistic predictions with so many obvious variables but it is hard to imagine that profits will not be rising. At 142p a share of 124 has far more appeal than a punt on the group's spinning wheels while the price that likes of Ladbroke are prepared to pay for bedrooms adds dimension to these historic 111p asset value lock still.



Mr Leo Stakis, chairman of Stakis

NSS still stuck on a profits plateau

AT THE trading level, profit of NSS Newsagents for the year ended September 30 1984 shows little change at £5.49m, against £5.43m. But an increase from £138,000 to £322,000 in surplus on sale of assets pushes up the pre-tax balance from £5.97m to £5.31m.

The final dividend is 2.1p for a net total of 3.3p, compared with 3p. The company has over 500 branches and its turnover in the year rose by almost £5m to £183.5m.

Tax requires £2.43m (£2m including a further £100,000 attributable to capital expenditure made in the year to leave earnings at 10.1p (11.3p) basic and 9.3p (10.2p) diluted.

**comment**  
NSS Newsagents never really recovered last year from a poor Christmas. So it was no surprise to discover that, despite a net increase of 17 shops to 577, sales in the core retail business were just 6.6 per cent up, scarcely more than inflation. In the circumstances, a modest increase in retail profits was as much as could be expected. Unfortunately, this was offset by a decline in the wholesaling operations which NSS has struggled to get right in the past few years. Wynd Up (records, tapes) with reduced losses is at least moving in the right direction following rationalisation, but profits from confectionery dived in the face of intense competition. But there are signs that NSS might rise from the profits plateau where it has rested for the past four years. The management is trying to revitalise the retail business by introducing new lines, notably confectionery, to create a more distinctive image. Pre-tax profits in the current year could beat £6m (before asset sales) with the help of a promising start to Christmas sales. Assuming a tax charge of 40 per cent, the shares, down 6p to 112p, change hands on a multiple of about 11, fully diluted.

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(Incorporated with limited liability in the State of Delaware, United States of America)

Issued and reserved for issue at 30th November, 1984  
 100,000,000  
 41,917,440  
 Shares of Common Stock of US\$5.00 par value

Mercantile Texas Corporation and Southwest Bancshares, Inc. merged on 10th October, 1984 to form MCorp, a bank holding company with sixty five member banks in Texas and fifty nine non-bank subsidiaries throughout the United States. With combined total assets approaching US\$20 billion at 30th June, 1984, MCorp would have ranked twenty-second largest bank in the United States and third in Texas on that date.

The Council of The Stock Exchange has admitted the issued and reserved for issue shares of Common Stock to the Official List.

Particulars relating to MCorp are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 28th December, 1984 from:

Morgan Grenfell & Co. Limited  
 23 Great Winchester Street  
 London EC2P 2AX

Hoare Govett Limited  
 Heron House  
 319-325 High Holborn  
 London WC1V 7PB

13th December, 1984

UKO Intl. advances to £1.35m

UKO International, the ophthalmic testing equipment group, raised the total for the year ended September 30 1984, on sales of £39.7m, against £28.44m. Following a three-year absence, the interim dividend is restored with a payment of 1.5p net—last year's final was 3p.

A small subsidiary of the ophthalmic division, K. Blyth (Optics), was disposed of with effect from March 31 1984. Allowing for this disposal, there was a further increase in volume and sales revenue and group profits were 9 per cent higher than the corresponding period last year.

Ophthalmic sales edged ahead from £22.19m to £22.41m for the period and profits rose to £322,000 (£387,000). Turnover, increased by some 7 per cent and profits improved. Profits would have been higher but for industrial action at one of the company's plants. This lasted a few weeks and is now over.

The forthcoming changes in the National Health Service have increased current demand to a high level and various steps have been taken to enable the company to take advantage of the inevitable changes in the market.

The prospective demise of part of the National Health system and the removal of the previous form of protection for opticians have resulted in many new outlets to meet high demand.

The catering equipment division continued to improve. Both turnover and profits showed a marked increase, at £7.33m (£5.25m) and £715,000 (£608,000) respectively.

Group tax charge for the period was £80,000 higher at £240,000 giving a net attributable balance up slightly from £1.05m to £1.1m. Earnings per 25p share are stated ahead from 7.4p to 7.8p. The interim dividend absorbs £210,000.

Hasbro Bradley

Hasbro Bradley, U.S. manufacturer of toys and infant products has had all issued shares of common stock and 8 per cent convertible preference stock admitted to the Official List.

Stamping foil growth expands Associated Paper profit by 55%

WITH A particularly strong performance from the stamping foil operations and good results at the Oley paper mill, Associated Paper Industries has lifted its profit by 55 per cent in the year ended September 29 1984, from £2.52m to £3.19m.

Mr Charles Rawlinson, chairman, says the year was very good although some raw material costs rose rapidly. The new air conditioning, filtration and purification division also made a good start. Turnover came to £47.15m (£47.27m) with exports showing a rise of 50 per cent to £9.68m.

The final dividend is 3.5p to lift the total from 4.2p to 5p net per share. Earnings are shown at 17.5p (12.9p).

The chairman says the year end disclosed a strong balance sheet, which will enable the considerable capital expenditure plans now under way to be funded without difficulty. The directors are looking at a

number of "interesting investment opportunities and new product developments" both here and abroad and expect that 1985 will be a year of further progress and growth.

Profit for the year was struck after profit sharing scheme £206,000 (nil) and interest £104,000 (£229,000). Paper-making and printing accounts for £24.62m (£29.57m) of turnover and £3m (£2.59m) of trading profit, stamping foils £8.49m (£8.64m) and £1.55m (£15,000), and air conditioning, etc. £4m (£782,000) and £223,000 (£139,000).

The tax charge is reduced to an exceptionally low £744,000 (£588,000) by the benefit of losses brought forward, and is expected to be at a "somewhat higher" rate in the current year.

**comment**  
The strong increase in exports achieved by Associated Paper Industries in the last year is a

promising indicator of the source of future growth. Stamping foils, the fastest growing business with a 23.3 per cent rise in turnover, is already exporting over 60 per cent and the figure is expected to continue to rise with a number of untapped markets in Europe and the Far East to exploit. The traditional papermaking and converting business has borne a year of exceptional cost increases well, apparently passing most of the price rises on to the customer. The new air conditioning, filtration and purification division shows good potential. Diffusion Radiator, an air conditioning and heating equipment business acquired towards the end of last year has gone through "a period of change," according to the company, but has started the current year with a high order book. The shares rose 10p to 186p on the news, giving an undemanding p/e of 10.3.

Birmingham Mint £1m cash call as profits recover

AT THE same time as reporting a recovery in interim profits from £38,000 to £112,000, the Birmingham Mint is making an underwritten rights issue to raise around £1m net, the proceeds of which will be used initially to reduce short-term borrowings.

The issue is of £12,750 new ordinary shares at 17.5p each, on the basis of three new shares for every 10 ordinary held. The new shares will not rank for the increased interim dividend now declared of 3.5p (3p) net.

In the light of an improved outlook, the directors intend to recommend a final in respect of the current year of 8p, on the increased share capital. This will make a total of 11.5p (10.5p).

Turnover for the six months to September 30 1984 advanced from £5.26m to £9.82m. The group has interests in coin and medal minting, metal pressings, uniform accoutrements and electrical contacts. After tax of £170,000 (£20,000) earnings per 3p share climbed from 0.9p to

11.4p. The directors say that results to the second half to date have been up to expectations and current orders are at a high level. The outlook for the group's trading is better than for some time, and the notable improvement in export orders, in particular for the minting business and for J. R. Gaunt & Son, gives ground for continued optimism.

The world coinage market has begun to recover, the directors state. They wish to ensure that the group takes full advantage of this upturn and of the continuing growth prospects of the other businesses, without neglecting any suitable opportunities which may arise to continue broadening its activities.

The minting business achieved a large increase in export sales during the half year, although pressure on margins restricted the improvement in profitability. However, new export orders are now being taken at considerably better average margins.

Six years of profit growth

THE YEAR IN BRIEF

	1984	1983
Turnover	£1,722m	£1,784m
Profit before tax	£69.2m	£57.3m
Profit after tax attributable to shareholders	£37.5m	£33.6m
Earnings per share	54.8p	59.5p
Dividends per share	19.0p	16.0p
Dividend cover	2.9 times	3.7 times

THE CHAIRMAN, ROBERT HASLAM, REPORTS:

- For the sixth successive year, pre-tax profits have increased. The Group pre-tax profits are a record £69.2 million—a rise of 21% over the previous year.
- For the fourth successive year, the Group announces a dividend increase. The final dividend is 12.5p per share making a total for the year of 19.0p—a rise of 19%.
- The dividend is covered 2.9 times by earnings and allows healthy dividend growth to be maintained in the future.
- The Group's strong cash flow further strengthens the financial position.
- Profit per employee has again increased—to £6,000 from £4,900—showing effective use of resources by our people.

Copies of the Annual Report for the period ended 29th September 1984 will be mailed to shareholders shortly and will be available from:  
 C. R. Fife, Secretary, Tate & Lyle PLC,  
 Sugar Quay, Lower Thames Street,  
 London EC3R 6DQ.



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solving problems no matter where they may arise; simply because we're used to dealing with them daily. And the sheer range of services we can provide (including round-the-world foreign exchange dealing in 55 currencies through 18 locations, merchant banking in eight financial centres, Eurocurrency lending, trade and project finance and local banking facilities) almost certainly means that you'd benefit substantially from a link with Standard Chartered. Call us, and find out more. We think we can make a highly profitable difference to your international business.

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.



### Hasbro Bradley, Inc.

(Incorporated with limited liability under the laws of Rhode Island, United States of America)



Authorised  
50,000,000  
1,500,000

Common Shares of US\$0.50 par value  
8 per cent. Convertible Preference Shares  
of US\$2.50 par value

Issued and reserved  
for issue as of  
30th November, 1984  
28,458,112\*  
1,407,744

\*including 19,237,207 shares reserved for issue

Hasbro Bradley, Inc. (the "Company"), a Rhode Island corporation organised in 1926 (formerly Hasbro Industries, Inc.) designs, manufactures and markets throughout the world a diverse line of toys, games, dolls, infant products and infant apparel. The Company has operations in 15 countries, including Canada, England, Australia, New Zealand, eight Western European countries, and in the Far East and employs approximately 7,000 people throughout the world, approximately 5,000 of whom are located in the United States. Upon completion in September 1984 of the acquisition of Milton Bradley Company, the Company became one of the world's largest toy companies. As of 30th September, 1984 the Company had net assets of US\$278,921,000 and net earnings for the forty weeks ended 30th September, 1984 of US\$37,123,000.

The Council of The Stock Exchange has admitted to the Official List all the Common Shares of the Company issued and reserved for issue and all the issued 8 per cent. Convertible Preference Shares. Particulars relating to the Company are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 3rd January, 1985 from:

J. Henry Schroder Wagg & Co. Limited  
120 Cheapside, London EC2V 6DS

Bear Stearns International Limited  
9 Devonshire Square, London EC2M 4YL

Helbert Wagg & Co. Anderson Bryce Villiers Limited  
9 Devonshire Square, London EC2M 4YL

13th December, 1984

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange in London. It does not constitute an invitation to the public to subscribe for or purchase any securities of Transworld Corporation.

## TRANSWORLD CORPORATION

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorised  
75,000,000

Shares of Common Stock  
(US\$5.00 par value)

Issued and reserved for issue  
at 30th September 1984\*  
39,779,338

\*Including 11,618,164 reserved for issue

Transworld Corporation is a food, hotel and real estate services company, with 1983 revenues of approximately US\$1.9 billion and 71,000 employees around the world. Its major subsidiaries are: Hilton International Company, Canteen Corporation, Spartan Food Systems, Inc. and Century 21 Real Estate Corporation.

The Council of The Stock Exchange in London has admitted to the Official List all the shares of common stock of Transworld Corporation issued and reserved for issue.

Particulars relating to Transworld Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 27th December 1984 from:

Kleinwort, Benson Limited  
20 Fenchurch Street,  
London EC3P 3DB.  
Grievson, Grant and Co.  
59 Gresham Street,  
London EC2P 2DS.

13th December 1984

### U.S. \$50,000,000 European Asian Capital B.V.

(Incorporated with limited liability in the Netherlands)

Guaranteed Floating Rate Notes  
Due 1989  
Guaranteed by



### European Asian Bank

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 13th December, 1984, to 13th June, 1985, the Notes will carry an interest rate of 10 1/2% per annum. The relevant interest payment amount per U.S.\$5,000 will be U.S.\$254.36.

Merrill Lynch International Bank Limited  
Agent Bank

### U.S. \$70,000,000 Banco Nacional de Desarrollo

(An Autonomous Entity of the Argentine Republic)

Floating Rate Notes Due 1987



For the six months  
13th December, 1984 to 13th June, 1985

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 10 1/2% per cent and that the interest payable on the relevant interest payment date, 13th June, 1985 against Coupon No. 8 will be U.S.\$50.87.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

## UK COMPANY NEWS

### Ray Maughan looks at Charter Consolidated's mixed fortunes Hit for £105m below the belt

THE COST to Charter Consolidated, the mining and industrial investment group, of the losses and declining share values of Cape Industries and Johnson Matthey, was £105m in the six months to September 30.

The effect on Charter's balance sheet is to take net assets down to £360m. Cape incurred losses of £27m on the closure or sale of three insulation manufacturing plants, which Charter has had to bear an extraordinary charge of £18.2m in respect of its 67 per cent owned subsidiary.

Charter has accounted for its shares of the losses incurred on the sale of the banking division of its 27.9 per cent owned associate, Johnson Matthey (JM), and this has meant an extraordinary charge of a further £16.4m. The holding, which has since been raised to 35.9 per cent following JM's issue of new convertible preference shares, is accounted at 89p per JM share.

The group has transferred £65.14m from reserves to cover the balance sheet effect of the losses and closures at Cape and JM and to cover a maintained interim dividend of 3.75p per share at a cash cost of £3.94m. Pre-tax profits for the six months were £1.58m, against £22.05m, and attributable profits suffered a "severe reduction" from £14.21m (13.5p per share) to £4.07m (3.9p per share).

All of the operating companies, other than Anderson Strathclyde and its 61 per cent owned U.S. offshoot, National Mine Service, and the metal sales companies, are included on a nine months basis. And their operating profits for the additional quarter to

	Half year	1983	1984
Turnover	464,083	296,084	
Operating profit	10,475	5,415	
Industrial	3,300	3,300	
Anderson group*	3,200	300	
Cape industries	12,900	5,200	
Johnson Matthey	1,100	1,100	
MKR	1,500	400	
Pandrol	12,900	3,000	
Metals sales	11,100	4,000	
Mining	6,400	3,000	
Alexander Shand	13,900	2,700	
Beattie	11,300	2,000	
Wheal Crofty	1,400	700	
Metal sales cos.	200	100	
Financial & admin.	2,801	4,238	
Realisations surplus	401	15,723	
Of related cos.	4,212	2,943	
Other int. received	3,388	4,279	
Central admin.	3,239	3,560	
Provision expense	475	181	
Interest payable	9,596	7,892	
Profit before tax	7,577	22,048	
Tax	4,570	8,458	
Net profit	2,707	12,991	
Minority credit	1,382	1,815	
Attributable	4,089	14,206	
Dividends	3,944	3,544	
Reserves	125	10,263	
Extraord. charges	65,280	81,054	
Transfer from resvs	65,139	81,317	
Balance sheet	360,000	441,317	

September 30 amounted to £900,000, before interest, on sales of £131.6m.

Many of the operating companies achieved improved trading results during the period (after allowance for the additional quarter), notably the Shand Group, open cast mining, Beratt, Tit and Wolfram and the building products and insulation contracting fields, will return the group to satisfactory overall profitability.

welcome counter to a fall in profits at Anderson Strathclyde, although this was not severe. The effect of the continuing miners' strike was offset by strong export business.

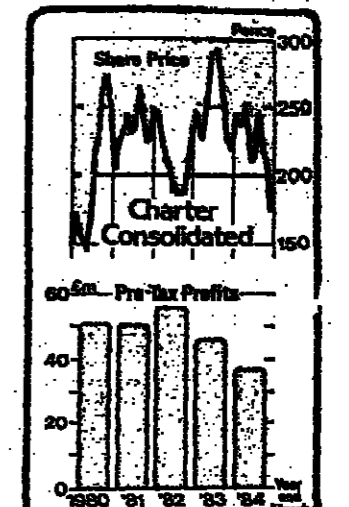
Another important feature of the decline in taxable profits was the shortfall of more than £15m to only £400,000 on realisations of investments. The group blamed this largely on the performance of markets although it admitted that "we were not well positioned." In the comparable period, Charter had taken a £12m surplus on the sale of its stake in RTZ.

The group said that "it is clearly of great concern that JM and Cape should have suffered such losses on withdrawal from two areas of business which had once seemed set fair. However, firm action has been taken in both cases. Furthermore many of Charter's operating subsidiaries have made good progress so far this year as evidenced by the increase in operating profits despite the loss at Cape.

"The outlook for the remainder of the year is not clear, not least with the continuation of the miners' strike."

Charter believes that Cape may have to raise some £15m of fresh capital in support of new bank facilities and has already started preparatory work to this effect.

Charter has indicated to the board of Cape that it will support any issue of new bank facilities and has already started preparatory work to this effect. "Charter added, "And we are confident that Cape's on-going business, which include market leaders in the building products and insulation contracting fields, will return the group to satisfactory overall profitability."



The position at Johnson Matthey is complex. Its fundamental business is strong in their fields, Charter said, "and in certain areas have considerable potential."

Negotiations will be started shortly to arrange longer-term financing to replace the present £250m bank support facilities fixed on a six month basis. And examination of Johnson Matthey's needs and an investigation of the events leading up to the sale of the banking division to the Bank of England, Clarke said that Charter's representative, like other members of the JM board, had not been aware of the problems at the bank until September 26, just a few days before the rescue was announced.

### Prickly path from Zaire to Yorkshire

IT IS difficult, even with the benefit of hindsight, to decide which have been the most important milestones in Charter Consolidated's prickly path. Was it that moment, way back in April 1983 when Charter decided to go in with ICI to mine potash between Middlesbrough and Whitby on Yorkshire's coast?

Or was it that point in May 1983 when Charter made a partial bid for what was then Cape Asbestos in its role as a building products and insulation contracting operation. Cape has certainly inflicted more than its fair share of damage on Charter's balance sheet.

Those analysts and investors who have seen Charter for what it was, a mining finance house, would probably choose the Tenke Fungurume copper project in what was Katanga in Zaire or the Sonima open pit copper mine in Mauritania as salient examples of Charter's expensive involvement in Central African politics.

This is to say nothing of civil wars in neighbouring Angola, hyper-inflation and depressed commodity prices.

But maybe the ever-so-slightly October 1979 best illustrate Charter's efforts to become a clear window on the world for Mr Harry Oppenheimer's Anglo American group. It was at that point that the complicated re-shuffle of the Anglo and De Beers international assets gave Charter a plum expansionary portfolio of industrial assets.

In the first place, the deal relieved Charter of its responsibilities toward Cleveland Potash other than a maximum £4.5m commitment to cover closure costs. Secondly, Anglo put a 27.9 per cent stake in Johnson Matthey into Charter's portfolio, a transaction which Mr Oppenheimer described at the time as a "major strategic opportunity."

which it augmented in June the following year with the gross proceeds of £104m from the sale of its 26 per cent holding in Selection T rust to British Petroleum.

Two months before the Selection deal, Mr Neil Clarke, a director of Anglo, had been installed as chairman of Charter in place of Mr Murray Hofmeyr.

At that point, Charter had just pocketed a 29 per cent stake in Scotland's biggest engineering employer, the mining equipment manufacturer Anderson Strathclyde (AS) headed by Sir Monty Finlison. The eventual bid was launched in May 1982 and valued AS at £98m. It was plainly undertaken right at the top of the mining equipment cycle, while the heavyweight in that deal, National Mine Service in the U.S., has been dragged consistently into the red by heavy financing costs.

most expensive UK industrial acquisition at the point when Britain's competition policy, particularly as it was thought to apply to the depressed regions, was at its most obtuse. The Monopolies verdict, which eventually allowed Charter to bid for AS split the Commission, caused a howl of Commons protest and was one of the elements which caused the Government to look more closely at what it defines as competition.

It may be that Charter could no more anticipate the NUM strike than it could foresee the Anelion bid war almost a decade earlier or even the difficulties of the undulating strata and gaseous content of the Cleveland Potash mine.

See Lex

### Tunstall heading for full quote as profits double

IN ITS first full year's trading on the Unlisted Securities Market, Tunstall Telecom Group has more than doubled its taxable profits, from £1.39m to £3.05m, with some £1.78m of this coming in the second half.

During the year to end September 1984, sales also doubled, from £8.85m to £13.08m. The company is the leading manufacturer and supplier of elderly persons' emergency communications equipment in the UK. It also supplies access control, emergency lighting and fire detection systems for the protection of both people and property.

The company has applied to the Stock Exchange for a full listing and dealings are expected to begin on December 17.

The group's results continue the consistent pattern of growth established by Tunstall in recent

years, the directors say, and, with order books standing at record levels, they are confident that the current year will be well up to expectations.

They are recommending a final dividend of 0.79p net, making a total for the year of 1.49p. Last year a final of 0.29p was paid, although it was stated at the time of the company's flotation on the USM in June 1983 that dividends totalling £1.2p net would have been paid had the shares been held publicly throughout the year.

The group's full year results include Munford & White, acquired in October, which is a leading manufacturer of intruder alarm equipment in the UK. Its products will allow the group to offer a broader range of facilities.

After tax of £1.03m (£458,000), and total dividends absorbing £212,000 (£25,000), retained profit stood higher at £1.81m against £906,000. Net earnings per 5p share were shown as 14.4p (6.9p).

#### Comment

A 33p jump in the share price to 355p, might seem an over-reaction to pre-tax profits which are dead in line with the forecast Tunstall Telecom made when it took over Munford & White in August. But, in a limited market, the price was responding to the news that Tunstall is getting to grips with M and W and that no unexpected problems have emerged. The City is also very impressed with the state of Tunstall's own business—orders are about 25 per cent up on last year, and the company is preparing to attack a much broader market, expanding from the provision of alarms for local authority sheltered housing to installations in ordinary council homes and in private houses. All this adds up to an attractive prospect, but one which is fully reflected in the share price. Assuming current year profits of £1.4m and a 35 per cent tax charge, the stock changes hands on a multiple of 16.

#### Triplex

A dip in building components performance left pre-tax profits at £9.2m down from £234,000 to £292,000 for the half year to the end of September 1984. Mr Lewis Robertson, chairman, says that the second half usually improves on the first, and present indications are that this will happen.

Turnover of this foundry operator and engineer amounted to £9.2m (£5.01m). Earnings per 25p share are shown as 3.5p (4p) as usual there is no interim. In the last full year a single payment of 0.5p was made from pre-tax profits of £776,000.

### BASE LENDING RATES

A.B.N. Bank	9 1/2%	Hill Samuel	9 1/2%
Allied Irish Bank	9 1/2%	C. Hoare & Co.	9 1/2%
Amro Bank	9 1/2%	King's Cross	9 1/2%
Henry Ansbacher	9 1/2%	Johnson Matthey Bkra.	9 1/2%
Armo Trust Ltd.	10 1/2%	Knowsley & Co. Ltd.	10 1/2%
Associates Cap. Corp.	10 1/2%	Lloyds Bank	9 1/2%
Banco de Bilbao	9 1/2%	Maitland Limited	10%
Bank Bapostim	9 1/2%	Edward Manson & Co.	10 1/2%
BCCI	9 1/2%	Mesral and Sons Ltd.	9 1/2%
Bank of Ireland	9 1/2%	Midland Bank	9 1/2%
Bank of Cyprus	9 1/2%	Morgan Grenfell	9 1/2%
Bank of India	9 1/2%	National Bk. of Kuwait	9 1/2%
Bank of Scotland	9 1/2%	National Girobank	9 1/2%
Banque Belge Ltd.	9 1/2%	National Westminster	9 1/2%
Barclays Bank	9 1/2%	Royal Bank of Canada	9 1/2%
Beneficial Trust Ltd.	10 1/2%	People's Tst. & S. Ltd.	10 1/2%
Brit. Bank of Mid. East	9 1/2%	R. Raphael & Sons	9 1/2%
Brown Shipley	9 1/2%	P. S. Refson	9 1/2%
Cl. Bank Nederland	9 1/2%	Roxburgh Guarantee	10%
Canada Barm't Trust	9 1/2%	Royal Bk. of Scotland	9 1/2%
Cayzer Ltd.	9 1/2%	Standard Chartered	9 1/2%
Cedar Holdings	11%	Trade Dev. Bank	9 1/2%
Charterhouse Japhet	9 1/2%	TCB	9 1/2%
Choulatons	12%	Trustee Savings Bank	9 1/2%
Citibank NA	11 1/2%	United Bank of India	9 1/2%
Citibank	11 1/2%	United Mex'n Bank	9 1/2%
Clydesdale Bank	9 1/2%	Westpac Banking Corp.	9 1/2%
C. E. Coates & Co. Ltd.	10 1/2%	Whiteaway Laidlaw	10%
Comm. Bk. N. East	9 1/2%	Williams & Glyn's	9 1/2%
Consolidated Credits	9 1/2%	Wittrust Secs. Ltd.	9 1/2%
Co-operative Bank	9 1/2%	Yorkshire Bank	9 1/2%
The Cyprus Popula. Bk.	9 1/2%		
Dunbar & Co. Ltd.	9 1/2%		
Duncan Lawrie	9 1/2%		
E. T. Trust	10%		
Exeter Trust Ltd.	10%		
First Nat. Corp.	11%		
First Nat. Secs. Ltd.	11%		
Robert Fleming & Co.	9 1/2%		
Robert Fraser & Ptns.	10%		
Grindlays Bank	9 1/2%		
Guinness Mahon	9 1/2%		
Hambros Bank	9 1/2%		
Heritable & Gen. Trust	9 1/2%		
Members of the Accepting Houses Committee:			
1 month deposits	6.25%		
3 months deposits	6.75%		
6 months deposits	7.00%		
12 months deposits	7.25%		
Over 12 months deposits	7.50%		
Over 24 months deposits	7.75%		
Over 36 months deposits	8.00%		
Over 48 months deposits	8.25%		
Over 60 months deposits	8.50%		
Over 72 months deposits	8.75%		
Over 84 months deposits	9.00%		
Over 96 months deposits	9.25%		
Over 108 months deposits	9.50%		
Over 120 months deposits	9.75%		
Over 132 months deposits	10.00%		
Over 144 months deposits	10.25%		
Over 156 months deposits	10.50%		
Over 168 months deposits	10.75%		
Over 180 months deposits	11.00%		
Over 192 months deposits	11.25%		
Over 204 months deposits	11.50%		
Over 216 months deposits	11.75%		
Over 228 months deposits	12.00%		
Over 240 months deposits	12.25%		
Over 252 months deposits	12.50%		
Over 264 months deposits	12.75%		
Over 276 months deposits	13.00%		
Over 288 months deposits	13.25%		
Over 300 months deposits	13.50%		
Over 312 months deposits	13.75%		
Over 324 months deposits	14.00%		
Over 336 months deposits	14.25%		
Over 348 months deposits	14.50%		
Over 360 months deposits	14.75%		
Over 372 months deposits	15.00%		
Over 384 months deposits	15.25%		
Over 396 months deposits	15.50%		
Over 408 months deposits	15.75%		
Over 420 months deposits	16.00%		
Over 432 months deposits	16.25%		
Over 444 months deposits	16.50%		
Over 456 months deposits	16.75%		
Over 468 months deposits	17.00%		
Over 480 months deposits	17.25%		
Over 492 months deposits	17.50%		
Over 504 months deposits	17.75%		
Over 516 months deposits	18.00%		
Over 528 months deposits	18.25%		
Over 540 months deposits	18.50%		
Over 552 months deposits	18.75%		



UK COMPANY NEWS

Irish Distillers' margins reduced

Irish Distillers Group's trading margins were reduced in the year to end-September 1984. Turnover rose by 48 per cent to 1,194.98m while trading profits emerged 10 per cent higher at £16.61m against £15.07m (£12.7m).

The taxable result came out at £11.25m compared with £9.71m after interest of £2.7m (£2.94m), depreciation of £2.7m (£2.19m), and associate company profits of £85,000 (£71,000).

UK ECONOMIC INDICATORS

Table with columns for 1983 and 1984, and rows for various economic indicators like output, retail sales, and unemployment.

Table titled 'OUTPUT' showing market sector, consumer goods, investment goods, and intermediate goods.

Table titled 'EXTERNAL TRADE' showing indices of export and import volume, current balance, and terms of trade.

Table titled 'FINANCIAL' showing money supply, M0, M1, M3, and bank advances.

Table titled 'INFLATION' showing indices of earnings, materials, wholesale prices, and food prices.

Hawley acquires 14.9% holding in Brengreen

BY TIM DICKSON

Hawley Group, the fast-growing service industry company headed by Mr Michael Ashcroft, has taken a 14.9 per cent stake in Brengreen Holdings, one of the largest groups in the commercial cleaning market.

There was no clear indication last night whether Hawley might be preparing a full bid for Brengreen. Hawley directors were unavailable for comment.

Shares in Brengreen reached a high of 14p last year, at a time when the company was anticipating major benefits from the Government's policy of contracting out Health Service ancillary services.



Mr David Evans (left), chairman of Brengreen, and Mr Michael Ashcroft, chairman of Hawley.

Mr David Evans, chairman of Brengreen, began the business by scrubbing office floors with his wife and 20 years later leads a company with an annual turnover of more than £40m and 23,000 employees.

Vosper repays NRDC but warns of £1m deficit

Vosper, the shipbuilding and engineering group, has paid off its £2.2m borrowings from the National Research Development Corporation by issuing £1.4m worth of its shares to the NRDC.

The directors of Vosper, having warned shareholders in September that trading results were deteriorating, said yesterday that the group suffered a trading loss of £1.1m in the year to October 1984.

Further talks may give some comfort to Ladbroke

Comfort Hotels is expected shortly to give a cool, but not totally dismissive, response to the £57m bid launched on Thursday by Ladbroke, the book-making, hotels and property group.

London Park pays £3m for hotel in West End

London Park Hotels is paying £3.0m for Scottish & Newcastle Breweries' Royal Angus Hotel, a three-star 92-bedroom hotel in London's West End.

Banco Central de Costa Rica U.S. \$50,000,000 Floating Rate Notes 1985. Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 13th December, 1984 to 13th June, 1985 the Notes will carry an interest rate of 10 3/4% per annum.

BP Canada £80m development at Les Mines Selbaie

BP Canada is to start work this month on a C\$125m (£80m) project to develop a second mine at Les Mines Selbaie, near Joutel in north-western Quebec.

The company, a 64 per cent-owned subsidiary of the British oil group, said yesterday that the Quebec Government was making a "major contribution" to financing the construction of the new open-pit mine through a grant of 20 per cent of the capital cost, up to a maximum of C\$25m.

At the same time, BP Canada announced that it had raised its interest in Les Mines Selbaie from two-thirds to 100 per cent through the purchase of Hudbay Mining (Quebec), owned as to 87.5 per cent of the financially troubled Dome Petroleum and 12.5 per cent by TCPL Resources, a subsidiary of Transcanada Pipelines.

The purchase price was not disclosed, but Dome Petroleum said it had realised C\$13.7m from the sale, and the fund would be used to reduce debt.

Cecil Gee receives £14m bid approach

A £14m takeover bid may be made for Cecil Gee, the menswear retailer which came to the Unlisted Securities Market 18 months ago.

The board announced yesterday that it had received an approach which might or might not lead to an offer at around 160p per share.

CONSOLIDATED GOLD MINING AREAS N.L. URGENT MESSAGE TO SHAREHOLDERS

11th December, 1984 Dear Shareholder On December 7, 1984, Great Victoria Gold Ltd. announced its intention to make a partial offer for 40% of Consolidated Gold Mining Areas N.L. (CGMA) subject to certain resolutions not being passed at the Annual General Meeting to be held on 19th December, 1984.

Bristol & West BUILDING SOCIETY. A MEMBER OF THE BUILDING SOCIETIES ASSOCIATION. Notice is hereby given in accordance with the Society's Rules that, as from 20th December 1984, the rates of interest per annum payable on investment accounts will be as follows:

Table with columns: CLASS OF ACCOUNT, NET Basic rate tax paid, GROSS Equivalent at 30% tax rate. Rows include Bristol Triple Bonus, Bristol Plus Account, Saving Shares, 'Snoopy' Savings, Fully Paid Shares, Deposits, and A.V.C Accounts.

MORTGAGE INTEREST REDUCTION From 1st December 1984 the Society's standard mortgage rate was reduced by 1% per annum to 11.75% per annum.

Public Works Loan Board rates Effective December 12 1984. Quota loans repaid at 10, Non-quota loans A\* repaid at 10 1/2.



# CHARTER

Charter Consolidated PLC.

## Half Yearly Report to 30 September 1984

### Statement by the Chairman and the Chief Executive

Charter's profit attributable to shareholders for the six months to 30 September 1984 was £4,069,000 (5.9p per share) which represents a severe reduction from the level of £11,206,000 (15.3p per share) for the corresponding period of 1983. Profit before taxation fell from £22,049,000 to £7,677,000. Following a change in year end, certain operating companies' results for nine months are included in this year's figure. The operating profits for the additional quarter to 30 September were £0.9 million.

The principal reasons for this poor result are a loss of £2.6 million suffered by Cape Industries, mainly in the last quarter, compared with a profit of £3.2 million last year, and a fall of over £15 million in the surplus earned on realisations of investments, to only £0.3 million. Last year £12 million was earned on the sale of our holding in The Rio Tinto-Zinc Corporation. In the first half of this year our normal trading in securities was disappointing. The losses at Cape were due mainly to a sharp deterioration in trading conditions in the insulation manufacturing industry, to which we referred at the annual general meeting in August. Cape announced on 4 December the closure or sale of three plants engaged in this business, and the closure of the insulated metal cladding operations. In addition, the insulation contracting business has suffered a decline in profitability with a cyclical downturn in business. This activity is now showing some improvement in results.

Several of our operating companies have achieved improved trading results during the period, after allowances for the additional quarter where appropriate, notably the Shand group, Berate Tin and Wolfram, and National Mine Service Company in the United States. The progress at NMS is a welcome counter to a fall in profits at Anderson Strathclyde, although this was not severe. The effect of the continuing miners' strike was offset by strong export business.

Interest received was lower and interest paid increased as a result of the investment in Rowe & Pitman and additional investment in certain operating companies. Increased borrowings by Cape, and the higher sterling cost of dollar borrowings. Profits attributable to shareholders were further affected by a higher effective burden of taxation principally because tax on overseas and United Kingdom earnings could not be offset by losses incurred by Cape. The effective rate of tax on the profits of related companies also increased.

Charter's shareholders were informed of events concerning Johnson Matthey in a letter dated 26 October. Charter has accounted for its share of the losses suffered on the sale of Johnson Matthey Bankers and other closure costs incurred by Johnson Matthey as an extraordinary charge of £46.8 million. Cape Industries incurred losses of £27 million on the closures and sale referred to above and Charter's extraordinary items

include its share amounting to £18.2 million. Total extraordinary charges amounted to £65.3 million net.

On 6 December shareholders of Johnson Matthey approved the issue of convertible preference shares required in terms of the arrangements for refinancing that company. Charter subscribed for 15,034,174 of these shares being 59.6 per cent of the issue, including 2,577,175 shares taken up as underwriters.

On full conversion of these Charter will hold 55.9 per cent of the equity of Johnson Matthey. It is expected that negotiations will commence to arrange longer term financing, to replace the present arrangements following the examination of the company's requirements, which is now in progress.

While the position of Johnson Matthey is complex, since 1 October the company has been able to conduct its business normally and has maintained its business relationships. Its fundamental businesses are strong in their fields and in certain areas have considerable potential.

For Cape it may be necessary in the coming months to raise fresh capital in support of new bank facilities and preparatory work is under way. Cape has taken the corrective action required and further steps to improve its financial position and performance are in hand. Charter has indicated to the board of Cape that it will support any issue of share capital, and Cape continues to enjoy the support of its bankers. We are confident that Cape's ongoing businesses, which include market leaders in the building product and insulation contracting fields, will return the group to satisfactory overall profitability.

It is clearly of great concern that Johnson Matthey and Cape should have suffered such losses on withdrawal from two areas of business which had once seemed set fair. However, firm action has been taken in both cases. Furthermore, many of Charter's operating subsidiaries have made good progress so far this year as evidenced by the increase in operating profits despite the loss at Cape.

In the circumstances, despite the sharp fall in Charter's profits for the period to 30 September, your board has declared an unchanged interim dividend of 3.75p per share. The outlook for the remainder of the year is not clear, not least with the continuation of the miners' strike. However, Charter's financial position remains strong and the actions in hand throughout the group to improve performance should ensure recovery next year.

J.O. HAMBRO  
Chairman

J.N. CLARKE  
Chief Executive

12 December 1984

### Interim dividend

The directors have declared an interim dividend of 3.75p per share (previous year - 3.75p) payable on or about 10 January 1985 to shareholders registered at the close of business on 21 December 1984 and to persons presenting coupon no. 40 detached from share warrants to bearer. The dividend will carry a tax credit of 1.60714p per share.

### Consolidated profit and loss account for half-year to 30 September 1984 (unaudited)

	Half-year to 30.9.1984 £000	Half-year to 30.9.1983 £000	Year to 31.3.1984 £000
Revenue	464,089	296,084	614,052
Turnover (note 2)	464,089	296,084	614,052
Operating profit (note 2)	10,475	5,416	16,298
Revenue from investments (note 3)			
Dividends and interest received	2,801	4,238	11,151
Surplus on realizations	401	15,709	17,839
Share of retained profits of related companies	4,212	2,943	6,295
	7,414	22,890	35,285
Other interest receivable	3,388	4,279	7,795
	21,277	32,585	59,378
Expenditure and charges			
Administration of central activities	3,629	3,661	7,162
Prospecting expenditure	375	(817)	(381)
Interest payable	9,596	7,692	15,585
	13,600	10,536	22,366
Profit on ordinary activities before taxation	7,677	22,049	37,012
Taxation on profit on ordinary activities			
Charter (note 4)	2,852	8,423	8,843
Related companies	2,118	1,035	3,537
	4,970	9,458	12,380
Profit on ordinary activities after taxation and before extraordinary items	2,707	12,591	24,632
Interest of outside shareholders in subsidiaries	1,362	1,615	1,788
Profit sharing scheme	-	-	(27)
	1,362	1,615	1,761
Profit attributable to Charter	4,069	14,206	26,393
Dividends	3,944	3,943	11,567
Retained profit for the financial year before extraordinary items	125	10,263	14,826
Extraordinary (charges) - 1984 income (note 5)	(65,260)	31,054	6,753
Transfer (from)/to reserves	(65,135)	41,317	21,579
Earnings per share	3.9p	13.5p	25.1p

**NOTES:**  
1. Operating Subsidiaries: change of year end  
The results of the operating subsidiaries, other than Anderson Strathclyde and the metal sales companies, are for the nine months to 30 September 1984. The contribution of the additional three months to 30 September 1984 to turnover was £151.6 million, and to operating profit was £0.9 million.

	Turnover - (£ million)			Operating profit/(loss) - £ million		
	Half-year to	Half-year to	Year to	Half-year to	Half-year to	Year to
INDUSTRIAL	30,981	20,981	31,381	30,984	30,863	31,384
Anderson Strathclyde	43.2	45.9	91.6	2.4	3.0	8.0
National Mine Service	15.4	29.8	65.5	0.8	(12.7)	(12.9)
Anderson group	86.6	73.7	155.1	3.2	0.3	5.1
Cape Industries	164.8	108.9	214.0	(4.2)	5.2	8.0
Houston Saha	22.2	14.2	27.4	0.1	0.4	0.4
MKR	15.0	8.7	17.9	0.5	0.4	0.9
Pandrol	29.7	18.7	37.9	3.8	3.0	5.6
Pearl Torque Tension	4.3	1.4	7.7	(1.1)	(0.4)	(1.5)
	322.6	228.6	460.0	3.9	8.9	18.5
MINING						
Alexander Shand	119.0	56.0	128.0	2.9	(2.7)	(1.9)
Berate	9.6	5.6	7.7	1.9	(0.2)	0.3
Wheal Crofty	10.4	5.1	11.0	0.4	(0.7)	(0.9)
Metal sales companies	1.0	0.4	2.9	0.2	-	0.1
	140.0	65.1	149.5	6.4	(3.6)	(2.4)
FINANCIAL AND ADMINISTRATIVE SERVICES	1.5	2.4	4.6	0.2	0.1	0.2
	401.1	296.1	614.1	10.5	5.4	16.5

\* nine months to 30 September 1984.  
3. Revenue from investments  
(a) No interim dividend was declared by Johnson Matthey for the half-year to 30 September 1984 and the contribution to revenue from this investment was £1.5 million lower compared with the half-year to 30 September 1983. Johnson Matthey's results for the half-year to 30 September 1984 exclude Johnson Matthey Bankers (JMB) which was sold on 1 October 1984.  
(b) The comparative figures for surplus on realization of investments included the profit of £12.0 million before tax on the disposal of certain shares in The Rio Tinto-Zinc Corporation (RTZ) which were held as portfolio investments.

4. Taxation  
Deferred tax was not provided in the published results for the half-year to 30 September 1983 in respect of assets acquired under finance leases to third parties as it was considered at the time that the deferred tax liability already provided would be sufficient for both these assets and finance lease assets acquired in earlier years. Following the 1984 Budget, deferred tax was provided on finance lease assets acquired during the year to 31 March 1984 in the results for that year. The comparative tax charge for the half-year to 30 September 1983 has been adjusted to include deferred tax of £6.7 million to reflect this.

5. Extraordinary items

	Half-year to 30.9.84 £ million	Year to 31.3.84 £ million
Share of Johnson Matthey's extraordinary items		
Loss on disposal of JMB	(42.5)	-
Closure of non-ferrous operations in United States	(3.0)	(18.6)
Profit on disposal of base stocks	(0.9)	(0.5)
Sundry items	(6.1)	(7.5)
	(52.5)	(26.6)

6. Surplus on disposal of long term investments (mainly RTZ and Minerals and Resources Corporation)  
Cape Industries (18.2) (18.2)  
Other items (0.7) (0.7)

Additional deferred tax provision required as a result of the 1984 Budget  
- - - - -  
465.3 16.8

7. The information shown above in respect of the year ended 31 March 1983 is extracted from the full annual accounts for that year which have been audited and filed with the registrar of companies. The report of the auditors on those accounts was unqualified.

By Order of the Board  
F.G. Bullard  
Secretary  
12 December 1984

## BUSINESS LAW

### German employers complain of 'unfairness'

BY A. H. HERMANN, LEGAL CORRESPONDENT

GERMAN EMPLOYERS are about to appeal to the Federal Constitutional Court against a decision of the Federal Labour Court denying them legal personality and capacity to institute court action. They argue that this decision discriminates against them and upsets the constitutionally guaranteed balance of power in the industrial bargaining process. At the same time the Confederation of German Employers is calling for legislation which would remove what they see as an imbalance in the bargaining process caused by the decisions of social security courts.

It seems that German courts are kept busy by industrial disputes as the English courts at present. However, that is where the similarity ends. The nature of the court actions, their initiators, and even the character of the specialised courts dealing with them are different.

The most striking difference is in the handling of coal mining problems. Although the number of miners employed in underground coal mining in Germany has been reduced from 600,000 to 180,000, their union accepted last year that production had to be cut by another 10m tonnes, with the loss of a further 14,000 jobs, as a result of reduced consumption by the steel industry.

The union believes, however, that with this agreement it has reached the point where further reductions of output would undermine the viability of the industry. It hopes that both the employers and the Government

denying their authority, the German trade unions use the courts so successfully that the employers' organisations squeal and ask for the balance to be redressed.

This is particularly evident in the metalworking industry where the union - embracing all employees in the industry - has been successfully using mini-strike tactics. These consist of calling "warning strikes" in relatively small enterprises producing key components or materials. Such strikes have a domino effect, causing production difficulties in enterprises dependent on supplies of the strike-hit components and materials. Failure to complete products, or to sell them, led to the lay-off of 200,000 employees during the last round of negotiations.

In this way the union saves strike pay as the employees of works closed as a result of a strike elsewhere can fall back on social security and unemployment benefits. The social security courts have confirmed that they are so entitled, and even if their decisions should be reversed on appeal, they have already strengthened the union's negotiating position. That is why the employers are

now asking the Government to introduce legislation which would withdraw unemployment benefits from those who are put out of work by a calculated action of the union.

It has long been a leading principle of German industrial relations that a strike can be used only as a weapon of the last resort, after negotiations have failed. The employers are now complaining that, by a tactic of "mobile" mini-strikes, the union is managing to negotiate and take industrial action at the same time.

The employers have tried to answer by selective lock-outs in the enterprises hit by the secondary effects of the strikes. But the union obtained a series of injunctions from labour courts prohibiting such lock-outs.

When the employers' organisations tried to do the same and applied to the labour courts for injunctions to stop mini-

in this way contradictory and confused. This is an additional argument in support of the employers' demands for legislation.

As the entire structure of German industrial bargaining rests on the national unions and federations of employers, there is something in the employers' complaint of unfairness. The unions can go to court and obtain injunctions against employers taking industrial action, but the employers' organisations are denied legal personality and standing in court when they try to enforce the principle that there should be no action as long as negotiations continue.

The asymmetry of German law in respect of the legal capacity of the two sides of industry goes back to a decision of the Federal Supreme Court (BGH) in 1964 which established the legal personality of unions. Unusually for Germany, the judgment was given not in a dispute between workers and management, but between two unions competing for membership.

One of them sued, asking for an injunction and damages, alleging that the other union used derogating expressions in its promotional efforts. The BGH held that even if the unions were organised as "ideal associations" without legal personality, they must be given the possibility to defend themselves in civil courts against illegal hampering of their activities by individuals or competing organisations.

The BGH held on that occasion that the constitutional protection of freedom of association provided by Article 9, paragraph 3 of the Fundamental Law, was not aimed only against governmental power but also against illegal action by private powers and organisations. This argument is likely to benefit the employers' case in the Constitutional Court.

However, given the high level of political awareness of this court, it would not be surprising if it also took into account the wider background of the current disputes, revolving around the unions demands for shorter working hours with undiminished pay; the fact that as a result of technological advances productivity growth has outstripped by the growth of production calls for a rational solution. Growing unemployment and consequential industrial unrest are the only alternatives.

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**EUROYEN** (Off-shore Issues by non-Japanese borrowers)

WHOLE YEAR 1984		WHOLE YEAR 1984	
Nomura-led Issues	Issue Amount ¥ bn	Nomura-led Issues	Issue Amount ¥ bn
World Bank	20	Eurofima	10
Cesterr. Kontrollbank	20	Dow Chemical	50
Malaysia	30	TRW	15
Electricité de France	30	Allied Corporation	10
Australia	50		85
City of Pusan	25	All Other Issues	
Inter-American Dev. Bank	30	4 issues (to end Oct.)	65
Crédit National	30	5 issues (Nov-Dec)	77
Bank of China	20		
New Zealand	100		
World Bank	50		
Korea Exchange Bank (Scheduled)	30		
	435		
All Other Issues			
23 issues (to end Oct.)	450		
2 issues (Nov-Dec)	35		
<b>Total</b>	<b>920</b>		

NOVEMBER & DECEMBER 1984		NOVEMBER & DECEMBER 1984	
Nomura-led Issues	Issue Amount ¥ bn	Nomura-led Issues	Issue Amount ¥ bn
Crédit National	30	Dow Chemical	50
Bank of China	20	TRW	15
New Zealand	100	Allied Corporation	10
World Bank	50		75
Korea Exchange Bank (Scheduled)	30		
	230		
All Other Issues			
2 issues	35		
<b>Total</b>	<b>265</b>		

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SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Thursday December 13 1984

NEW YORK STOCK EXCHANGE 30-32 AMERICAN STOCK EXCHANGE 31-32 U.S. OVER-THE-COUNTER 32-33 WORLD STOCK MARKETS 32 LONDON STOCK EXCHANGE 37-39 UNIT TRUSTS 40-41 COMMODITIES 42 CURRENCIES 43 INTERNATIONAL CAPITAL MARKETS 44

WALL STREET Rate hopes tentatively renewed

A RENEWED surge of optimism over prospects for lower interest rates in the next few weeks proved short-lived on Wall Street yesterday, writes Terry Byland in New York. The stock market remained depressed throughout the session, although selling pressure was light and prices tried to rally. At the close the Dow Jones industrial average was a net 3.20 points down at 1175.13 on turnover of 79.3m shares. A late feature was a jump of 1/4 to 87 1/2 in J.P. Morgan after the announcement of a dividend increase. Airline stocks rose sharply on hopes of lower fuel prices. Faith in the likelihood of an easing in Federal Reserve policies was revived by predictions from several credit market analysts that the Fed would soon act to revive a sluggish U.S. economy. Dr Henry Kaufman, chief economist at Salomon Bros, predicted the Fed might cut its discount rate before the year end, and that both bank primes and the federal funds rate would move lower by January. The bond market was also anticipating the disclosure today of a sharp downturn in money supply. The market's response was

disappointing, however. Retail interest in bonds remained thin and traders were inclined to wait for today's federal data on money supply and retail sales before taking on new positions. The stock market remained a prey to nervousness, with the end year tax sellers finding few buyers. Denials of reports that Norway has suspended its oil pricing system, with the decision by the UK to postpone similar pricing decisions, took the bounce out of the industrial sectors. Retail stocks looked subdued with doubts hovering over the Christmas selling season. Weakness in the computer sector, spotlighted by a fall of 3/4 to 118 1/2 in IBM, set a poor lead for the market. Others to lose ground were NCR, 5/8 off at \$25 1/2, and Control Data, 5/8 lower at \$34 1/2. AT & T, which is reviewing its dividend policy due to increasing competition and higher costs, dipped 3/4 to \$18 1/2. AT & T is widely held by U.S. private investors as a prime income stock and any shift in dividend policy could rebound on the stock price. Union Carbide extended Tuesday's late improvement, rising 3/4 to \$35 1/2 despite reports of a new panic in Bhopal as the authorities planned to neutralise the remaining toxic waste. More than 1m shares in Carbide were traded. Among paper industry issues International Paper, the world leader, lost \$1 to \$49 after disclosing a \$150m write-off against profits. In the turbulent bid sector Phillips Petroleum rose 1/4 to \$5, with about 1m shares traded as the arbitrageurs pondered the legal fusillade and the delay in Mr Boone Pickens' tender offer.

Further embarrassments at ITT, including the suspension of a senior vice-president in charge of public relations and disclosure of an SEC inquiry into recent stock trading, left the shares 5/4 down at \$29 1/2. Stock in City Investing edged up 3/4 to \$37 1/2 after the board was obliged to recess a stockholders' meeting which featured angry criticism of the proposed buyout plan. There were some newcomers to the takeover scene. Trading in Conair, which makes hair care appliances, was halted at \$17 1/2 after the announcement of a leveraged buyout proposal at \$24.50 a share. Trading resumed later and it closed 4 1/2 higher at \$23 1/2. In the credit market short-term rates responded favourably to expectations of a downturn before Christmas. With the federal funds rate comfortably settled at 8 1/2 per cent, six-month Treasury bills dipped 9 basis points to 8.38 per cent. The bond market turned sluggish after its firm start and by mid-session gains at the longer end had been trimmed to less than 1/4.

LONDON Monetary policy fears to the fore

DOUBTS about UK monetary policy subdued London stock markets yesterday, but a constant stream of company trading statements kept business ticking over. The effects of Tuesday's money supply figures for November, which took sterling M3 out of the target range, were again noticeable in the gilt-edged market, where longer-dated issues settled at the day's lowest, showing losses stretching to 1/4. Shorter maturities were more resilient and displayed only marginal falls, while index-linked issues continued to move against the trend. Pharmaceutical stocks led a downturn in equities. Beecham, 1 1/2 off at 389p, and Boots, down 1 1/2 to 188p, were among those unsettled by revived fears that limits would be imposed on the number of drugs doctors can prescribe under the National Health Service. The FT Ordinary index closed 7.8 down at 922.3.

TOKYO Incentives found to renew rally

A STRONG RALLY was staged in Tokyo yesterday, paced by opto-electronic and new materials-related issues, ending a three-day slide, writes Shigeo Nishiwaki of Jiji Press. The Nikkei-Dow market average climbed 131.51 to 11,382.23. Volume swelled to 356.23m shares from 294.46m. Advances outpaced declines by 506 to 252, with 150 issues unchanged. In an extension of the strong comeback by pharmaceuticals and other incentive-backed stocks in late trading the previous day, bargain-hunters sought incentive-supported stocks on a broad front. Kyokuyo was the busiest stock with trading of 16.46m shares triggered by talk about an influx of politically sourced funds: it firmed Y11 to Y288. Pacific Metals, the third biggest with 10.11m, put on Y41 to Y255. Second was Japan Storage Battery with 16.02m, up Y18 to Y418. Among opto-electronic gainers were Dainichi-Nippon Cables - fourth busiest with 8.87m - up Y19 to Y354 and Asahi Glass, up Y30 to Y736. Nippon Denko improved Y100 to Y1,230. Yamaha Motor advanced Y28 to Y753 on the strength of brisk motorcycle sales to China, and Nippon Electric Glass shot up Y210 to Y2,940 on strong exports of colour TV cathode-ray tubes to China. Kyodo Printing added Y12 to Y395. Japan Wool firmed Y39 to Y539 on revived appraisal of its off-book assets and Chori, a trading house, went up Y18 to Y188. Financial issues rebounded, with Sumitomo Bank rising Y90 to Y1,700, Fuji Bank Y30 to Y1,340 and Nomura Securities Y19 to Y880. A segment of blue chips also drew buyers, although transactions were thin. Hitachi hardened Y10 to Y848, Matsushita Electric Industrial Y20 to Y1,380 and Fanuc Y850 to Y10,800. Foreign sell orders through the four biggest securities companies came to 18m shares against buy orders for 13m. International populars such as Hitachi,

Matsushita and Pioneer drew buy orders in lots of 100,000 to 200,000 shares. Pharmaceuticals were mixed. Mochida Pharmaceutical weakened Y380 to Y9.250. The bond market continued to decline as smaller securities companies moved to trim their holdings from Y659bn, far above the ordinary level of about Y300bn, in view of the slow recovery tempo in the U.S. market. The yield on the barometer 7.3 per cent government bond falling due in December 1985 rose to 6.655 per cent from 6.615 per cent. The combined inventories of the big four securities houses now total about Y1,300bn, still below the Y1,500bn level at which they usually try to reduce their holdings.

EUROPE Corporate cues define direction

AN OPPORTUNITY to evaluate and digest recent corporate developments presented itself on the European bourses yesterday, with movements in the main stock indices confined to less than one point while domestic bonds traded narrowly mixed in most centres. The third consecutive advance by Madrid was achieved largely on the back of the banking sector which is recovering its composure after last Friday's decision by Banco Hispano Americano to pass its dividend, a rare move by local standards. BHA, which plunged by 45 points to 157 per cent of its nominal value immediately after the announcement, yesterday recovered a further 3 points to 163 per cent. Other banks insisted that they will pay their dividends this year. Of these Banco Popular put on 8 points to 346 per cent while Banco Santander, currently in the upper end of its trading range for 1984, gained 3 points to 322 per cent. Among electric utilities, Reunidas Zaragoza fell 9 points to 197 per cent while Telefonica, the telephone monopoly, shed some of its recent strength with a 0.7 point fall to 92 per cent. In a stronger construction sector, Dragados added 2

points to 158 per cent and Huarte firmed 1 point to 129 per cent. The stock exchange general index rose 0.24 to 137.62. Insurance and bank shares stole the limelight in a slightly weaker Frankfurt but with differing outcomes. Allianz continued to fall after its rights and restructuring plans. This time it shed DM 29 to DM 991 while associate insurer Munich Re, which has proved more volatile lately, dropped DM 50 to DM 1,050. Dresdner Bank gained DM 1.70 to DM 188.8, close to its high for the year, Bayerische Vereinsbank recouped DM 1 of previous losses to finish at DM 328 and Commerzbank, which holds a 10 per cent stake in the Spanish BHA bank, recovered 80 pfg to DM 168.50. Elsewhere, Veba rose DM 1.20 to DM 170 after its investment plans. MAN's favourable forecast brought a further 80 pfg gain to DM 146, and Lufthansa's 90 pfg drop to DM 179 came after its cargo investment details. Preussag's dividend optimism gained a further DM 1.50 to DM 255. Porsche continued to gyrate with a DM 31 surge to DM 1,011. Bonds were steady as the Bundesbank sold DM 23.4m in paper compared with Tuesday's sales of DM 34m. The Commerzbank index shed 0.9 to 1,087.1. The fall in domestic car registrations, announced after Tuesday's close, dampened many Paris sectors although Peugeot managed a rise of Ffr 1.90 to Ffr 243. Lesieur, faced with obstacles to its entry into the Spanish olive oil industry, hit a 1984 low of Ffr 950, down Ffr 40. Thomson-CSF, however, hit a high for the year by adding Ffr 8 to Ffr 395. Mumm was suspended at Ffr 598 after a bid by Seagram to buy the outstanding shares of the champagne producer that it does not own. Financials were active again in a subdued Amsterdam. Westland Utrecht firmed Ff 2.50 to Ff 117.50 and ABN scored one of the best gains of the session with a Ff 5 advance to Ff 345.50. Elsewhere, internationals were narrowly mixed. Sales by foreign institutions and a lack of domestic buyers hit Brussels with utilities, oils and holding companies moving down. A mixed Zurich was guided by institutional activity as bonds held at overnight levels. Milan turned lower in active trading with insurers attracting investor attention and bonds ended selectively higher. Stockholm undid more of last week's rally with further profit-taking across the board.

KEY MARKET MONITORS

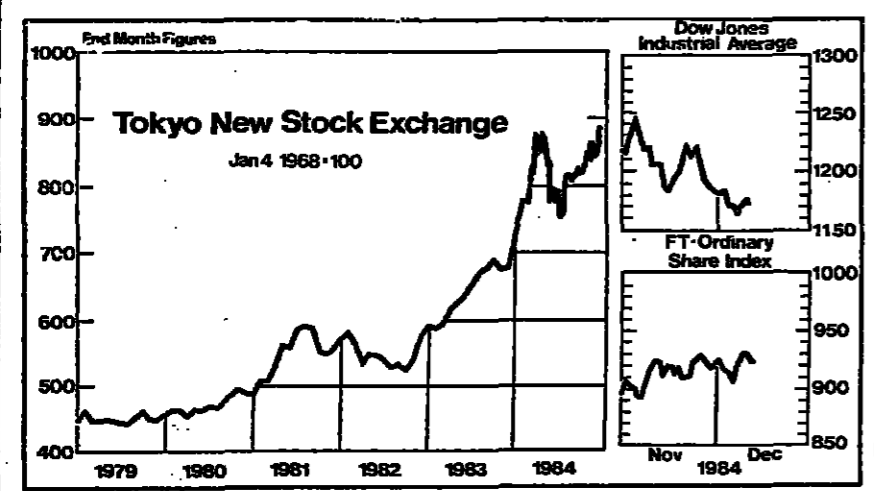


Table with columns for Stock Market Indices (New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World), Currencies (U.S. Dollar, Sterling, Euro-currencies, Interest Rates), U.S. Bonds (Treasury, Corporate), Financial Futures (Chicago, U.S. Treasury Bonds, U.S. Treasury Bills, Certificates of Deposit), and Commodities (Silver, Copper, Coffee, Oil).

British Telecom continued to trade actively, but not on Tuesday's hectic scale. Institutional investors became more reserved after the previous day's exertions and BT fluctuated narrowly before ending the day a penny off at 95 1/2p. Chief price changes, Page 32; Details, Page 37; Share information service, Pages 38-39. AUSTRALIA A FIRM opening in Sydney gave way to selling among resource issues. Industrials, meanwhile, featured intense activity in Elders DXL, 15 cents ahead at A\$3.40 amid a stake build-up by Bell Group, which itself jumped 30 cents to A\$5.20 as Mr Robert Homes a Court told the annual meeting he could not clarify his intentions towards Elders. Heavy trading was also encountered in News Corporation, up 4 cents to A\$9.34 ahead of plans to raise a U.S. \$350m facility in London. Fairfax fell 10 cents to A\$5.30. SINGAPORE SUSTAINED selling pressure was felt among Singapore blue chips and banks continued lower as the effects of the Chop Hoo Thy collapse were evaluated but some speculative issues drew demand. Leading the actives list were Innovest, up 2 cents to S\$1.45, and Faber Merlin, 3 cents lower at S\$1.34. Pahang dipped a cent to S\$1.05. Of the banks DBS shed 5 cents more to S\$5.95. Notable falls included 18 cents in Farumount to S\$2.10 and 13 cents in General Lumber to S\$2.03. Hong Leong Credit fell 15 cents to S\$5.10. HONG KONG LACKLUSTRE Hong Kong dealings left a mixed to weaker result after a steady opening, with overseas interest all but absent. The half-day midweek session brought falls of 10 cents each in Swire Pacific at HK\$20.20 and China Light at HK\$11.80. Hongkong Gas rose 15 cents to HK\$8.45 and Hongkong Land 3 cents to HK\$3.60. SOUTH AFRICA MODERATE Johannesburg dealings left golds with a mixed finish. Libanon firmed 25 cents to R45. FS Geduld at R49.50 was off R1. Of the marginal producers Elsberg featured with a 25-cent gain at R5.60. Industrials remained troubled by political uncertainties in the wake of the tougher U.S. stance. Retailer OK Bazaars relinquished Tuesday's 25 cent rise at R15.50, and Barlow Rand dipped 5 cents to R10.85. CANADA THE PACE of Toronto trading remained busy but few marked sectoral movements emerged - except for golds which drew persistent selling pressure. Banks and utilities were well supported in Montreal, while industrials generally lagged behind.

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized into columns by stock sector (e.g., A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z).

Continued on Page 32

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, organized into columns by stock sector (e.g., A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z).

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WORLD STOCK MARKETS

AUSTRIA

Table with columns: Dec. 12, Price, +/-, Stock names like Creditanstalt, Gossner, etc.

BELGIUM/LUXEMBOURG

Table with columns: Dec. 12, Price, +/-, Stock names like B.S.L., Belg. Int. A. Lux, etc.

DENMARK

Table with columns: Dec. 12, Price, +/-, Stock names like Andelsbanken, Dan. Skand., etc.

FRANCE

Table with columns: Dec. 12, Price, +/-, Stock names like Emprunt 4 1/2 1983, Air Liquide, etc.

GERMANY

Table with columns: Dec. 11, Price, +/-, Stock names like AEG Tele, Allianz, etc.

NETHERLANDS

Table with columns: Dec. 12, Price, +/-, Stock names like ADF Holding, AEGON, etc.

CANADA

TORONTO

Table with columns: Sales, Stock, High, Low, Close, Div, Stock names like 1241 Abitibi, 6500 Acorn, etc.

GERMANY

Table with columns: Dec. 11, Price, +/-, Stock names like AEG Tele, Allianz, etc.

NETHERLANDS

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CANADA

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SPAIN

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SWEDEN

Table with columns: Dec. 12, Price, +/-, Stock names like Alfa Laval, ASEA, etc.

SWITZERLAND

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AUSTRALIA

Table with columns: Dec. 12, Price, +/-, Stock names like ANZ Group, Alliance Oil, etc.

AUSTRALIA (continued)

Table with columns: Dec. 12, Price, +/-, Stock names like Gen Prop Trust, Hancock, etc.

HONG KONG

Table with columns: Dec. 12, Price, +/-, Stock names like Bank East Asia, Cheong Kong, etc.

JAPAN

Table with columns: Dec. 12, Price, +/-, Stock names like ANI, Daiichi Kangyo Bank, etc.

JAPAN (continued)

Table with columns: Dec. 12, Price, +/-, Stock names like ANI, Daiichi Kangyo Bank, etc.

SINGAPORE

Table with columns: Dec. 12, Price, +/-, Stock names like Boustead Hldg., Cold Storage, etc.

SOUTH AFRICA

Table with columns: Dec. 12, Price, +/-, Stock names like Abercorn, Anglo Am, etc.

AUSTRALIA (continued)

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SOUTH AFRICA

Table with columns: Dec. 12, Price, +/-, Stock names like Abercorn, Anglo Am, etc.

OVER-THE-COUNTER Nasdaq national market, closing prices

Large table with columns: Stock, Sales, High, Low, Last, Change, Stock, Sales, High, Low, Last, Change, Stock, Sales, High, Low, Last, Change

LONDON

Chief price changes (in pence unless otherwise indicated)

Table with columns: RISES, FALLS, H-H, Stock names like Assoc. Paper, Bagg, etc.

Continued on Page 33

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table with columns: 12 Month, Div, Yld, Stock, High, Low, Close, Div, Stock, High, Low, Close, Div, Stock, High, Low, Close

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WORLD STOCK MARKETS

OVER-THE-COUNTER

Table of over-the-counter stock prices including columns for Stock, Sales (Hnds), High, Low, Last, and Day. Includes sub-sections like 'Continued from Page 32' and 'J-K-L'.

Main table of world stock markets with columns for Stock, Sales (Hnds), High, Low, Last, and Day. Lists various international stocks and their performance.

Table of stock prices for various companies, including columns for Stock, Sales (Hnds), High, Low, Last, and Day. Lists specific company names and their market data.

NEW YORK STOCK EXCHANGE

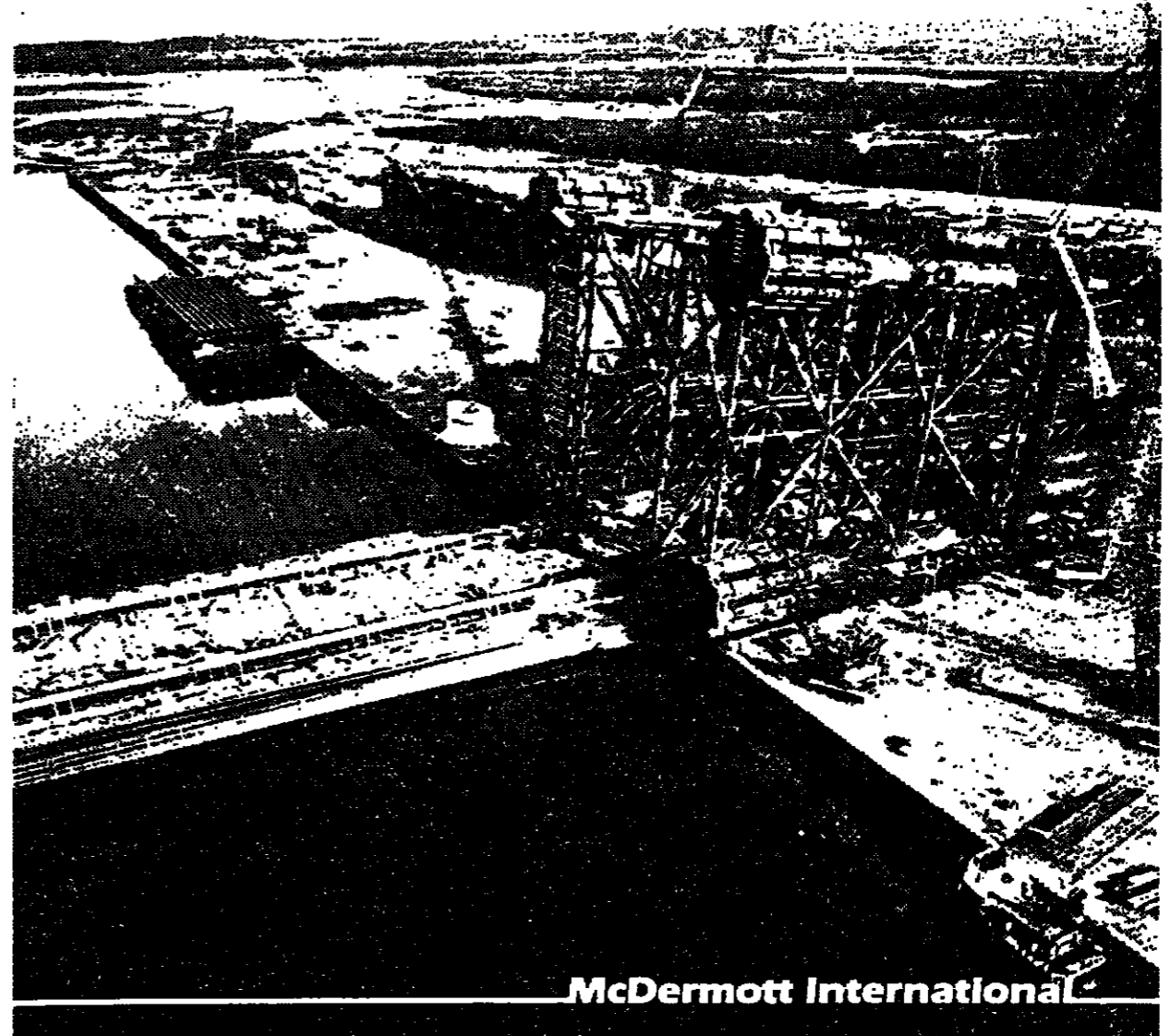
Table of New York Stock Exchange indices and active stocks. Includes columns for Dec 12, Dec 11, Dec 10, Dec 7, Dec 6, Dec 5, and various stock symbols.

Indices

Table of international stock indices for various countries like Australia, Austria, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and the World Capital Index.

NEW YORK ACTIVE STOCKS

Table of New York active stocks with columns for Stock, Sales (Hnds), High, Low, Last, and Day. Lists numerous individual stock prices.



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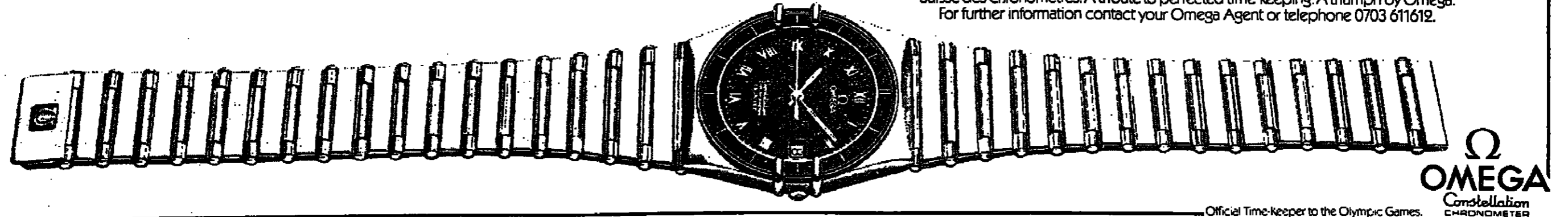
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MARKET REPORT

Monetary policy doubts unsettle Gilts and subdue business in equities

Account Dealing Dates

\*First Declared Last Account Dealings Date Dealings Day Dec 19 Dec 20 Dec 21 Dec 22 Dec 23 Dec 24 Dec 25 Dec 26 Dec 27 Dec 28 Dec 29 Dec 30 Dec 31

Account Dealing Dates... \*First Declared Last Account Dealings Date Dealings Day Dec 19 Dec 20 Dec 21 Dec 22 Dec 23 Dec 24 Dec 25 Dec 26 Dec 27 Dec 28 Dec 29 Dec 30 Dec 31

Monetary policy doubts unsettle Gilts and subdue business in equities... The pound's eventual rally to around 1.30 was of no comfort to traders and longer-dated Gilts settled at the day's lowest...

C. E. Heath better... Tuesday's bout of seasonal cheer for brewers proved to be short-lived and, with the exception of Whitbread, "A" is up at 307p, the leaders traded without distinction...

have hardened the turn to 39p; the interim results will be announced next Monday. Elsewhere, cider makers M. P. Bulmer slumped 12 to 153p, after 151p, as the mid-term audit fell well short of market estimates...

Leading Building issues continued to attract light support and closed with modest gains. Tarmac rose 10 to 525p in a market short of stock, while Bradford firm 4 to 290p. Blue Circle added 3 to 468p, as did BFB Industries to 270p. Secordary issues featured Baggeridge Brick which moved up 18 to 220p following the excellent...

ICL, a shade dearer at one stage, was considerably lower, subsequently slipped back to close 4 cheaper on balance at 670p. Other Chemicals were virtually unchanged, but Celtes Brothers Ordinary rose 13 to 140p and the "A" gained 10 to 135p following newsletter comment...

Sumrie sold... A number of noteworthy features emerged among secondary issues. Sumrie Clothes Retailers, a fresh market-taker, moved up 6 to 480p and dipped to 8p before settling a net 10 cheaper at 73p. NBS Newsagents shed 6 to 110p despite annual results in line with expectations...

FINANCIAL TIMES STOCK INDICES

Table with columns: Dec. 11, Dec. 10, Dec. 9, Dec. 8, Dec. 7, Dec. 6, Dec. 5, year ago. Rows: Government Secs., Fixed Interest, Ord. Div. Yield, P/E Ratio (net), Total bargains (Est.), Equity turnover (Est.), Shares traded (mln.), Equity traded (mln.).

10 am 927.2, 11 am 927.2, Noon 925.5, 1 pm 927.4, 2 pm 925.5, 3 pm 924.7, Basis 100/65, SE 15/28, Fixed Int. 1928, Ordinary 17/26, Gold Mines 12/9/55, SA Activity 1974, Latest Index 01-246 9022, \*Nil = 97.7.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: 1984 High, 1984 Low, Since Completion High, Since Completion Low, Dec. 11, Dec. 10. Rows: Govt. Secs., Fixed Int., Ordinary, Gold Mines.

Govt. Secs. 85.77, 75.79, 187.4, 49.18, 137.7, 133.9. Fixed Int. 81.71, 81.71, 81.71, 81.71, 81.71, 81.71. Ordinary 93.0, 76.5, 93.0, 49.4, 187.5, 140.6. Gold Mines 71.7, 62.5, 71.7, 62.5, 71.7, 62.5.

expected annual profits and confident statement were greeted enthusiastically, but the price, after touching 450p on the announcement, drifted back to close a couple of pence cheaper on balance at 443p. North's Food's interim figures pleased and the close was 4 pence on balance at 210p, after 214p. Other leading Foods traded easier with Unigate slipping 3 to 156p awaiting today's half-closing. United Scientifics gave up 7 to 205p following nervous offerings ahead of today's preliminary statement. The leaders drifted lower with the general market taking a 6p to 6 1/2 to 255p and Thorn EMI softened 5 to 465p. GEC cheapened 4 to 234p and Plessey softened a couple of pence to 214p. Apart from TI, which drifted lower on scattered offering to close 6 off at 232p, leading Engineering were rarely altered. Elsewhere, profit-taking clipped 5 and Beca Chemicals took left Dunhill 7 off at 285p. In contrast, revived speculative demand left Batters 3 up at 51p. Body Shop International 20 Commercial Union and Beca Chemicals 6 better at 211p. Ceol Gea proved a late firm spot, rising to 192p on balance at 180p following news of a bid agreement. Tunstall Telecom went under-stand in Electricals, rising 33 to 355p in response to the 25 p...

company. Occasional selling left Folly Fock 5 lower at 220p, while Aeronautical and General eased 7 to 385p awaiting further news of the bid approach. Jacksons Bourne End hardened 3 to 203p in response to satisfactory half-year results.

Among Leisure issues, Management Agency and Music jumped 12 to 154p on news that Chrysalis Group now holds a 5.6 per cent stake in the company. Aspinall Holdings rose 3 to 120p; the annual results are due on December 20.

Associated Paper advanced 10 to 188p as dealers expressed satisfaction with the increased annual profits and dividend. Further consideration of the full-year figures and proposed rights issue lifted Carfax Communications 5 for a two-day leap of 65 to 205p. The operating margin slipped 15 to 505p in late trading as Robert Maxwell appeared to concede defeat in his second attempt to gain control. BPCC Land was a couple of pence to 175p; the offer closes today.

Leading Properties traded quietly around overnight levels prior to settling a shade easier on balance. Kesteven Estates encountered nervous offerings awaiting today's interim results and closed 12 down at 506p. The main talking point elsewhere was the mid-morning halt to dealings in the oil sector. Shell's bid on 5, and Greysteel City Office, at 208p, down 4, pending an announcement. Trading in Churchyard Estates' subsidiary Law Land was also suspended as dealers are expecting merger terms involving the three parties or an outright bid by Greysteel for Churchyard.

Burmah up again... Leading Oils remained neglected and eased a few pence. BP lost 2 to 460p and Shell 2 to 450p. In the mining sector, centred on current bid favourite Burmah Oil which touched 225p before settling a net 8 higher at 220p. BHP's bid attracted profit-taking after the first half profits recovery and lost 3 to 315p, while Britoil rallied from an initially depressed 203p to close a fraction higher on balance at 205p. Press mention boosted Sun (UK) Royalty 16 to 160p while optimism over the Paris Basin oil prospects prompted further good demand for Irving Energy which advanced 25 more to a year's best of 590p. Irish exploration issues failed to attract much enthusiasm but Atlantic Resources attracted persistent small selling and closed 4 cheaper at 54p, after 52p.

Following a re-appraisal of the annual results and proposed one-for-three scrip-issue, McLeod Russell jumped 17 to 355p. Charter improve... Charter Consolidated were in the few active stocks in a general market of indifference. The stock sold down to 181p in initial dealings as shares perked up following the interim results, which were considerably better than...

some pessimistic forecasts circulating earlier in the week, and closed a net 4 higher at 187p. Other UK Financials managed minor gains despite the decline in domestic equities and continuing poor performance of the bullion price, which dipped 32 more to 824.75 an ounce. Consolidated Gold Fields hardened 3 to 485p and Rio Tinto edged up a couple of pence to 605p.

South African Golds, however, remained a neglected market and moved narrowly throughout the session. The Gold Mines index showed a 1.8 gain at 531.6. After-hours trading in Golds was featured by sustained American selling of President Brand and £111 apiece to 223 and 224 respectively, both companies are involved in the proposed merger of Anglo American Corporation of South Africa and Anglo American Corporation of Canada.

The recent weakness of free market platinum prices prompted modern selling of the South African producers with Lydenburg and Rustenburg both around 10 lower at 520p and 680p respectively and Impala 7 cheaper at 909p. Australians were virtually featureless. Great Victoria Gold returned from suspension at 34p but CGMA, Enterprise and Jangle—the three companies currently the subject of partial bids from Great Victoria—remained suspended pending details of the offers.

Subdued conditions in the underlying securities resulted in reduced demand for Traded Options. Total contracts struck amounted to 6,847 comprising 4,887 calls and 1,960 puts. British Telecom attracted 2,348 calls and 1,000 puts. The market displayed enthusiasm for Tralfalgar House which recorded 937 calls. Lonrho returned to favour with 462 calls and 207 calls.

NEW HIGHS AND LOWS FOR 1984... NEW HIGHS (105) BRITISH FUNDS (2) BANKS (2) BUILDINGS (2) CHEMICALS (2) STORES (2) ENGINEERING (2) FOODS (2) INSURANCE (2) METALS (2) MOTOR VEHICLES (2) PAPER (2) TRADING (2) TRUSTS (2) PLANTATIONS (2) NEW LOWS (8) INDUSTRIALS (2) LEISURE (1) MOTOR VEHICLES (1) AEROSPACE (1) NEWS (1) PETROLEUM (1) TRADING (1) MISCELL (1) (See Note 1) (See Note 2) (See Note 3) (See Note 4) (See Note 5) (See Note 6) (See Note 7) (See Note 8) (See Note 9) (See Note 10) (See Note 11) (See Note 12) (See Note 13) (See Note 14) (See Note 15) (See Note 16) (See Note 17) (See Note 18) (See Note 19) (See Note 20) (See Note 21) (See Note 22) (See Note 23) (See Note 24) (See Note 25) (See Note 26) (See Note 27) (See Note 28) (See Note 29) (See Note 30) (See Note 31) (See Note 32) (See Note 33) (See Note 34) (See Note 35) (See Note 36) (See Note 37) (See Note 38) (See Note 39) (See Note 40) (See Note 41) (See Note 42) (See Note 43) (See Note 44) (See Note 45) (See Note 46) (See Note 47) (See Note 48) (See Note 49) 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FT LONDON SHARE INFORMATION SERVICE

Krugerrands Gold Investments advertisement with logo and contact information.

BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years' categories.

Over Fifteen Years

Table of funds categorized as 'Over Fifteen Years'.

Undated

Table of undated funds.

Index-Linked

Table of index-linked funds.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of international bank and government sterling issues.

CORPORATION LOANS

Table of corporation loans.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans.

LOANS

Table of various loans.

Building Societies

Table of building societies.

Public Board and Ind.

Table of public board and industrial shares.

Financial

Table of financial instruments.

AMERICANS

Table of American stocks.

BEERS, WINES—Cont.

Table of beer and wine stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

DRAPERY & STORES—Cont.

Table of drapery and store stocks.

ELECTRICALS

Table of electrical stocks.

ENGINEERING—Continued

Table of engineering stocks.

INDUSTRIALS (Miscel.)

Table of miscellaneous industrial stocks.

CANADIANS

Table of Canadian stocks.

CHEMICALS, PLASTICS

Table of chemical and plastic stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

FOOD, GROCERIES, ETC

Table of food and grocery stocks.

BANKS, HP AND LEASING

Table of bank, home purchase, and leasing stocks.

Hire Purchase, Leasing, etc.

Table of hire purchase, leasing, etc. stocks.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

ENGINEERING

Table of engineering stocks.

FINANCIAL BONDS & RAILS

Table of financial bonds and rail stocks.

FINANCIAL

Table of various financial instruments.

FINANCIAL

Table of various financial instruments.

FINANCIAL

Table of various financial instruments.

FINANCIAL

Table of various financial instruments.

HOTELS—Continued

Table of hotel stocks.

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Financial Times Thursday December 13 1984

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: INDUSTRIALS—Continued.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: LEISURE—Continued.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: PROPERTY—Continued.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: INVESTMENT TRUSTS—Cont.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: OIL AND GAS—Continued.

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Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: MINES—Continued.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: INSURANCES.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: LEISURE.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: PROPERTY.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: INVESTMENT TRUSTS.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: OIL AND GAS.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: MISCELLANEOUS.

Table with columns: High, Low, Stock, Price, % Chg, Div, Yld, P/E. Section: REGIONAL & IRISH STOCKS.

Options 3-month call rates. A selection of options traded in the London Stock Exchange. Report page 35.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs. (a), British Group—Continued, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts under the heading 'FT UNIT TRUST INFORMATION SERVICE', including entries like Franklin Unit Mgt. Ltd., Key Fund Managers Ltd., and others.

Table listing unit trusts including Perpetual Unit Trust Mgmt. (a), Touche, Remnant Unit Trust Mgmt. Ltd., and others.

Table listing unit trusts including Trades Union Unit Trust Managers, Transatlantic and Gen. Secs. (c), and others.

Table listing unit trusts including Tynall Managers Ltd.(a)(c), Royal London Unit Tr Mgrs Ltd., and others.

Table listing unit trusts including Waverley Asset Management Ltd., Whittingdale Unit Trust Managers, and others.

F.T. CROSSWORD PUZZLE No. 5,594

- ACROSS
1 Tender is turned back almost (6)
4 It's fat and very wet (8)
9 One is prone to use this example of inflation (3-3)
10 and 13 across: He could get his work done by Friday (8, 6)
12 Spiteful woman urges one to discard sin (3-5)
13 See 10 across.
14 Light joinery? (4)
16 Holist's work scheme set out (7)
20 It follows U.S. soldier into the pub (7)
21 Eddy coloured when disturbed (4)
25 A few lines apparently expressing hostility (6)
26 Once said to be a bishop (8)
27 Wars need to be justified (8)
28 Twins in orange mini-skirts (8)
30 Snare ten squirming fish (8)
31 Solely depend on me (6)
DOWN
1 Pray less, and possibly in fewer places (8)
2 Clever operators nurses go for (8)
3 Peephole for viewer to lease (6)
5 Cross small area of land (4)
6 In a convent it gives preferential treatment (8)
7 Organise sit-ins and make repeated demands (6)
8 Girl out to procure bird (6)
11 It's useless holding a bad crook (7)
14 Monks and nuns may dwell this way (7)
17 Back at sea (2, 6)
18 A sherry I ordered in Scotland (8)
19 and 22 in which the innocent align themselves with the guilty (8, 6)
23 Domestic service (3-3)
24 An intriguing plan (6)
27 Water thoroughly (4)

Crossword puzzle grid with numbers 1-31 indicating starting positions for clues.

Solution to Puzzle No. 5,593, showing the filled-in crossword grid.

Table listing unit trusts including Welford Bank Group U.T. Mgrs. Ltd., Winstor Fund Managers Ltd., and others.

Table listing unit trusts including Northgate Unit Trust Managers Ltd., Norwich Union Insurance Group (b), and others.

Table listing unit trusts including Pearl Trust Managers Ltd. (a)(c), Pennington Trust Managers Ltd., and others.

Table listing unit trusts including P.F. Cross, Pennington Trust Managers Ltd., and others.

INSURANCES section with sub-sections for AA Friendly Society, Abbey Life Assurance Co. Ltd., and others, listing various insurance products and providers.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including Liberty Life Assurance Co Ltd, National Provident Institution, and others, with columns for fund names, descriptions, and performance metrics.

Table listing insurance and overseas funds, including Sme & Prosper Group, Target Life Assurance Co Ltd, and others, with columns for fund names, descriptions, and performance metrics.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas funds, including S.B. Europe Offshore S.A., S.B. Europe Offshore S.A., and others, with columns for fund names, descriptions, and performance metrics.

Table listing money market and bank accounts, including Midland Bank, Sunwest (Jersey) Ltd, and others, with columns for fund names, descriptions, and performance metrics.



COMMODITIES AND AGRICULTURE

Further fall in U.S. oil stocks

BY NANCY DUNNE IN WASHINGTON

U.S. CRUDE oil stocks declined last week by almost 4.5m barrels to 337.6m barrels after falling by 7m barrels the week before...

1973 Arab embargo of shipments did not already have enough problems, a complex and contentious new issue is about to land on their plate...

World sugar values lowest in 14 years

By Our Commodities Staff

WORLD SUGAR values slipped to the lowest levels for nearly 14 years yesterday reflecting sharp declines in futures earlier in the week...

Bid to iron out starch regime

Andrew Gowers on proposed EEC policy reforms

AS IF EEC agriculture ministers did not already have enough problems, a complex and contentious new issue is about to land on their plate...

The overall cost of support for starch will not change much under the new system, which will estimate common agricultural policy...

Small dairy farmers to get £4m EEC aid

BRITISH DAIRY farmers with 40 cows or less are to receive special aid payments totalling more than £4m this marketing year...

FINANCIAL TIMES EUROPEAN BUSINESS NEWSPAPER On sale every business day at your hotel in PARIS

Renewed decline in aluminium consumption forecast

BY JOHN EDWARDS, COMMODITIES EDITOR

ALUMINIUM consumption is expected to rise slightly in 1985, but will then start to decline again for the next three months...

Aluminium Institute marked a deceleration in the growth of inventories. Aluminium producers are beginning to respond to the slowdown in market demand...

Meanwhile on the London Metal Exchange yesterday aluminium continues to be virtually the only base metal not threatened by a squeeze on the lead market...

There was little reaction to the news that 4,400 workers at Southern Peru Copper Corporation had decided to end their three-week-old strike...

LONDON MARKETS

SOFT (non-metal) commodity markets were fairly quiet in London yesterday. Cocoa prices continued to fluctuate with the March position losing £13 of Tuesday's £222.50 a tonne...

MAIN PRICE CHANGES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

INDICES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

SPOT PRICES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

GAS OIL FUTURES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

NEW YORK Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

CHICAGO Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COPPER Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

NICKEL Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

SILVER Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

PIGMEAT Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

SOYABEAN MEAL Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COFFEE Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COCAOA Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

LEAD Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

GOLD Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

LONDON FUTURES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COFFEE Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

POTATOES Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

SUGAR Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COPPER Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

TIN Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

ZINC Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

GOLD AND PLATINUM COINS Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

GRAINS Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

WHEAT Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

BARLEY Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

OTHER MARKETS Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

ALUMINIUM Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

SILVER Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

WHEAT Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

COTTON Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

WHEAT Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

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WHEAT Table with columns for Dec 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31

Rotterdam SOYABEANS (U.S. \$ per tonne): U.S. No. 1 yellow Gulf Coast, Dec 2175, Jan 2420, Feb 2475, Mar 2530, Apr 2585, May 2640, Jun 2695, Jul 2750, Aug 2805, Sep 2860, Oct 2915, Nov 2970, Dec 3025

Vertical text on the right edge of the page, including 'LONDON BANK FIX' and other market-related terms.



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar drifts in dull trading

The dollar closed little changed after a very quiet day on the foreign exchange market...

STERLING — Trading range against the dollar in 1984 is 1.4905 to 1.1875. November average 1.5415. Exchange rate index fell 0.2 to 74.5...

with regard to oil and coal supplies however, while the latest money supply figures were largely ignored...

U.S. interest rates do not appear to have much scope for change at present...

Against this background the U.S. currency drifted around very quietly, easing to DM 3.0890 from DM 3.0750...

The German Bundesbank was reported to have sold a small amount of dollars on the open market...

Table: EMS EUROPEAN CURRENCY UNIT RATES. Columns: Country, Currency, Unit, % change, etc.

Table: DOLLAR SPOT—FORWARD AGAINST DOLLAR. Columns: Dec 12, Days, Close, One month, etc.

FINANCIAL FUTURES

Eurodollars firm

Euro-dollar prices were a little firmer in the London International Financial Futures Exchange yesterday...

a further cut in the U.S. discount rate. The March price opened at 90.15 up from 90.13...

Table: LONDON. Columns: Date, Close, High, Low, Prev. etc.

Table: CHICAGO. Columns: Date, Close, High, Low, Prev. etc.

OTHER CURRENCIES

Table: Other Currencies. Columns: Country, Currency, Rate, etc.

CURRENCY MOVEMENTS

Table: Currency Movements. Columns: Currency, Bank, Special, etc.

CURRENCY RATES

Table: Currency Rates. Columns: Currency, Bank, Special, etc.

EXCHANGE CROSS RATES

Table: Exchange Cross Rates. Columns: Currency, Rate, etc.

EURO CURRENCY INTEREST RATES

Table: Euro Currency Interest Rates. Columns: Term, Rate, etc.

MONEY MARKETS

UK rates slightly firmer

UK rates were slightly firmer where changed in London yesterday. Trading was mostly quiet...

Exchequer's transactions which added £560m. To help alleviate the shortage...

Further help in the morning totalling £250m and comprising purchases of £20m of eligible bank bills...

MONEY RATES

Table: Money Rates. Columns: Location, Rate, etc.

LONDON MONEY RATES

Table: London Money Rates. Columns: Term, Rate, etc.

FT LONDON

Table: FT London. Columns: Term, Rate, etc.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table: Discount Houses Deposit and Bill Rates. Columns: Term, Rate, etc.

INTERBANK FIXING

Table: Interbank Fixing. Columns: Term, Rate, etc.

MONEY RATES

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# INTERNATIONAL CAPITAL MARKETS

## News International to raise \$350m facility

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

NEWS International, the UK subsidiary of Rupert Murdoch's News Corporation publishing and television group, is raising \$350m in the Euromarkets through an eight-year facility led by Citicorp.

The funds are to be used to finance the recent acquisition of several magazine titles from Ziff-Davis of the U.S. Under the terms of the facility, News International will be able to seek short-term advances from banks, which will be bid by a tender panel of participating institutions.

The banks will also provide a backstop loan facility that can be drawn on if the bids for the advances produce an unacceptably high interest cost. The backstop facility carries an annual fee of 30 basis points.

If it is drawn, interest will be paid in addition to that fee at a margin of 30 basis points over the London inter-bank offered rate (Libor) for dollar deposits for the first five years, rising to 40 basis points thereafter.

BHF Bank bond average		
Dec 12	Previous	
102.850	102.850	
High	1984	Low
103.042		98.058

Other lead managers in the facility are Commonwealth Bank of Australia and Midland Bank.

Separately, Sweden has asked banks participating in its \$40m facility arranged in the summer to bid by today on £100m in short-term advances. This is the first time it has used the advances mechanism available under the facility and it is now seeking sterling.

The Euronote sale which Sweden has used previously to draw on the facility may be used only when the drawing is to be in dollars, given the restrictions on trading such paper if denominated in other currencies.

• Lloyds Bank International has

arranged another guarantee facility for Brazil whereby banks will back up drawings by CVRD, the mining concern, on a DM 500m loan package made available by the European Coal and Steel Community (ECSC).

Unlike a similar facility launched in the summer, the deal is not being co-financed with the World Bank, and although it comes under the existing Phase II commercial bank

rescheduling for Brazil, its maturity is one year longer than the nine years that it provides for.

Banks will receive a 1% per cent annual fee for guaranteeing drawings on the DM 150m facility, and if the guarantee is called, they will provide funds at a margin of 3 per cent over D-Mark Libor. In the 10th and last year of the facility, the guarantee fee rises to 1% per cent.

Funds from the ECSC are being used to develop the Carajas iron ore project, and the ECSC is financing itself through the private placement of bonds in West Germany.

## Eurobonds steady in quiet trading

BY MAGGIE URRY IN LONDON

MOST of the action in the Eurodollar bond market is taking place at signing lunches these days. Yesterday a couple of dollar deals were launched, but both seem to have been aimed at specific investor groups.

Secondary market prices were 1/4 to 1/2 point better, but trading was quiet.

Nomura International lead managed a \$50m five-year issue for Shikoku Electric Power. This was priced with a 11 1/4 per cent coupon and par issue price giving a yield below U.S. Treasury issues. Even so, the paper was bid at 99 1/2, suggesting buying interest from the Far East.

Forrettingsbanken, the Norwegian private bank, is raising \$30m through a 12-year floating rate note, lead managed by Bank of America International. This pays 1/4 per cent over the offered rate for three-month Eurodollar deposits in the London inter bank market, and front-end fees total 50 basis points.

Nomura Securities has again increased its float for Credit Lyonnais, now totalling \$250m. Heavy demand from the Far East is keeping the bonds trading inside the 25 basis point selling concession.

The Korea Exchange Bank's \$300m 10-year Samurai issue was priced with a 6.9 per cent coupon and 99.45 issue price by Nomura Securities. Euroyen yields seem to be undercutting the Samurai market, though, and an expected issue for Denmark should set a new benchmark for sovereign debt.

In the bulding market Baring Brothers priced the £100m issue for IADB with a 9% per cent coupon and 85.810 issue price. This gives a redemption yield of 11.424 per cent. Applications close this morning, with £30 payable now and the balance on June 19 1985.

Deutsche Bank launched the last issue on this month's D-Mark new issue calendar—a DM 300m deal for the EIB. The 10-year bonds pay a 7 1/4 per cent coupon, and the issue price is par. The issue was well received, trading around 99 1/2, well inside the 1 1/2 per cent selling concession.

A large new issue calendar is expected today and will probably run well into January.

Turnover in the D-Mark bond market improved, but prices were stable.

The Republic of South Africa is raising SwFr 55m through a private placement lead managed by UBS. The six-year issue has a 6 1/2 per cent coupon, and the issue price is par.

Another private placement appeared from Credit Suisse for Keihin Electric Express Railway. The SwFr 50m issue has an indicated coupon of 3 1/2 per cent and comes with equity warrants.

UBS is cutting the coupon on the SwFr 100m private placement for Renown, the Japanese clothing company, from 2 1/2 per cent to 2 per cent. The rest of the terms will be set today, with the details of the DM 80m convertible issue.

Swiss franc bonds were unchanged, with turnover in the market low.

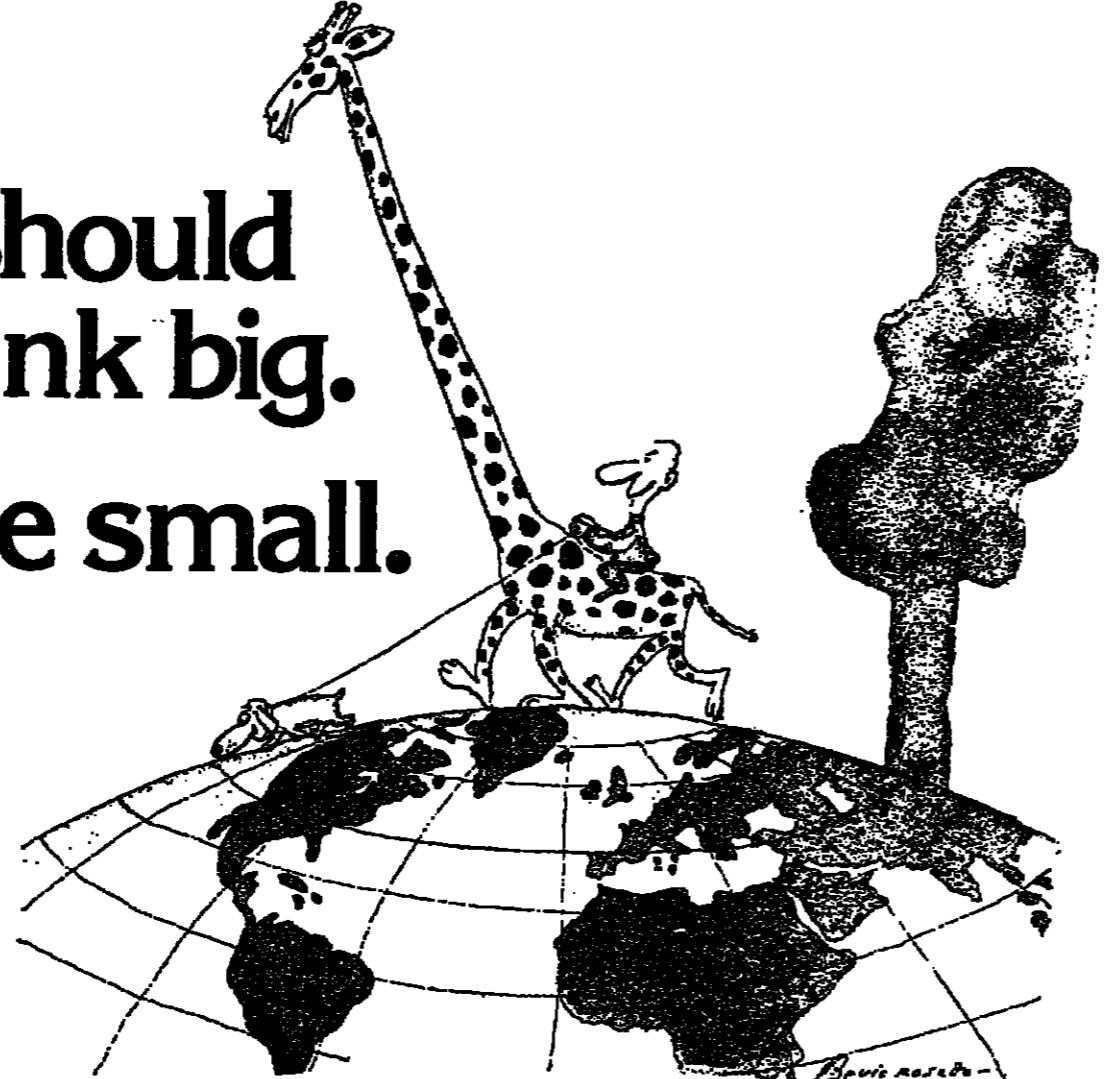
## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 12.

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Change	Yield
Asia Credit 12 1/2 88	150	102 1/2	102 3/4	-1/4	11.79
Asia Credit 12 1/2 87	100	102 1/2	102 3/4	-1/4	11.53
Bank of Tokyo 12 1/2 91	100	102 1/2	102 3/4	-1/4	11.58
Citicorp 12 1/2 91	100	102 1/2	102 3/4	-1/4	11.17
Commerzbank 12 1/2 91	75	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 88	200	102 1/2	102 3/4	-1/4	11.71
Deutsche 12 1/2 87	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 86	100	102 1/2	102 3/4	-1/4	12.28
Deutsche 12 1/2 85	100	102 1/2	102 3/4	-1/4	12.25
Deutsche 12 1/2 84	100	102 1/2	102 3/4	-1/4	12.25
Deutsche 12 1/2 83	100	102 1/2	102 3/4	-1/4	12.17
Deutsche 12 1/2 82	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 81	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 80	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 79	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 78	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 77	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 76	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 75	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 74	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 73	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 72	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 71	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 70	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 69	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 68	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 67	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 66	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 65	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 64	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 63	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 62	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 61	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 60	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 59	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 58	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 57	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 56	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 55	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 54	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 53	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 52	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 51	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 50	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 49	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 48	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 47	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 46	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 45	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 44	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 43	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 42	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 41	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 40	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 39	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 38	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 37	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 36	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 35	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 34	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 33	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 32	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 31	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 30	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 29	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 28	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 27	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 26	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 25	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 24	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 23	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 22	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 21	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 20	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 19	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 18	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 17	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 16	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 15	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 14	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 13	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 12	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 11	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 10	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 9	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 8	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 7	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 6	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 5	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 4	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 3	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 2	100	102 1/2	102 3/4	-1/4	12.15
Deutsche 12 1/2 1	100	102 1/2	102 3/4	-1/4	12.15

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